

# TOWN OF SMYRNA TENNESSEE



FISCAL YEAR 2019 - 2020

ANNUAL BUDGET

AND

FIVE YEAR CAPITAL  
IMPROVEMENTS PLAN

# **TOWN COUNCIL**

---

MARY ESTHER REED - MAYOR

MARC ADKINS - VICE-MAYOR

H. G. COLE

TIM MORRELL

GERRY SHORT

RACQUEL PEEBLES

STEVE SULLIVAN

---

# **MANAGEMENT STAFF**

---

BRIAN HERCULES

TOWN MANAGER

REX S. GAITHER, CMFO

DIRECTOR OF FINANCE

KEVIN ARNOLD

POLICE CHIEF

BILL CULBERTSON

FIRE CHIEF

HAL LOFLIN

DIRECTOR OF COMMUNITY SERVICES

MICHAEL STRANGE

DIRECTOR OF UTILITIES

PETE JOHNSON

MANAGER OF BUILDING & GROUNDS

ROBERT KULP

MANAGER OF INFORMATION SERVICES

ANTHONY BEVERLY

MASTER CHEF & EVENT CENTER MGR

KEVIN RIGSBY

TOWN PLANNER

STEVE SMITH

BUILDING OFFICIAL

JEFF PEACH

TOWN ATTORNEY

JEFF CRAIG

DIRECTOR OF HUMAN RESOURCES

TOM ROSE

DIRECTOR OF PUBLIC WORKS

MIKE MOSS

DIRECTOR OF PARKS

LYNN ALEXANDER

JUDGE

BRITTANY STEVENS

COURT CLERK

JOHN LANZA

MEDIA SERVICES MANAGER

KEVIN RELFORD

MANAGER OF WATER PLANT

LELAND NOBLE

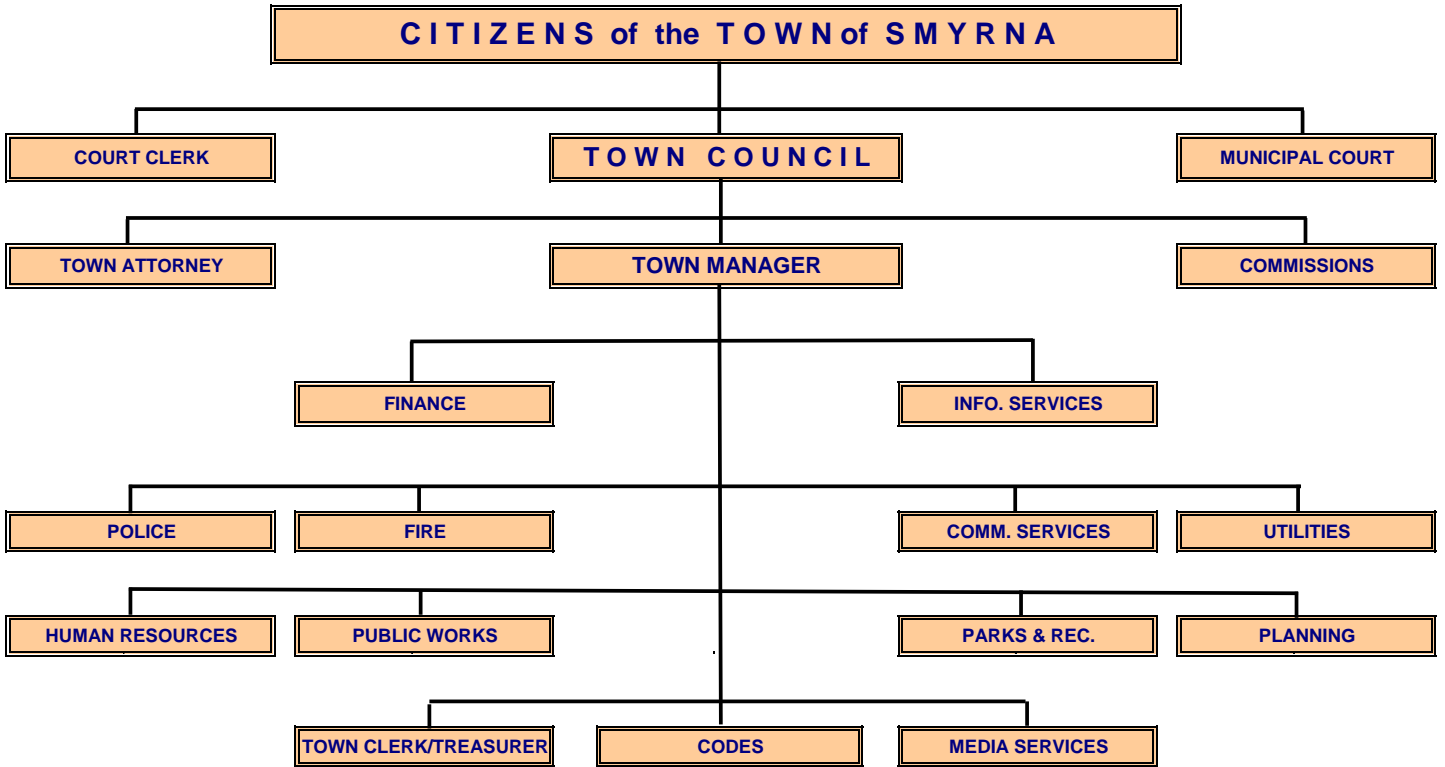
MANAGER OF WASTE WATER PLANT

DIANNE WALDRON

TOWN CLERK

# ORGANIZATIONAL CHART

## July 2019



## ALL FUNDS SUMMARY

<b>GENERAL</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PROPERTY TAX	10,049,986	10,556,563	10,580,000	10,836,645	11,196,000	11,196,000	11,196,000
OTHER LOCAL REVENUE	21,755,811	22,331,536	23,060,695	22,937,519	23,149,253	23,381,753	23,381,753
STATE REVENUE	4,762,174	4,698,615	4,895,500	4,802,002	4,970,500	4,970,500	4,970,500
FEDERAL REVENUE	48,345	34,547	36,960	35,906	39,360	39,360	39,360
OTHER REVENUE	4,842,351	5,452,173	5,541,352	5,615,257	5,697,125	5,776,625	5,776,625
<b>GENERAL FUND REVENUES</b>	<b>41,458,667</b>	<b>43,073,434</b>	<b>44,114,507</b>	<b>44,227,329</b>	<b>45,052,238</b>	<b>45,364,238</b>	<b>45,364,238</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>41,458,667</b>	<b>43,073,434</b>	<b>44,114,507</b>	<b>44,227,329</b>	<b>45,052,238</b>	<b>45,364,238</b>	<b>45,364,238</b>
LEGISLATIVE	135,702	126,990	218,593	178,127	201,218	201,218	201,218
JUDICIAL	464,916	461,036	503,154	489,968	574,209	516,795	516,795
GENERAL SESSIONS	539,183	513,782	613,443	520,597	608,968	579,938	579,938
TRAFFIC COURT	166,630	194,063	228,343	186,108	204,305	203,355	203,355
JUVENILE COURT	-	400	725	682	550	550	550
INFORMATION SERVICES	555,777	587,245	788,261	798,327	993,408	978,028	978,028
PLANNING	912,791	1,004,458	1,184,906	1,113,594	1,292,281	1,271,551	1,271,551
PUBLIC WORKS	239,499	274,557	395,407	273,748	503,882	503,882	503,882
BUILDING/GROUNDS MAINTENANCE	641,658	682,632	750,152	673,846	791,346	760,646	760,646
ADMINISTRATION	1,159,271	1,320,543	2,136,964	1,870,149	2,051,336	2,024,131	2,024,131
FINANCE	838,907	867,371	941,630	835,411	839,140	839,140	839,140
TREASURER	393,897	397,834	485,124	443,300	507,802	499,870	499,870
HUMAN RESOURCES	354,467	395,674	445,578	422,072	526,978	524,776	524,776
POLICE	9,332,388	9,549,957	10,815,595	9,658,326	11,399,467	11,284,532	11,284,532
FIRE	8,059,625	7,710,492	9,220,824	8,325,695	10,003,052	9,669,051	9,669,051
STREET	476,394	466,930	626,415	479,834	643,134	626,484	626,484
VEHICLE MAINTENANCE	349,912	355,045	414,499	389,371	426,130	425,430	425,430
CEMETERY	18,796	20,950	34,255	22,412	35,255	27,700	27,700
HEALTH, WELFARE & CULTURE	493,055	508,230	548,240	572,240	589,580	566,792	567,865
GOLF COURSE	1,316,668	1,301,790	1,408,915	1,326,944	1,480,893	1,471,893	1,471,893
PARKS & RECREATION	2,807,984	3,180,059	3,687,359	3,317,643	4,001,354	3,995,574	3,995,574
EVENT CENTER	835,790	895,764	854,975	897,159	916,168	914,793	914,793
<b>GENERAL FUND EXPENDITURES</b>	<b>30,093,310</b>	<b>30,815,802</b>	<b>36,303,357</b>	<b>32,795,553</b>	<b>38,590,456</b>	<b>37,886,129</b>	<b>37,887,202</b>
TRANSFER TO CAPITAL PROJECTS	3,799,695	9,643,381	4,617,411	4,901,686	4,868,438	4,868,438	4,868,438
TRANSFER TO DEBT SERVICE	2,839,366	2,571,717	2,813,921	2,813,921	2,588,454	2,588,454	2,588,454
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>36,732,371</b>	<b>43,030,900</b>	<b>43,734,689</b>	<b>40,511,160</b>	<b>46,047,348</b>	<b>45,343,021</b>	<b>45,344,094</b>
SURPLUS (DEFICIT)	4,726,296	42,534	379,818	3,716,169	(995,110)	21,217	20,144
BEGINNING FUND BALANCE	26,557,347	31,283,643	31,326,177	31,326,177	35,042,346	35,042,346	35,042,346
<b>ENDING FUND BALANCE</b>	<b>31,283,643</b>	<b>31,326,177</b>	<b>31,705,995</b>	<b>35,042,346</b>	<b>34,047,236</b>	<b>35,063,563</b>	<b>35,062,490</b>

<b>STATE STREET AID</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
STATE STREET AID REVENUES	1,303,727	1,585,898	1,526,000	1,597,414	1,593,000	1,601,000	1,601,000
STATE STREET AID OPER. EXPENDITURES	848,550	1,271,303	1,523,000	1,352,376	1,533,000	1,500,000	1,500,000
<b>OPERATING INCOME (LOSS)</b>	<b>455,177</b>	<b>314,595</b>	<b>3,000</b>	<b>245,038</b>	<b>60,000</b>	<b>101,000</b>	<b>101,000</b>
TRANSFER TO CAPITAL PROJECTS	50,606	26,191	215,000	106,000	470,000	470,000	470,000
<b>TOTAL STATE STREET AID EXPENDITURES</b>	<b>899,156</b>	<b>1,297,494</b>	<b>1,738,000</b>	<b>1,458,376</b>	<b>2,003,000</b>	<b>1,970,000</b>	<b>1,970,000</b>
SURPLUS (DEFICIT)	404,571	288,404	(212,000)	139,038	(410,000)	(369,000)	(369,000)
BEGINNING FUND BALANCE	375,906	780,477	1,068,881	1,068,881	1,207,919	1,207,919	1,207,919
<b>ENDING FUND BALANCE</b>	<b>780,477</b>	<b>1,068,881</b>	<b>856,881</b>	<b>1,207,919</b>	<b>797,919</b>	<b>838,919</b>	<b>838,919</b>

## ALL FUNDS SUMMARY

<b>DRUG</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
DRUG FUND REVENUES	102,637	101,257	120,900	67,168	140,000	140,000	140,000
DRUG FUND EXPENDITURES	26,518	45,108	60,500	42,526	73,000	73,000	73,000
<b>OPERATING INCOME (LOSS)</b>	<b>76,119</b>	<b>56,149</b>	<b>60,400</b>	<b>24,642</b>	<b>67,000</b>	<b>67,000</b>	<b>67,000</b>
TRANSFER TO CAPITAL PROJECTS	24,600	16,332	36,000	31,378	84,500	84,500	84,500
<b>TOTAL DRUG FUND EXPENDITURES</b>	<b>51,118</b>	<b>61,440</b>	<b>96,500</b>	<b>73,904</b>	<b>157,500</b>	<b>157,500</b>	<b>157,500</b>
SURPLUS (DEFICIT)	51,519	39,817	24,400	(6,736)	(17,500)	(17,500)	(17,500)
BEGINNING FUND BALANCE	260,177	311,696	351,513	351,513	344,777	344,777	344,777
<b>ENDING FUND BALANCE</b>	<b>311,696</b>	<b>351,513</b>	<b>375,913</b>	<b>344,777</b>	<b>327,277</b>	<b>327,277</b>	<b>327,277</b>

<b>IMPACT FEE</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
IMPACT FEE REVENUES	2,165,853	1,903,959	1,954,000	1,945,689	1,970,000	1,970,000	1,970,000
IMPACT FEE EXPENDITURES	3,842,964	3,612,669	1,172,254	742,254	2,937,820	2,937,820	2,937,820
SURPLUS (DEFICIT)	(1,677,111)	(1,708,710)	781,746	1,203,435	(967,820)	(967,820)	(967,820)
BEGINNING FUND BALANCE	6,085,631	4,408,520	2,699,810	2,699,810	3,903,245	3,903,245	3,903,245
<b>ENDING FUND BALANCE</b>	<b>4,408,520</b>	<b>2,699,810</b>	<b>3,481,556</b>	<b>3,903,245</b>	<b>2,935,425</b>	<b>2,935,425</b>	<b>2,935,425</b>

<b>STORM WATER</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
STORM WATER REVENUES	1,647,889	1,714,005	1,701,050	1,717,535	1,676,500	1,742,500	1,742,500
STORM WATER EXPENDITURES	956,489	967,137	1,179,442	963,361	1,301,023	1,279,623	1,279,623
<b>OPERATING INCOME (LOSS)</b>	<b>691,400</b>	<b>746,868</b>	<b>521,608</b>	<b>754,174</b>	<b>375,477</b>	<b>462,877</b>	<b>462,877</b>
TRANSFER TO CAPITAL PROJECTS	428,624	487,596	2,227,873	327,873	2,037,449	2,037,449	2,037,449
<b>TOTAL STORM WATER EXPENDITURES</b>	<b>1,385,113</b>	<b>1,454,733</b>	<b>3,407,315</b>	<b>1,291,234</b>	<b>3,338,472</b>	<b>3,317,072</b>	<b>3,317,072</b>
SURPLUS (DEFICIT)	262,776	259,272	(1,706,265)	426,301	(1,661,972)	(1,574,572)	(1,574,572)
BEGINNING FUND BALANCE	3,415,231	3,678,007	3,937,279	3,937,279	4,363,580	4,363,580	4,363,580
<b>ENDING FUND BALANCE</b>	<b>3,678,007</b>	<b>3,937,279</b>	<b>2,231,014</b>	<b>4,363,580</b>	<b>2,701,608</b>	<b>2,789,008</b>	<b>2,789,008</b>

<b>INSURANCE</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
INSURANCE FUND REVENUES	9,217,371	8,503,578	9,731,400	10,349,905	10,507,120	10,507,120	10,507,120
INSURANCE FUND EXPENSES	7,715,835	9,111,177	9,370,000	9,466,594	10,424,700	10,424,700	10,424,700
SURPLUS (DEFICIT)	1,501,536	(607,599)	361,400	883,311	82,420	82,420	82,420
BEGINNING NET ASSETS	3,477,566	4,979,102	4,371,503	4,371,503	5,254,814	5,254,814	5,254,814
<b>ENDING NET ASSETS</b>	<b>4,979,102</b>	<b>4,371,503</b>	<b>4,732,903</b>	<b>5,254,814</b>	<b>5,337,234</b>	<b>5,337,234</b>	<b>5,337,234</b>

<b>DEBT SERVICE</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
DEBT SERVICE FUND REVENUES	2,897,457	6,259,537	2,870,114	2,870,114	4,442,967	4,442,967	4,442,967
DEBT SERVICE FUND EXPENSES	2,972,663	6,339,857	2,950,114	2,949,614	4,522,967	4,522,967	4,522,967
SURPLUS (DEFICIT)	(75,206)	(80,320)	(80,000)	(79,500)	(80,000)	(80,000)	(80,000)
BEGINNING FUND BALANCE	1,779,574	1,704,368	1,624,048	1,624,048	1,544,548	1,544,548	1,544,548
<b>ENDING FUND BALANCE</b>	<b>1,704,368</b>	<b>1,624,048</b>	<b>1,544,048</b>	<b>1,544,548</b>	<b>1,464,548</b>	<b>1,464,548</b>	<b>1,464,548</b>

## ALL FUNDS SUMMARY

<b>CAPITAL PROJECTS</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
CAPITAL PROJECTS FUND REVENUES	8,443,157	15,463,994	18,050,538	18,190,608	27,259,707	27,259,707	27,259,707
CAPITAL PROJECTS FUND EXPENSES	8,531,394	9,310,776	22,275,538	22,265,713	29,609,707	29,609,707	29,609,707
SURPLUS (DEFICIT)	(88,237)	6,153,218	(4,225,000)	(4,075,105)	(2,350,000)	(2,350,000)	(2,350,000)
BEGINNING FUND BALANCE	500,909	412,672	6,565,890	6,565,890	2,490,785	2,490,785	2,490,785
<b>ENDING FUND BALANCE</b>	<b>412,672</b>	<b>6,565,890</b>	<b>2,340,890</b>	<b>2,490,785</b>	<b>140,785</b>	<b>140,785</b>	<b>140,785</b>

<b>WATER &amp; WASTE WATER</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
TOTAL OPERATING REVENUE	20,402,028	20,757,352	22,036,250	21,105,868	21,384,900	21,384,900	21,384,900
TOTAL OPERATING EXPENSES	14,968,914	15,648,540	16,574,575	15,873,391	17,045,943	16,958,953	16,958,953
<b>OPERATING INCOME (LOSS)</b>	<b>5,433,114</b>	<b>5,108,812</b>	<b>5,461,675</b>	<b>5,232,477</b>	<b>4,338,957</b>	<b>4,425,947</b>	<b>4,425,947</b>
NON OPERATING REVENUES / (EXPENSES)	(1,142,505)	(382,852)	(239,556)	191,828	(2,063,460)	(2,063,460)	(2,063,460)
<b>INCOME BEFORE CONTRIBUTIONS &amp; TRANSFERS</b>	<b>4,290,609</b>	<b>4,725,960</b>	<b>5,222,119</b>	<b>5,424,305</b>	<b>2,275,497</b>	<b>2,362,487</b>	<b>2,362,487</b>

### KEY INDICATORS

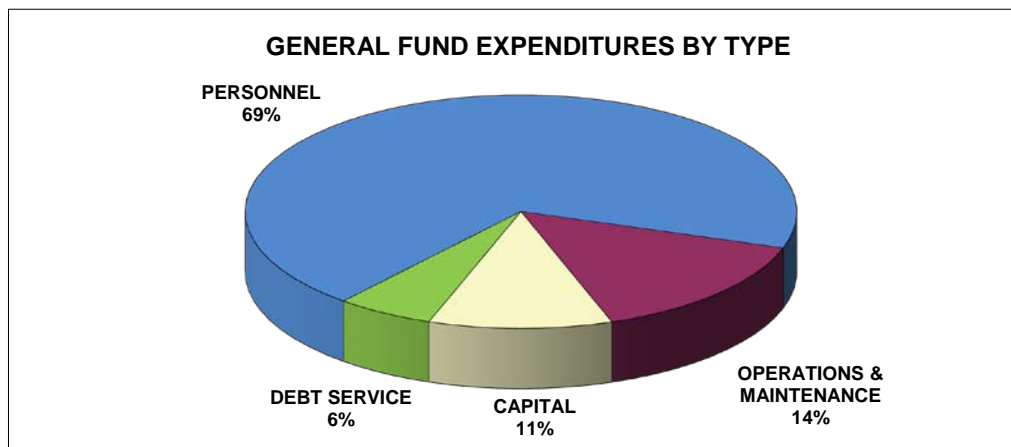
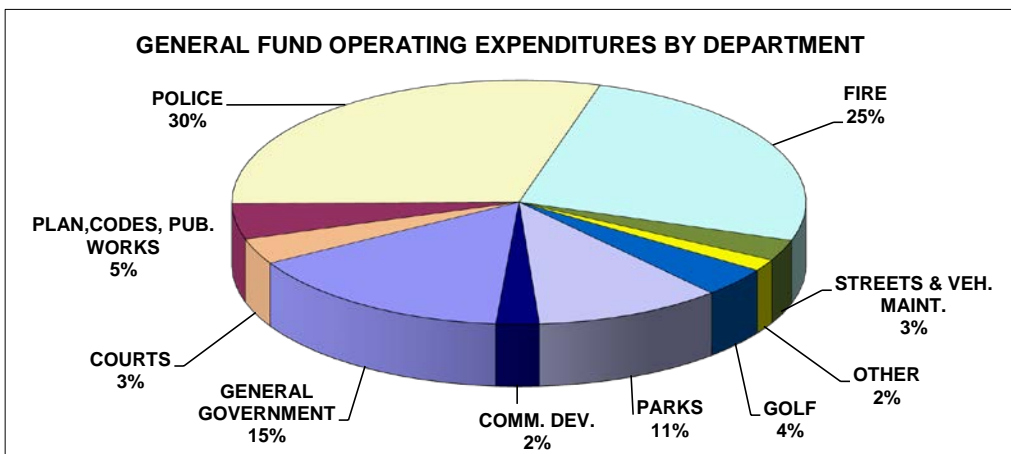
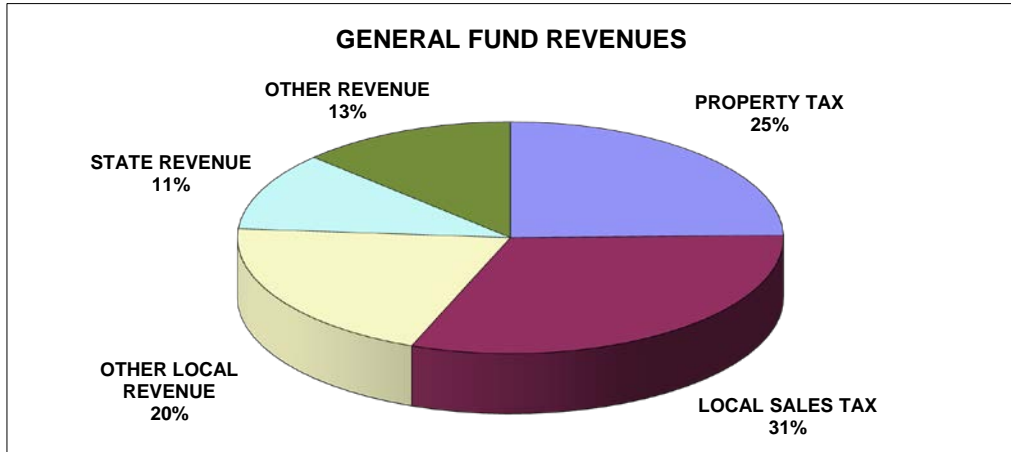
<b>CHANGE IN NET POSITION</b>	<b>12,119,091</b>	<b>13,408,216</b>	<b>13,701,960</b>	<b>13,042,446</b>	<b>11,312,615</b>	<b>11,399,605</b>	<b>11,399,605</b>
<b>NET INCREASE IN CASH</b>	<b>7,405,631</b>	<b>7,724,413</b>	<b>7,931,529</b>	<b>21,126,853</b>	<b>5,103,763</b>	<b>5,190,753</b>	<b>5,190,753</b>

<b>NATURAL GAS</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
TOTAL OPERATING REVENUE	11,390,277	13,451,717	12,069,500	13,926,841	11,858,600	12,258,600	12,258,600
TOTAL OPERATING EXPENSES	11,332,368	12,780,837	11,910,762	14,438,395	12,205,957	12,227,277	12,227,277
<b>OPERATING INCOME (LOSS)</b>	<b>57,909</b>	<b>670,880</b>	<b>158,738</b>	<b>(511,554)</b>	<b>(347,357)</b>	<b>31,323</b>	<b>31,323</b>
NON OPERATING REVENUES / (EXPENSES)	76,478	160,532	110,000	257,705	175,000	175,000	175,000
<b>INCOME BEFORE CONTRIBUTIONS &amp; TRANSFERS</b>	<b>134,387</b>	<b>831,412</b>	<b>268,738</b>	<b>(253,849)</b>	<b>(172,357)</b>	<b>206,323</b>	<b>206,323</b>

### KEY INDICATORS

<b>CHANGE IN NET POSITION</b>	<b>176,254</b>	<b>792,405</b>	<b>303,752</b>	<b>(232,306)</b>	<b>(160,378)</b>	<b>218,302</b>	<b>218,302</b>
<b>NET INCREASE IN CASH</b>	<b>925,206</b>	<b>1,578,559</b>	<b>(1,523,829)</b>	<b>(2,070,108)</b>	<b>(3,833,143)</b>	<b>(3,454,463)</b>	<b>(3,454,463)</b>

## GENERAL FUND



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	25,009,238	25,328,257	29,233,953	26,619,862	31,308,153	31,263,562	31,263,562
OPERATIONS & MAINTENANCE	5,084,072	5,487,545	7,069,404	6,175,691	7,282,303	6,622,567	6,623,640
CAPITAL	3,799,695	9,643,381	4,617,411	4,901,686	4,868,438	4,868,438	4,868,438
DEBT SERVICE	2,839,366	2,571,717	2,813,921	2,813,921	2,588,454	2,588,454	2,588,454

## GENERAL FUND SUMMARY

DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PROPERTY TAX	10,049,986	10,556,563	10,580,000	10,836,645	11,196,000	11,196,000	11,196,000
OTHER LOCAL REVENUE	21,755,811	22,331,536	23,060,695	22,937,519	23,149,253	23,381,753	23,381,753
STATE REVENUE	4,762,174	4,698,615	4,895,500	4,802,002	4,970,500	4,970,500	4,970,500
FEDERAL REVENUE	48,345	34,547	36,960	35,906	39,360	39,360	39,360
OTHER REVENUE	4,842,351	5,452,173	5,541,352	5,615,257	5,697,125	5,776,625	5,776,625
<b>GENERAL FUND OPERATING REVENUES</b>	<b>41,458,667</b>	<b>43,073,434</b>	<b>44,114,507</b>	<b>44,227,329</b>	<b>45,052,238</b>	<b>45,364,238</b>	<b>45,364,238</b>
LOAN PROCEEDS	-	-	-	-	-	-	-
<b>TOTAL GENERAL FUND REVENUES</b>	<b>41,458,667</b>	<b>43,073,434</b>	<b>44,114,507</b>	<b>44,227,329</b>	<b>45,052,238</b>	<b>45,364,238</b>	<b>45,364,238</b>
LEGISLATIVE	135,702	126,990	218,593	178,127	201,218	201,218	201,218
JUDICIAL	464,916	461,036	503,154	489,968	574,209	516,795	516,795
GENERAL SESSIONS	539,183	513,782	613,443	520,597	608,968	579,938	579,938
TRAFFIC COURT	166,630	194,063	228,343	186,108	204,305	203,355	203,355
JUVENILE COURT	-	400	725	682	550	550	550
INFORMATION SERVICES	555,777	587,245	788,261	798,327	993,408	978,028	978,028
PLANNING & CODES	912,791	1,004,458	1,184,906	1,113,594	1,292,281	1,271,551	1,271,551
PUBLIC WORKS	239,499	274,557	395,407	273,748	503,882	503,882	503,882
BUILDING/GROUNDS MAINTENANCE	641,658	682,632	750,152	673,846	791,346	760,646	760,646
ADMINISTRATION	1,159,271	1,320,543	2,136,964	1,870,149	2,051,336	2,024,131	2,024,131
FINANCE	838,907	867,371	941,630	835,411	839,140	839,140	839,140
TREASURER	393,897	397,834	485,124	443,300	507,802	499,870	499,870
HUMAN RESOURCES	354,467	395,674	445,578	422,072	526,978	524,776	524,776
POLICE	9,332,388	9,549,957	10,815,595	9,658,326	11,399,467	11,284,532	11,284,532
FIRE	8,059,625	7,710,492	9,220,824	8,325,695	10,003,052	9,669,051	9,669,051
STREET	476,394	466,930	626,415	479,834	643,134	626,484	626,484
VEHICLE MAINTENANCE	349,912	355,045	414,499	389,371	426,130	425,430	425,430
CEMETERY	18,796	20,950	34,255	22,412	35,255	27,700	27,700
HEALTH, WELFARE & CULTURE	493,055	508,230	548,240	572,240	589,580	566,792	567,865
GOLF COURSE	1,316,668	1,301,790	1,408,915	1,326,944	1,480,893	1,471,893	1,471,893
PARKS & RECREATION	2,807,984	3,180,059	3,687,359	3,317,643	4,001,354	3,995,574	3,995,574
EVENT CENTER	835,790	895,764	854,975	897,159	916,168	914,793	914,793
<b>GENERAL FUND OPER. EXPENDITURES</b>	<b>30,093,310</b>	<b>30,815,802</b>	<b>36,303,357</b>	<b>32,795,553</b>	<b>38,590,456</b>	<b>37,886,129</b>	<b>37,887,202</b>
TRANSFER TO CAPITAL PROJECTS	3,799,695	9,643,381	4,617,411	4,901,686	4,868,438	4,868,438	4,868,438
TRANSFER TO DEBT SERVICE	2,839,366	2,571,717	2,813,921	2,813,921	2,588,454	2,588,454	2,588,454
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>36,732,371</b>	<b>43,030,900</b>	<b>43,734,689</b>	<b>40,511,160</b>	<b>46,047,348</b>	<b>45,343,021</b>	<b>45,344,094</b>
<b>SURPLUS (DEFICIT)</b>	<b>4,726,296</b>	<b>42,534</b>	<b>379,818</b>	<b>3,716,169</b>	<b>(995,110)</b>	<b>21,217</b>	<b>20,144</b>
BEGINNING FUND BALANCE	26,557,347	31,283,643	31,326,177	31,326,177	35,042,346	35,042,346	35,042,346
<b>ENDING FUND BALANCE</b>	<b>31,283,643</b>	<b>31,326,177</b>	<b>31,705,995</b>	<b>35,042,346</b>	<b>34,047,236</b>	<b>35,063,563</b>	<b>35,062,490</b>

# GENERAL FUND REVENUE

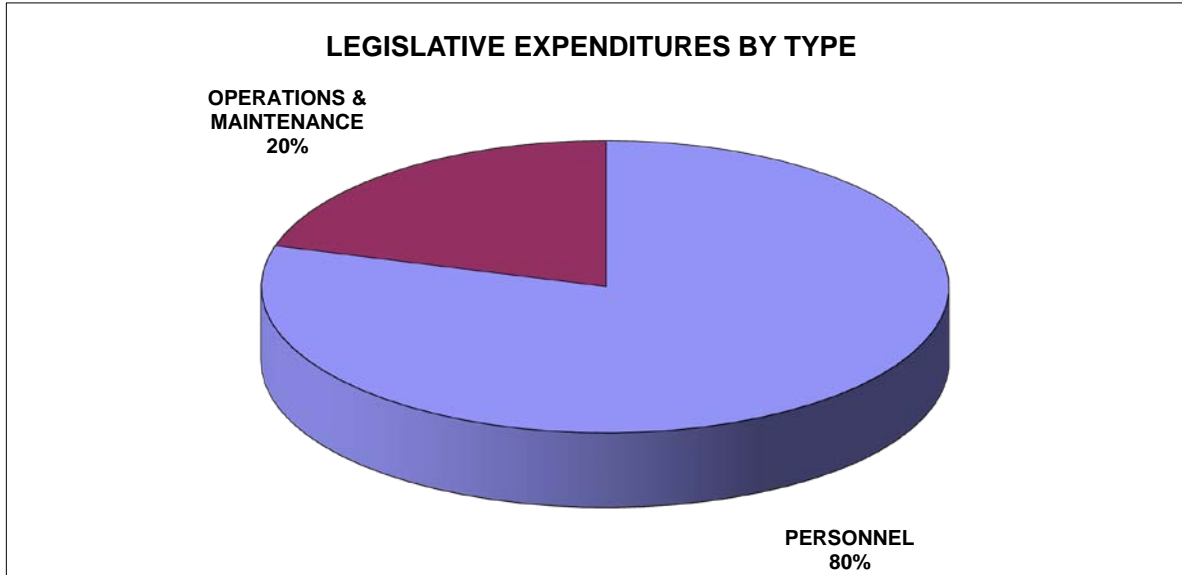
ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110</b>	<b>REVENUE</b>							
31100	PROPERTY TAXES (CURRENT)	9,758,100	10,414,242	10,450,000	10,700,645	11,060,000	11,060,000	11,060,000
31200	PROPERTY TAXES (DELINQUENT)	291,886	142,321	130,000	136,000	136,000	136,000	136,000
31510	IN LIEU OF TAXES	2,904,024	2,916,677	2,920,000	2,894,000	2,885,000	2,885,000	2,885,000
31512	IN LIEU OF TAXES - WATER & SEWER	637,154	631,177	583,659	583,659	658,082	658,082	658,082
31514	IN LIEU OF TAXES - NATURAL GAS	210,983	208,037	194,986	194,986	188,021	188,021	188,021
31610	LOCAL SALES TAX - CO. TRUSTEE	12,367,721	12,945,544	13,800,000	13,800,000	13,950,000	14,155,000	14,155,000
31710	WHOLESALE BEER TAX	1,121,947	1,076,999	1,140,000	1,097,000	1,090,000	1,090,000	1,090,000
31800	BUSINESS TAXES	1,512,055	1,486,325	1,550,000	1,539,325	1,550,000	1,550,000	1,550,000
31900	HOTEL/MOTEL TAX	578,719	662,932	703,900	633,000	680,000	680,000	680,000
31912	CABLE TV FRANCHISE TAX	604,446	573,966	605,000	564,000	560,000	560,000	560,000
31913	GAS FRANCHISE FEES	6,536	8,079	8,700	8,049	8,700	8,700	8,700
32000	BUILDING PERMITS	1,126,094	1,026,046	900,000	825,000	900,000	900,000	900,000
32002	ADM REVIEW FEES/SUBDIVISIONS	51,201	68,150	35,000	35,250	35,000	40,000	40,000
32003	ADM REVIEW FEES/SITE PLANS	9,980	12,600	7,500	9,600	7,500	10,000	10,000
32004	ADM REVIEW FEES/PLAN REVIEW	81,371	126,590	75,000	102,473	100,000	100,000	100,000
32005	ADM REVIEW FEES/BZA	4,200	4,700	4,000	5,500	4,000	4,000	4,000
32007	REZONING REQUEST	5,500	13,500	10,000	15,500	10,000	10,000	10,000
32008	BEER PERMITS & APPLICATION FEES	15,100	18,267	19,500	15,225	19,500	19,500	19,500
32011	CODE MANUALS/SIGN ORDINANCES	15	-	-	-	-	-	-
32013	GRADING PERMIT	7,290	7,350	6,600	6,650	6,600	6,600	6,600
32015	ELECTRIC PERMITS	131,415	123,069	100,000	186,754	100,000	120,000	120,000
32100	ZONING/SUB REGULATION BOOKS	11	76	100	12	100	100	100
32300	LIQUOR PRIVILEGE TAX	27,527	27,480	26,000	28,056	26,000	26,000	26,000
32301	LIQUOR INSPECTION FEE	349,522	392,472	368,500	392,723	368,500	368,500	368,500
32302	LIQUOR APPLICATION FEE	3,000	1,500	2,250	750	2,250	2,250	2,250
33002	ORGANIZED CRIME GRANT	-	1,497	360	534	360	360	360
33003	BULLET PROOF VESTS GRANT	4,024	3,708	4,000	3,708	4,000	4,000	4,000
33004	GHSO GRANT	2,991	2,328	5,000	2,198	5,000	5,000	5,000
33005	EQUITABLE SHARED FUNDS	1,202	396	-	627	-	-	-
33007	E TICKET CITATION REVENUE	16,810	19,493	17,600	17,238	20,000	20,000	20,000
33008	POLICE OTHER REVENUE	23,318	7,125	10,000	11,601	10,000	10,000	10,000
33201	LOWRY STREET DONATIONS	385	-	-	-	-	-	-
33202	CHRISTY HOUSTON FOUNDATION GRANT	300,000	-	-	-	-	-	-
33203	ARTS COMMISSION REVENUE	2,728	2,670	1,500	2,786	1,500	1,500	1,500
33510	STATE SALES TAX	3,884,952	4,034,687	4,300,000	4,150,000	4,365,000	4,365,000	4,365,000
33515	STATE TELECOMMUNICATIONS TAX	3,891	20,433	5,000	19,563	5,000	5,000	5,000
33520	STATE INCOME TAX	96,990	111,320	100,000	125,651	100,000	100,000	100,000
33530	STATE BEER TAX	22,945	22,169	22,000	22,096	22,000	22,000	22,000
33540	STATE MIXED DRINK TAX	126,435	143,488	136,000	160,089	136,000	136,000	136,000
33552	STATE, CITY, STREET, TRANSPORTATION	94,762	95,749	98,000	94,793	98,000	98,000	98,000
33553	POLICE SUPPLEMENT PAYMENT	40,200	37,800	42,000	39,600	42,000	42,000	42,000
33554	FIRE SUPPLEMENT PAYMENT	40,800	40,800	42,000	44,400	42,000	42,000	42,000
33555	STATE STREET CONTRACT MTNC	118,841	162,150	120,000	101,034	130,000	130,000	130,000
33590	CORPORATE EXCISE TAX	29,245	27,349	29,000	41,990	29,000	29,000	29,000
33800	LOCAL REVENUE ALLOCATIONS	17,030	-	-	-	-	-	-
34211	911 TRAINING - COUNTY ECD	-	75,968	-	-	-	-	-
34320	CEMETERY CHARGES	26,300	32,400	27,000	35,400	27,000	29,000	29,000
34330	CEMETERY CHARGES-PERPETUAL CARE	55,600	64,800	54,000	51,000	54,000	155,000	155,000
34711	GREEN FEES	516,020	466,699	525,000	468,835	525,000	525,000	525,000
34712	DRIVING RANGE	51,638	46,354	55,000	47,687	54,000	54,000	54,000
34713	GREEN FEE PASSES	18,400	13,463	16,000	14,650	15,000	15,000	15,000
34714	LOCKER FEES	720	600	700	665	600	600	600
34715	SNACK BAR SALES	101,993	97,313	112,000	102,517	115,000	115,000	115,000
34716	PRO-SHOP SALES	54,120	56,068	55,000	60,142	58,000	58,000	58,000
34717	CART RENTALS	227,361	203,909	230,000	204,375	250,000	250,000	250,000
34719	MISCELLANEOUS	1,104	1,439	1,200	5,601	2,000	2,000	2,000
34720	TOURNAMENT/HANDICAP REVENUE	2,889	2,646	3,000	2,700	2,700	2,700	2,700
34721	PULL CARTS	1,193	1,108	1,200	1,297	1,200	1,200	1,200

## GENERAL FUND REVENUE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110</b>	<b>REVENUE</b>							
34722	TRAIL FEES	9,128	6,359	9,500	6,111	6,700	6,700	6,700
34723	GOLF CREDIT CARD CONVENIENCE FEES	-	-	-	-	15,000	15,000	15,000
34740	FITNESS / POOL FEES	88,908	201,241	175,000	191,143	185,000	190,000	190,000
34741	RECREATION PROGRAMS	33,375	33,599	33,000	28,539	21,500	25,000	25,000
34743	RECREATION MISCELLANEOUS	4,472	2,931	-	1,226	-	2,000	2,000
34744	BRICK REVENUE	650	250	500	150	500	500	500
34745	SUPPLY SALES-FITNESS CENTER	1,268	1,644	1,200	1,422	1,500	1,500	1,500
34746	PARK FEES	89,280	94,576	100,000	103,745	100,000	100,000	100,000
34751	MEETING ROOM/EQUIPMENT RENTAL	63,811	69,153	65,000	77,550	65,000	72,000	72,000
34752	FOOD SALES	257,660	274,015	260,000	274,169	265,000	275,000	275,000
34753	SERVICE CHARGES/COMM DEV	68,113	68,007	65,000	70,542	65,000	69,000	69,000
34754	EMPLOYEE LUNCH SALES	8,217	7,249	8,000	8,685	8,500	8,500	8,500
34755	NON-EMPLOYEE LUNCH SALES	96,307	94,440	90,000	92,622	91,200	91,200	91,200
34756	MISCELLANEOUS	-	-	-	1,635	2,000	2,000	2,000
34757	SWIMMING POOL SNACK BAR	25,552	57,603	50,000	62,210	55,000	60,000	60,000
34770	OUTDOOR ADVENTURE CENTER	5,701	52,171	55,000	66,966	60,000	60,000	60,000
34771	ADVENTURE CENTER SUPPLY SALES	863	3,943	5,500	4,714	5,500	5,500	5,500
34772	ADVENTURE CENTER- PROGRAMS	5,137	14,177	14,000	18,772	15,000	15,000	15,000
34773	ADVENTURE CENTER- ROOM RENTAL	1,176	14,794	14,000	20,665	17,000	17,000	17,000
35100	TRAFFIC COURT FINES & FEES	658,335	761,145	738,000	711,000	750,000	750,000	750,000
35101	TRAFFIC REINSTATEMENTS	7,040	9,606	7,900	11,146	9,500	9,500	9,500
35102	FINES & FEES OTHER COURTS	1,944	1,370	2,500	1,751	2,500	2,500	2,500
35103	JUVENILE FINES & FEES	18,152	22,194	19,000	21,503	23,000	23,000	23,000
35112	TRAFFIC CREDIT CARD CONV FEE	9,747	11,335	12,000	10	-	-	-
35113	TRAFFIC CERTIFIED MAIL FEE	54	23	-	26	-	-	-
35114	TRAFFIC - E TICKET FEE	4,184	4,849	5,100	4,291	6,000	6,000	6,000
35120	TRAFFIC LATE PENALTIES	43,586	46,978	48,500	42,777	50,000	50,000	50,000
35121	JUVENILE LATE FEES	210	595	500	595	600	600	600
35122	JUVENILE TRAFFIC SCHOOL	2,842	5,149	6,000	4,930	7,000	7,000	7,000
35130	TRAFFIC SCHOOL FEES	90,626	107,126	108,000	99,106	115,000	115,000	115,000
35146	DRUG FINES AND FEES	17,018	14,128	16,500	9,824	17,000	17,000	17,000
35212	JUVENILE CREDIT CARD CONV FEE	201	323	400	-	-	-	-
35213	JUVENILE CERTIFIED MAIL FEE	41	34	-	34	-	-	-
35214	JUVENILE - E TICKET FEE	18	24	100	18	-	-	-
35700	GENERAL SESSIONS FINES	55,056	50,428	58,000	50,467	65,000	55,000	55,000
35701	STATE FEES/GENERAL SESSION	2,117	2,637	48,000	850	4,000	4,000	4,000
35704	GENERAL SESSIONS COURT COST	310,151	318,089	320,000	276,649	350,000	300,000	300,000
35711	COMPUTERIZATION FEES	5,852	5,832	6,700	5,037	8,000	8,000	8,000
35712	GEN SESS CREDIT CARD CONV FEE	4,028	3,956	4,500	35	-	-	-
35713	GEN SESS CERTIFIED MAIL FEE	130	257	400	112	500	500	500
35899	PRIOR YEAR ADJUSTMENT	(1,350)	-	1,000	-	1,000	1,000	1,000
36000	OTHER REVENUES	45,430	67,660	46,000	48,551	46,000	46,000	46,000
36002	PROPERTY TAX INTEREST	45,410	38,297	40,000	26,886	40,000	40,000	40,000
36005	HOTEL/MOTEL TAX PENALTY	136	4,038	100	-	100	100	100
36006	HOTEL/MOTEL TAX INTEREST	69	16	100	-	100	100	100
36007	MISC REV PAYROLL	775	575	500	1,131	500	500	500
36100	INTEREST EARNED-CHECKING/SAVINGS	168,528	397,407	372,000	608,676	372,000	372,000	372,000
36210	RENT	95,398	91,153	84,400	91,178	84,400	84,400	84,400
36220	SUPPORT SERVICES - WATER & SEWER	673,837	714,977	807,826	807,826	856,986	856,986	856,986
36230	SUPPORT SERVICES - GAS	517,609	516,056	584,403	584,403	608,446	608,446	608,446
36235	SUPPORT SERVICES - STORM WATER	121,086	105,192	112,823	112,823	145,293	145,293	145,293
36350	INSURANCE RECOVERIES	12,322	7,266	1,000	12,890	1,000	1,000	1,000
36712	RECORDS FEES	6,342	5,969	6,300	5,544	6,300	6,300	6,300
37193	SEX OFFENDER REGISTRY	2,200	2,000	1,000	1,600	1,000	1,000	1,000
37194	POLICE FORFEITURES RECD	-	20,211	-	-	-	-	-
37199	MISCELLANEOUS	21,363	3,537	12,000	144	12,000	12,000	12,000
37200	SALE OF PROPERTY	55,050	36,779	30,000	46,612	30,000	30,000	30,000
37801	CREDIT CARD CONVENIENCE FEES	12,828	16,043	14,000	1,097	-	-	-
<b>TOTAL GENERAL FUND REVENUE</b>		<b>41,458,667</b>	<b>43,073,434</b>	<b>44,114,507</b>	<b>44,227,329</b>	<b>45,052,238</b>	<b>45,364,238</b>	<b>45,364,238</b>

# LEGISLATIVE

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>		<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>
E	COUNCIL	6	6	6	6	6
E	MAYOR	1	1	1	1	1
<b>TOTAL POSITIONS</b>		<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
<b>FTE</b>		<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	103,096	97,670	118,821	136,438	159,990	159,990	159,990
OPERATIONS & MAINTENANCE	32,606	29,320	99,772	41,689	41,228	41,228	41,228
CAPITAL	-	-	-	-	-	-	-

## LEGISLATIVE

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
<b>110-41100</b>								
111	SALARIES	35,900	35,600	36,000	54,300	73,200	73,200	73,200
141	OASI (EMPLOYER'S SHARE)	2,277	2,008	2,760	3,151	5,600	5,600	5,600
142	HEALTH INSURANCE	64,674	59,780	79,830	78,756	80,980	80,980	80,980
146	WORKERS COMPENSATION	245	282	231	231	210	210	210
211	POSTAGE	307	329	800	243	800	800	800
235	MEMBERSHIP/REGISTRATION FEES	1,125	-	-	1,175	2,000	2,000	2,000
245	TELEPHONE SERVICES	2,856	2,856	3,000	2,856	3,000	3,000	3,000
289	TRAVEL	1,030	-	10,000	11,232	7,500	7,500	7,500
310	OFFICE SUPPLIES	208	635	500	399	500	500	500
513	LIABILITY INSURANCE	25,500	25,500	83,472	25,500	25,828	25,828	25,828
799	SUNDRY	1,580	-	2,000	284	1,600	1,600	1,600
<b>TOTAL LEGISLATIVE</b>		<b>135,702</b>	<b>126,990</b>	<b>218,593</b>	<b>178,127</b>	<b>201,218</b>	<b>201,218</b>	<b>201,218</b>

## GENERAL SESSIONS

### PURPOSE STATEMENT

THE GENERAL SESSIONS DEPARTMENT MAINTAINS THE CRIMINAL WARRANTS ISSUED FOR VIOLATIONS AND OFFENSES AGAINST THE CRIMINAL LAWS OF TENNESSEE AND PROVIDES FOR TRIAL AND ADJUDICATION OF THE CASES. THE DEPARTMENT COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND REMITS THE NECESSARY FEES TO OTHER GOVERNMENTAL ENTITIES AS REQUIRED.

### MAJOR HIGHLIGHTS

THE GENERAL SESSIONS DIVISION CONTRACTED WITH A COLLECTIONS AGENCY TO COLLECT ON PAST-DUE COURT COSTS OWED TO THE TOWN.

THE DIVISION BEGAN MAINTAINING ELECTRONIC DOCKETS FOR EACH COURT SESSION, SUBSTANTIALLY REDUCING THE AMOUNT OF PAPER.

THE GENERAL SESSIONS DIVISION ONCE AGAIN PARTNERED WITH THE TENNESSEE BUREAU OF INVESTIGATION ("TBI") FOR THE SECOND PHASE OF REPORTING CERTAIN CASE INFORMATION ELECTRONICALLY AS A PART OF OUR SHARED ELECTRONIC DATA EXCHANGE. THE DIVISION BEGAN ELECTRONICALLY SUBMITTING EXPUNGEMENTS TO A SECURE TBI PORTAL, AS WELL AS IMPLEMENTED A RESTRICTED ELECTRONIC FILING SYSTEM IN-HOUSE. THIS WILL SAVE THE TOWN A VAST AMOUNT OF TIME, MONEY AND RESOURCES, AND WILL DRASTICALLY REDUCE THE AMOUNT OF PAPER GENERATED.

THE DIVISION HOSTED TBI REPRESENTATIVES ON SITE TO TRAIN MORE IN-DEPTH ON THE ELECTRONIC DATA EXCHANGE. THIS YEAR WAS THE FIRST TIME THE TBI HAS EVER VISITED SMYRNA, AND IT WAS INCREDIBLY SUCCESSFUL. THIS DEPARTMENT WAS AMONG THE FIRST IN THE STATE TO BE TRAINED ON THIS NEW E-SYSTEM. WE PLAN TO CONTINUE TO PARTNER WITH THE TBI TO BETTER STREAMLINE PROCEDURES AND SAVE THE TOWN AS MUCH TIME, MONEY AND RESOURCES AS POSSIBLE.

### PERFORMANCE MEASURES

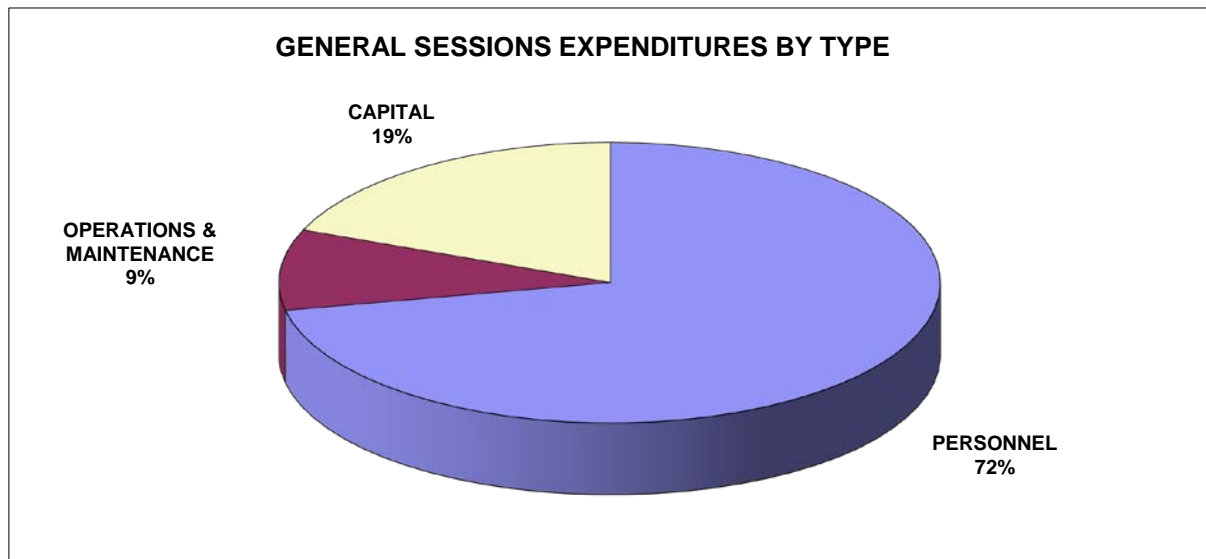
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
HOURS PREPARING TRIAL DOCKETS	537.5	1520	832	945	970
HOURS PREPARING ARRAIGNMENT DOCKETS	409.5	885	950	910	950
HOURS PREPARING SH & RETURN DOCKETS	812.5	0 *	0 *	0 *	0 *
HOURS OF COURT A YEAR	462	660	680	621	1145
HOURS (CLERKS)WORKED @ COURT PER YR	841	672	1,682	1,384	1,175
<b>SERVICE QUALITY</b>					
TIME SPENT/CUSTOMER (MINUTES)	10	10	10	10	10
ARR/SH/RET DOCKETS	87	118	94	91	96
TUES. TRIAL/JAIL DOCKETS	50	94	90	86	84
WED. DOMESTIC TRIAL/JAIL DOCKETS	N/A	96	88	86	93
ARRAIGNMENT JAIL DOCKETS	51	0 **	0**	0**	0**
SPECIAL SET HEARINGS	N/A	N/A	28	2	7
* The SH/RETURN dockets preparation are included in the Arraignment preparations hours.					
** The number of arraignment jail dockets are now included in the Tues. Trial/Trial jail dockets.					

## GENERAL SESSIONS

WORKLOAD INDICATOR	Calendar Year				
	2014	2015	2016	2017	2018
TOTAL CASES (DOCKET COUNT)	13,261	14,837	13,913	16,075	18,120
TOTAL DISPOSITIONS MINUS CONTINUANCES/FTA'S	6,025	6,771	5,525	6,151	6,224
CALLS	5,337	12,210	9,397	8,528	8,859
CUSTOMERS - WINDOW	4,235	6,490	4,190	4,686	5,236
MISDEMEANOR CITATIONS ENTERED	N/A	N/A	N/A	256	529
WARRANTS ENTERED/CD ENTERED	N/A	N/A	N/A	1,910	3,864
EXPUNGEMENTS	N/A	N/A	N/A	N/A	667
TBI SUBMISSIONS	N/A	N/A	N/A	N/A	2,074

N/A - NOT AVAILABLE

PERSONNEL STATUS POSITION	Fiscal Year				
	15-16	16-17	17-18	18-19	19-20
E COURT CLERK	1	1	1	1	1
F CHIEF DEPUTY COURT CLERK	0	1	0	0	0
F DEPUTY COURT CLERK	5	5	4	4	4
F SENIOR DEPUTY COURT CLERK	0	0	2	2	2
F SUPERVISOR GEN. SESS. COURT CLERK	1	0	0	0	0
<b>TOTAL POSITIONS</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
<b>FTE</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	464,624	450,343	507,542	455,295	513,470	513,470	513,470
OPERATIONS & MAINTENANCE	74,559	63,439	105,901	65,302	95,498	66,468	66,468
CAPITAL	10,545	18,582	13,160	13,160	135,000	135,000	135,000

## GENERAL SESSIONS

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41220</b>								
111	SALARIES	318,630	325,995	335,990	315,490	340,520	340,520	340,520
112	OVERTIME	4,190	1,100	14,440	1,040	4,530	4,530	4,530
141	OASI (EMPLOYER'S SHARE)	23,905	24,399	26,860	24,050	26,410	26,410	26,410
142	HEALTH INSURANCE	96,556	73,632	99,960	91,587	113,600	113,600	113,600
143	RETIREMENT/PENSION	12,821	16,791	20,320	15,252	19,980	19,980	19,980
145	DISABILITY INSURANCE	1,897	1,923	2,070	1,901	2,090	2,090	2,090
146	WORKER'S COMPENSATION	5,341	6,338	5,902	5,902	5,390	5,390	5,390
148	EMPLOYEE EDUCATION & TRAINING	1,050	165	1,500	-	800	800	800
190	EMPLOYMENT TESTING	234	-	500	73	150	150	150
211	POSTAGE	2,664	3,046	6,900	3,421	4,000	4,000	4,000
220	PRINTING & DUPLICATION	270	163	750	214	600	400	400
235	MEMBERSHIP/REGISTRATION FEES	198	597	1,900	822	750	750	750
245	TELEPHONE SERVICES	13	17	40	22	40	40	40
290	CONTRACTUAL SERVICES	53,559	45,347	78,430	52,773	75,830	50,000	50,000
320	OPERATING SUPPLIES	10,447	6,738	13,500	5,643	11,000	8,000	8,000
331	GAS, OIL & FUEL	847	656	1,530	977	1,430	1,430	1,430
513	LIABILITY INSURANCE	1,935	880	551	551	1,348	1,348	1,348
798	VISA/MC CHARGE FEES	4,495	5,667	2,000	405	200	200	200
799	SUNDRY	131	328	300	474	300	300	300
940	TRANSFER TO CAPITAL	10,545	18,582	13,160	13,160	135,000	135,000	135,000
<b>TOTAL GENERAL SESSIONS</b>		<b>549,728</b>	<b>532,364</b>	<b>626,603</b>	<b>533,757</b>	<b>743,968</b>	<b>714,938</b>	<b>714,938</b>

## JUDICIAL

### PURPOSE STATEMENT

THE JUDICIAL DEPARTMENT IS RESPONSIBLE FOR PROVIDING FAIR, PROMPT AND EFFICIENT ADMINISTRATION OF JUSTICE. THE DEPARTMENT'S EMPLOYEE INVOLVEMENT BEGINS WITH THE JUDICIAL COMMISSIONERS AT THE TIME OF ARREST AND CONTINUES THROUGH THE APPEARANCE OF THE DEFENDANT AND OF THE PARTIES BEFORE THE JUDGE. THE DEPARTMENT IS ALSO RESPONSIBLE FOR THE OPERATION OF THE TRAFFIC COURT PROGRAM.

### MAJOR HIGHLIGHTS

MAJOR HIGHLIGHTS FOR THE PAST YEAR INCLUDE THE CREATION OF A DOCKET THAT ALLOWS MISDEMEANOR CITATIONS TO BE BOOKED AT TIME OF COURT, THUS SAVING OFFICERS AND DEFENDANTS TIME IN BOOKING. IMPLEMENTED RULES OF PRACTICE FOR GENERAL SESSIONS COURT. COMPLETED AN AMNESTY DAY FOR THOSE WHO FAILED TO APPEAR ON DRIVERS' LICENSE VIOLATIONS.

### PERFORMANCE MEASURES

	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
TIME SPENT PER CALL (MIN.)	4.75	4.75	4.75	4.75	4.75
TIME SPENT ISSUING WARRANTS (MIN.)	15	15	15	15	15

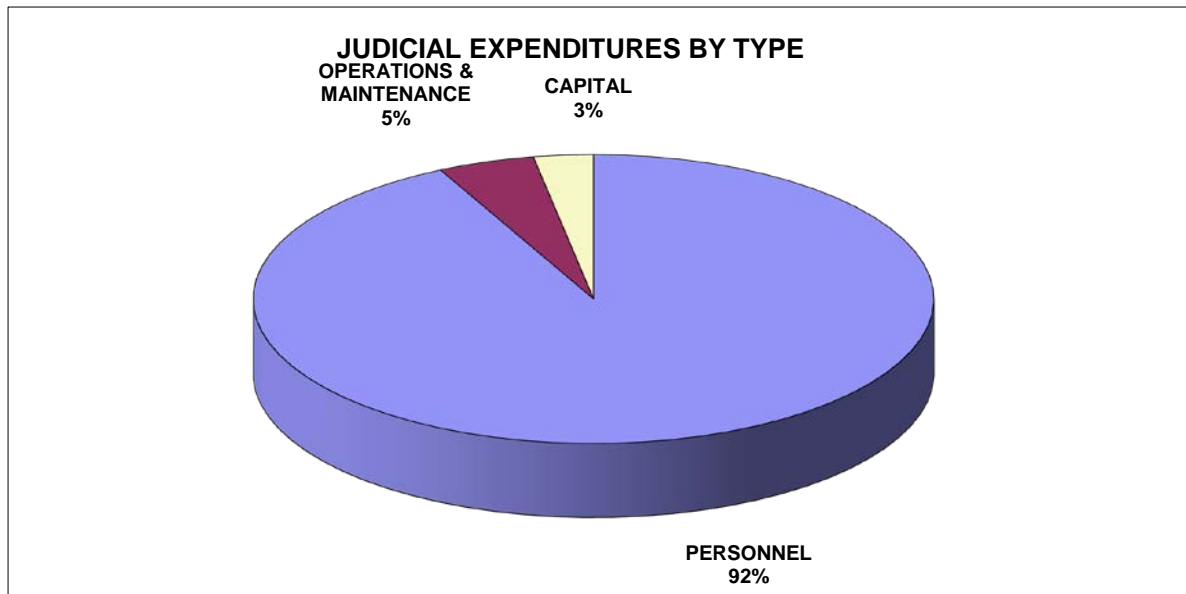
### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
JUDICIAL COMM. AFTER HOURS CALL OUT HOURS	1,632	1,466	1,231	784	980
JUDICIAL COMM. AFTER HOURS WARRANTS	2,623	1,598	1,484	1,573	1,920
FORFEITURE/SEIZURE HEARINGS	37	67	31	31	26
PHONE CALLS PROCESSED PER DAY	21	20	19	17	17
WARRANTS/SUMMONS ISSUED	3,487	4,133	3,527	3,284	3,123
WARRANTS SERVED	1,288	1,106	985	974	1,608
MISDEMEANOR CITATIONS	638	581	466	482	671
ORDER OF PROTECTION DURING OFFICE HOURS	N/A	N/A	40	46	62
ORDER OF PROTECTION AFTER OFFICE HOURS	N/A	N/A	5	23	27
TEMP ORDER OF PROTECTION ISSUED BY STATUTE	N/A	N/A	N/A	35	N/A
SEARCH WARRANTS ISSUED (NON DUI RELATED)	N/A	N/A	N/A	N/A	90
DUCES TECUM	N/A	N/A	N/A	N/A	129

N/A=NOT AVAILABLE

**JUDICIAL**

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
		<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>
<b>STATUS POSITION</b>						
E	JUDGE	1	1	1	1	1
F	JUDICIAL ADMIN ASSISTANT	1	1	1	1	1
F	JUDICIAL ASSISTANT	1	1	1	1	1
F	JUDICIAL COMMISSIONER	1	1	1	1	1
F	LEGAL CLERK	1	1	1	1	1
<b>TOTAL POSITIONS</b>		<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>
<b>FTE</b>		<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	451,402	446,598	483,533	475,344	492,610	492,360	492,360
OPERATIONS & MAINTENANCE	13,514	14,438	19,621	14,624	81,599	24,435	24,435
CAPITAL	16,274	22,473	27,335	27,335	15,070	15,070	15,070

## JUDICIAL

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41210</b>								
111	SALARIES	289,535	303,310	312,740	307,040	305,700	305,700	305,700
112	OVERTIME	41,210	39,901	41,970	43,520	43,000	43,000	43,000
141	OASI (EMPLOYER'S SHARE)	24,158	25,118	25,350	26,650	25,890	25,890	25,890
142	HEALTH INSURANCE	78,184	57,680	80,190	77,584	94,250	94,250	94,250
143	RETIREMENT/PENSION	14,719	16,561	19,010	16,862	19,450	19,450	19,450
145	DISABILITY INSURANCE	1,684	1,663	1,790	1,605	1,820	1,820	1,820
146	WORKER'S COMPENSATION	1,862	2,365	2,083	2,083	2,100	2,100	2,100
148	EMPLOYEE EDUCATION & TRAINING	12	-	200	-	200	100	100
190	EMPLOYMENT TESTING	38	-	200	-	200	50	50
211	POSTAGE	28	70	200	51	200	100	100
220	PRINTING & DUPLICATION	68	-	250	-	250	100	100
235	MEMBERSHIP/REGISTRATION FEES	650	525	1,385	1,475	1,190	1,190	1,190
237	ADVERTISING-LEGAL	-	-	100	-	100	-	-
245	TELEPHONE SERVICES	41	37	100	33	100	100	100
289	TRAVEL	935	1,001	1,345	137	910	910	910
290	CONTRACTUAL SERVICES	3,290	2,376	3,935	2,625	4,213	2,750	2,750
320	OPERATING SUPPLIES	7,232	9,683	11,900	9,819	19,225	17,225	17,225
326	CLOTHING AND UNIFORMS	-	-	-	-	275	250	250
331	GAS, OIL & FUEL	-	-	-	-	250	250	250
513	LIABILITY INSURANCE	1,270	674	406	406	1,270	1,270	1,270
799	SUNDRY	-	72	-	-	290	290	290
940	TRANSFER TO CAPITAL	16,274	22,473	27,335	27,335	15,070	15,070	15,070
<b>TOTAL JUDICIAL</b>		<b>481,190</b>	<b>483,509</b>	<b>530,489</b>	<b>517,303</b>	<b>589,279</b>	<b>531,865</b>	<b>531,865</b>

## TRAFFIC COURT

### PURPOSE STATEMENT

THE TRAFFIC COURT DEPARTMENT ISSUES SUMMONSES AND PROCESSES CITATIONS FOR VIOLATIONS OF LAWS AND ORDINANCES OF THE TOWN. THE DEPARTMENT ALSO COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND SUBMITS THE NECESSARY TAXES TO THE STATE OF TENNESSEE.

### MAJOR HIGHLIGHTS

THE TRAFFIC DIVISION CONTRACTED WITH A COLLECTIONS AGENCY TO COLLECT ON PAST-DUE COURT COSTS OWED TO THE TOWN.

THE TRAFFIC DIVISION IS WORKING WITH THE LEGAL DEPARTMENT TO COLLECT ON CODES VIOLATIONS AND ENVIRONMENTAL JUDGMENTS IN ORDER TO COLLECT ON DELINQUENT COSTS OWED TO THE TOWN.

THIS DIVISION BEGAN MAINTAINING ELECTRONIC DOCKETS FOR ALL COURT SESSIONS, SUBSTANTIALLY REDUCING THE AMOUNT OF PAPER GENERATED.

THE DEPARTMENT UPDATED VARIOUS STATUTORY FEES IN ACCORDANCE WITH LAW CHANGES.

PURSUANT TO ROBINSON V. PURKEY, THE 2018 FEDERAL COURT RULING PROHIBITING THE TENNESSEE DEPARTMENT OF SAFETY FROM SUSPENDING DRIVER LICENSES FOR FAILURE TO PAY, THE TRAFFIC DIVISION IMPLEMENTED A NEW SYSTEM IN PARTNERSHIP WITH THE TN DEPARTMENT OF SAFETY WHEREBY THE DIVISION WILL PROVIDE CERTIFICATION THAT A PERSON HAD AN OPPORTUNITY TO HAVE A HEARING ON HIS/HER ABILITY TO PAY THE CITATION PRIOR TO POTENTIAL SUSPENSION, THEREBY SATISFYING THE RULING. THIS PROCEDURE WILL ALLOW THE DIVISION TO CONTINUE TO RECOUP COURT COSTS, IN LIGHT OF THE FEDERAL RULING.

THE DIVISION HIRED A BILINGUAL, SPANISH-SPEAKING EMPLOYEE TO THE TEAM, WHICH HAS HELPED TREMENDOUSLY.

### PERFORMANCE MEASURES

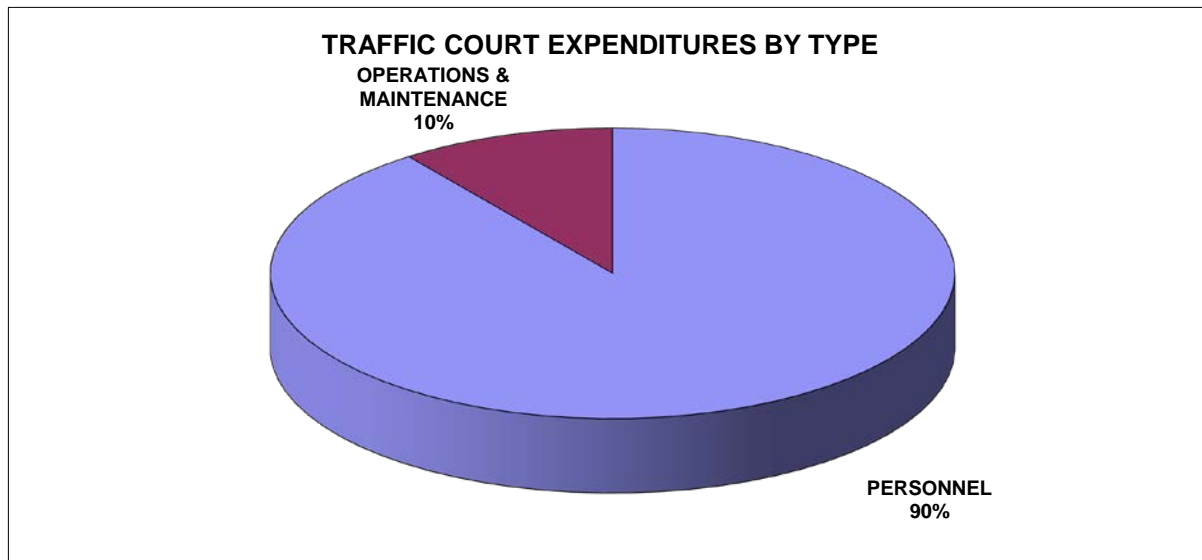
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
AVG HOURS PREPARING DOCKET	15	15	12	15	15
HOURS WORKED @ COURT PER YR	24	90	187	128	130
HOURS FOR COMPLIANCE DATES	N/A	100	98	256	242
<b>SERVICE QUALITY</b>					
TRAFFIC DOCKETS	47	59	49	51	50
CONTESTED TRAFFIC DOCKETS	24	12	12	12	12
CODES DOCKETS	12	15	19	9	21
MOTION DOCKETS	N/A	N/A	2	6	7
TIME SPENT/CUSTOMER (MINUTES)	15	15	12	12	12

N/A=NOT AVAILABLE

## TRAFFIC COURT

WORKLOAD INDICATOR	Calendar Year				
	2014	2015	2016	2017	2018
TOTAL CASES (DOCKET COUNT)	9,277	10,171	7,060	6,840	7,434
TOTAL VIOLATIONS DISPOSITIONS (HTE)	10,827	13,735	9,433	9,403	10,702
TRAFFIC SCHOOL REGISTERED (HTE)	1,646	1,778	1,273	1,330	1,645
TRAFFIC SCHOOL ATTENDEES (PREV MONS)	1,424	1,889	1,209	1,160	1,392
CALLS	7,196	14,688	10,893	9,785	8,515
CUSTOMERS - WINDOW	7,865	8,465	6,286	4,686	4,916

PERSONNEL STATUS POSITION	Fiscal Year				
	15-16	16-17	17-18	18-19	19-20
F DEPUTY COURT CLERK	2	3	3	3	3
P DEPUTY COURT CLERK	1	0	0	0	0
<b>TOTAL POSITIONS</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>
<b>FTE</b>	<b>2.8</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	137,266	161,678	187,442	167,224	183,240	182,690	182,690
OPERATIONS & MAINTENANCE	29,364	32,385	40,901	18,884	21,065	20,665	20,665
CAPITAL	5,255	-	-	-	-	-	-

## TRAFFIC COURT

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41230</b>								
111	SALARIES	101,443	117,693	121,000	117,440	121,210	121,210	121,210
112	OVERTIME	600	353	4,140	290	1,010	1,010	1,010
141	OASI (EMPLOYER'S SHARE)	7,756	8,844	9,590	8,690	9,360	9,360	9,360
142	HEALTH INSURANCE	24,226	25,341	39,920	32,747	40,490	40,490	40,490
143	RETIREMENT/PENSION	1,709	5,933	7,260	4,630	7,090	7,090	7,090
145	DISABILITY INSURANCE	567	691	750	722	750	750	750
146	WORKER'S COMPENSATION	742	2,643	2,582	2,582	2,380	2,380	2,380
148	EMPLOYEE EDUCATION & TRAINING	130	180	2,000	20	800	250	250
190	EMPLOYMENT TESTING	93	-	200	103	150	150	150
211	POSTAGE	50	16	800	2	1,000	250	250
220	PRINTING & DUPLICATION	169	133	400	304	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	584	50	900	50	500	250	250
245	TELEPHONE SERVICES	8	4	40	4	40	40	40
290	CONTRACTUAL SERVICES	10,063	11,287	13,560	11,014	12,620	12,620	12,620
320	OPERATING SUPPLIES	6,394	7,966	9,300	6,180	5,000	6,000	6,000
331	GAS, OIL & FUEL	285	82	400	203	400	300	300
513	LIABILITY INSURANCE	663	277	201	201	505	505	505
798	VISA/MC CHARGE FEES	10,972	12,331	15,000	728	500	200	200
799	SUNDRY	176	239	300	198	300	300	300
940	TRANSFER TO CAPITAL	5,255	-	-	-	-	-	-
<b>TOTAL TRAFFIC</b>		<b>171,885</b>	<b>194,063</b>	<b>228,343</b>	<b>186,108</b>	<b>204,305</b>	<b>203,355</b>	<b>203,355</b>

## JUVENILE COURT

### PURPOSE STATEMENT

THE JUVENILE COURT MAINTAINS THE MUNICIPAL TRAFFIC VIOLATIONS ISSUED TO MINOR DRIVERS FOR OFFENSES AGAINST THE TOWN'S MUNICIPAL ORDINANCES. THIS INCLUDES THOSE STATE LAW PROVISIONS KNOWN AS THE RULES OF THE ROAD. THE COURT PROVIDES FOR TRIAL AND ADJUDICATION OF THESE OFFENSES AND THE DEPARTMENT COLLECTS ALL FINES, COSTS, FEES AND TAXES AS A RESULT OF THE DISPOSITIONS IN THESE CASES. THE COURT REMITS THESE FEES TO THE RESPECTIVE GOVERNMENT AGENCIES, TO INCLUDE THOSE THAT ARE FORWARDED TO THE TOWN AND THE STATE OF TENNESSEE.

### MAJOR HIGHLIGHTS

THE JUVENILE DIVISION BEGAN MAINTAINING ELECTRONIC DOCKETS FOR EACH COURT SESSION, SUBSTANTIALLY REDUCING THE AMOUNT OF PAPER.

### PERFORMANCE MEASURES

	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
AVG HOURS PER DOCKET	N/A	2	2	2	2
HOURS WORKED @ COURT PER YR	N/A	144	108	100	105
CLERKS WORKING JUVENILE COURT	N/A	6	4	5	5
<b>SERVICE QUALITY</b>					
NUMBER OF JUVENILE ARR. DOCKETS	N/A	13	12	12	12
NUMBER OF JUVENILE RETURN DOCKETS	N/A	8	12	12	12
TIME SPENT/CUSTOMER (MINUTES)	N/A	12	12	12	12

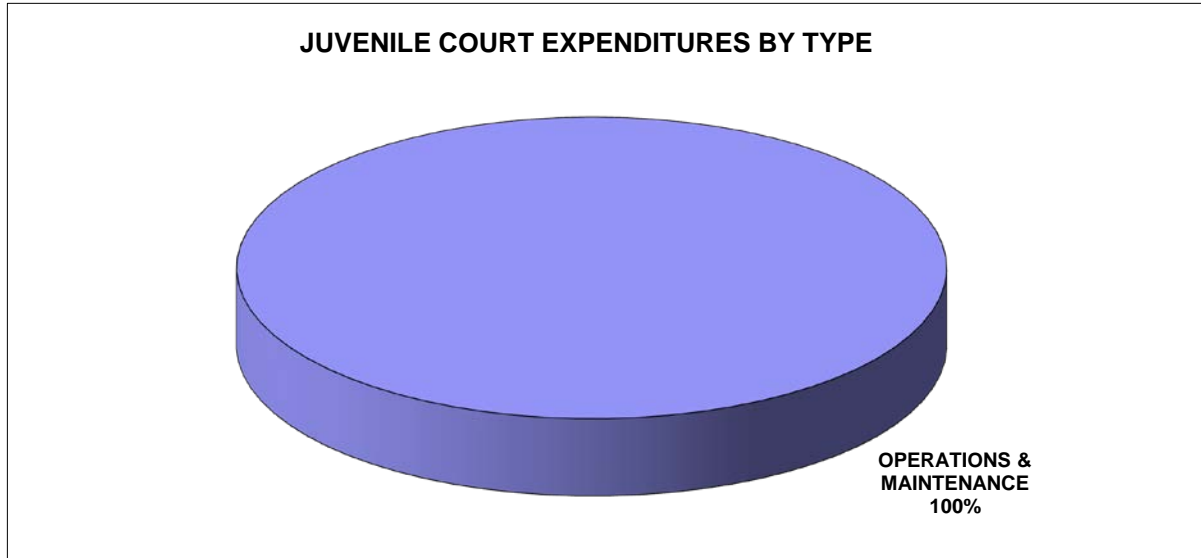
N/A=NOT AVAILABLE

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
TOTAL CASES (DOCKET COUNT)	N/A	613	552	504	551
TOTAL VIOLATIONS DISPOSITIONS (HTE)	N/A	867	723	700	830
TRAFFIC SCHOOL REGISTERED (HTE)	N/A	48	30	60	76
CALLS	N/A	N/A	165	175	190

N/A=NOT AVAILABLE

# JUVENILE COURT



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	-	-	-	-	-	-	-
OPERATIONS & MAINTENANCE	-	400	725	682	550	550	550
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41240</b>								
211	POSTAGE	-	100	225	200	200	200	200
220	PRINTING & DUPLICATION	-	100	100	142	100	100	100
320	OPERATING SUPPLIES	-	200	200	340	200	200	200
798	VISA/MC CHARGE FEES	-	-	200	-	50	50	50
<b>TOTAL JUVENILE</b>		-	<b>400</b>	<b>725</b>	<b>682</b>	<b>550</b>	<b>550</b>	<b>550</b>

## INFORMATION SERVICES

### PURPOSE STATEMENT

THE INFORMATION SERVICES DEPARTMENT PROVIDES AND SUPPORTS TECHNOLOGY IN SUCH A WAY AS TO ENABLE EFFICIENT COMMUNICATION AMONG THE TOWN'S DEPARTMENTS AND CITIZENS.

### MAJOR HIGHLIGHTS

NEW SOFTWARE DEVELOPMENT OF CTP, EMPLOYEE TIMESHEETS, HRIS, AND OTHERS. NEW ENTERPRISE SYSTEMS, INCLUDING FIRE DEPT WATCHGUARD VIDEO, COMPLETION OF UTILITY BILLING UPGRADE, STORAGE SERVICE (INTERNAL "DROPBOX"), TRIPLED FILE STORAGE AT CITY HALL.

### PERFORMANCE MEASURES

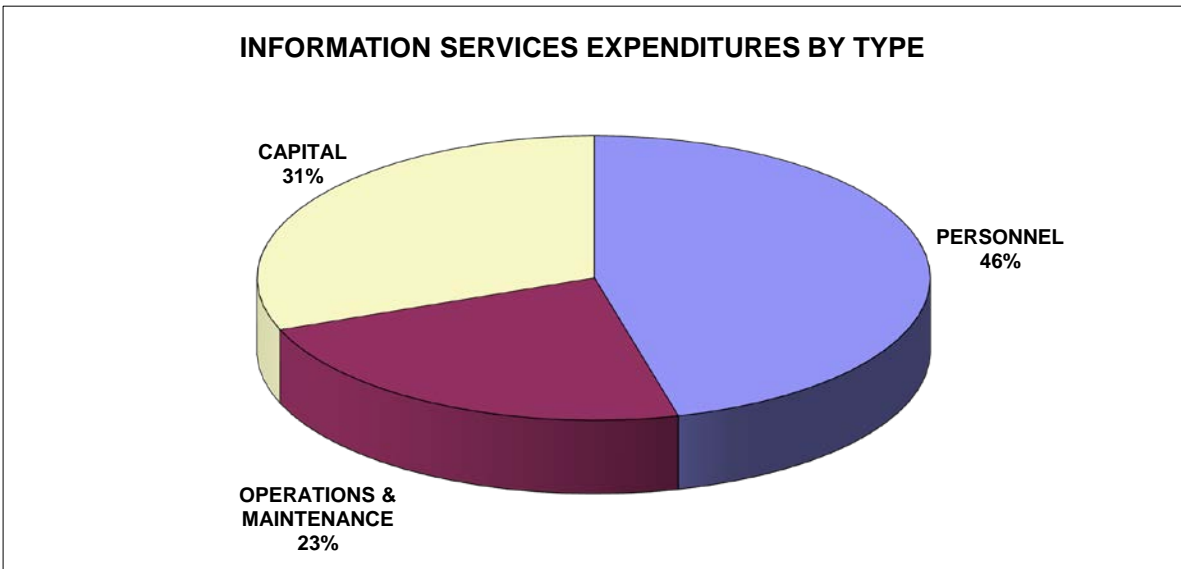
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
PERCENTAGE OF WORK ORDERS ANSWERED WITHIN FOUR HOURS	100%	100%	100%	100%	100%
PERCENTAGE OF WORK ORDERS COMPLETED WITHIN REQUESTED TIME FRAME	100%	100%	98%	98%	98%
<b>SERVICE QUALITY</b>					
NETWORK UPTIME PERCENTAGE	99.99%	99.99%	99.99%	99.99%	99.96%
NETWORK SERVICE INTERRUPTIONS	1	1	2	2	2
TELEPHONE SYSTEM UPTIME PERCENTAGE	99.99%	99.99%	99.99%	99.99%	99.99%
PERCENTAGE OF COMPUTER SYSTEMS WITHOUT CATASTROPHIC FAILURE(EXCEPT USER ISSUES)	99%	99%	99%	99%	99%

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
WORK ORDERS SERVICED	4,160	2,000	3,209	2,837	1,813
SERVERS MANAGED	82	83	85	81	86
WORKSTATIONS MANAGED	329	329	345	352	350
SITES SUPPORTED	19	19	19	19	19
TELEPHONE EXTENSIONS MANAGED	369	369	386	415	418

## INFORMATION SERVICES

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F IT MANAGER	1	1	1	1	1	
F APPLICATIONS DEVELOPER	1	1	2	2	2	
F IT SUPERVISOR	1	1	1	1	1	
F IT TECHNICIAN	2	2	3	2	2	
F IT TECHNICIAN II	0	0	0	1	1	
<b>TOTAL POSITIONS</b>	<b>5.0</b>	<b>5.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	
<b>FTE</b>	<b>5.0</b>	<b>5.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	446,858	462,198	624,124	610,600	651,680	651,680	651,680
OPERATIONS & MAINTENANCE	108,919	125,047	164,137	187,727	341,728	326,348	326,348
CAPITAL	171,644	112,281	41,538	41,538	438,419	438,419	438,419

## INFORMATION SERVICES

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41640</b>								
111	SALARIES	314,951	337,482	430,380	433,030	449,470	449,470	449,470
112	OVERTIME	2,402	5,633	2,910	4,850	3,090	3,090	3,090
141	OASI (EMPLOYER'S SHARE)	23,432	25,289	33,160	32,240	34,630	34,630	34,630
142	HEALTH INSURANCE	78,338	58,600	120,460	107,193	125,070	125,070	125,070
143	RETIREMENT/PENSION	15,018	16,628	23,190	19,651	26,180	26,180	26,180
145	DISABILITY INSURANCE	1,880	1,891	2,650	2,262	2,760	2,760	2,760
146	WORKER'S COMPENSATION	2,086	2,134	3,624	3,624	4,130	4,130	4,130
148	EMPLOYEE EDUCATION AND TRAINING	8,751	14,541	7,750	7,750	6,350	6,350	6,350
245	TELEPHONE SERVICES	5,810	6,307	7,020	11,966	6,000	6,000	6,000
261	REPAIR & MAINTENANCE/VEHICLES	121	18	-	-	1,000	500	500
269	REPAIR & MAINTENANCE/OTHER	-	-	500	125	1,500	1,500	1,500
290	CONTRACTUAL SERVICES	96,279	109,044	140,075	162,340	303,212	303,212	303,212
320	OPERATING SUPPLIES	3,940	8,016	13,780	10,833	24,280	10,000	10,000
326	CLOTHING AND UNIFORMS	-	-	-	-	320	320	320
331	GAS, OIL & FUEL	446	117	510	211	1,100	500	500
512	VEHICLE INSURANCE	526	526	1,040	1,040	1,140	1,140	1,140
513	LIABILITY INSURANCE	1,732	861	1,012	1,012	2,976	2,976	2,976
799	SUNDRY	65	158	200	200	200	200	200
940	TRANSFER TO CAPITAL	171,644	112,281	41,538	41,538	438,419	438,419	438,419
<b>TOTAL INFORMATION SERVICES</b>		<b>727,421</b>	<b>699,526</b>	<b>829,799</b>	<b>839,865</b>	<b>1,431,827</b>	<b>1,416,447</b>	<b>1,416,447</b>

## PLANNING & CODES

### PURPOSE STATEMENT

THE PLANNING & CODES DEPARTMENTS PROVIDE TECHNICAL ASSISTANCE TO THE SMYRNA MUNICIPAL PLANNING COMMISSION, THE BOARD OF ZONING APPEALS, THE HISTORIC ZONING COMMISSION, CONSTRUCTION BOARD OF APPEALS, AND THE TOWN COUNCIL TO ENSURE THAT ALL NEW RESIDENTIAL, COMMERCIAL, AND INDUSTRIAL DEVELOPMENTS MEET THE GUIDELINES SET FORTH IN THE ZONING ORDINANCE, SUBDIVISION REGULATIONS, DESIGN REVIEW MANUAL, HISTORIC DISTRICT DESIGN GUIDELINES, SIGN ORDINANCE, AND THE ADOPTED BUILDING AND LIFE SAFETY CODES TO SAFEGUARD NEIGHBORHOODS, THE COMMUNITY, AND THE INVESTMENTS OF CITIZENS. THE DEPARTMENTS ALSO PROVIDE MAPPING ASSISTANCE AND COORDINATE THE LONG RANGE PLANNING ACTIVITIES OF THE TOWN.

### MAJOR HIGHLIGHTS

THIS DEPARTMENT OBTAINED FUNDING FOR AN ADDITIONAL FIRE INSPECTOR/PLAN EXAMINER.

### PERFORMANCE MEASURES

	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
ADDRESS PLATS WITHIN FIVE WORKING DAYS OF RECEIPT OF RECORDED PLAT	100%	100%	100%	100%	100%
PERFORM REQUESTED SITE PLAN INSPECTIONS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%
BUILDING PERMITS ISSUED IN THREE DAYS	100%	100%	100%	100%	100%
BUILDING INSPECTIONS IN ONE DAY	98%	98%	98%	98%	98%
ELECTRIC INSPECTIONS IN ONE DAY	N/A	100%	98%	98%	98%
CODE COMPLAINTS RESPONDED TO WITHIN 5 DAYS	100%	100%	100%	100%	100%
PLANS REVIEW COMPLETED IN TEN DAYS	100%	100%	100%	100%	100%
<b>SERVICE QUALITY</b>					
RESPOND TO ALL CUSTOMER REQUESTS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%

### WORKLOAD INDICATOR

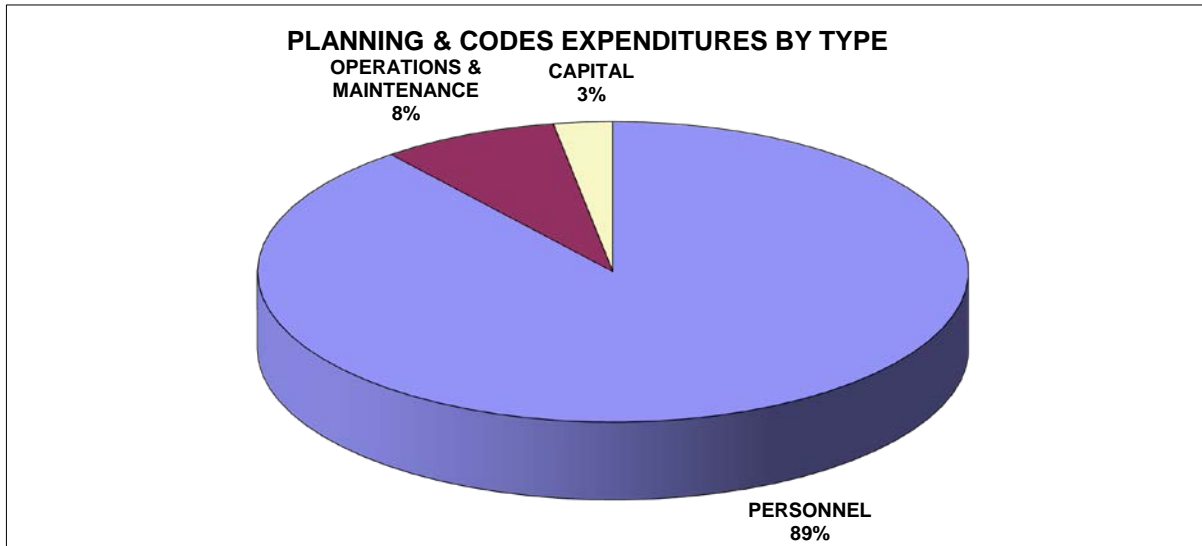
	Calendar Year				
	2014	2015	2016	2017	2018
BUILDING PERMITS ISSUED	779	836	852	670	904
BUILDING INSPECTIONS	6,189	6,601	11,733	8,401	11,133
ELECTRIC INSPECTIONS, (Oct, Nov, Dec 2015)	N/A	152	4,279	3,276	3,396
FIRE INSPECTIONS	68	55	56	58	48
CODE INSPECTIONS	2,540	2,172	3,174	3,081	3,934
PLANS REVIEW	65	90	120	69	113
LOTS REVIEWED	488	550	1,946	1,514	1,253
SITE PLANS REVIEWED	27	35	37	44	35
ZONING/ANNEXATION REQUESTS	15	17	16	36	31
OTHER*	6	9	14	15	21
SIGN VARIANCES	1	2	3	2	0
SETBACK VARIANCES	12	10	2	6	10
SPECIAL EXCEPTIONS	4	0	9	11	7
OTHER**	0	5	1	7	8

\* INCLUDES ORDINANCE AMENDMENTS, PLANS, PLANS OF SERVICE, STREET CLOSURES, ETC.

\*\* INCLUDES ACCESSORY STRUCTURE SIZE VARIANCES, HEIGHT VARIANCES, ETC.

**PLANNING & CODES**

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F BUILDING INSPECTOR	2	2	3	3	3	
F BUILDING OFFICIAL	1	1	1	1	1	
F CODES INSPECTOR	1	1	1	2	2	
F ELECTRICAL INSPECTOR	1	1	1	1	1	
F PLANS EXAMINER	0	0	0	0	1	
F GIS ANALYST	1	1	0	0	0	
F MANAGER OF PLANNING & CODES	1	1	1	1	1	
F OFFICE COORDINATOR	1	1	1	1	1	
F PLANNING TECHNICIAN	0	0	1	1	1	
F PERMIT TECHNICIAN	1	1	1	1	1	
F PLANNER	0	1	1	1	1	
<b>TOTAL POSITIONS</b>	<b>10.0</b>	<b>11.0</b>	<b>12.0</b>	<b>13.0</b>	<b>14.0</b>	
<b>FTE</b>	<b>10.0</b>	<b>11.0</b>	<b>12.0</b>	<b>13.0</b>	<b>14.0</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	848,045	926,509	1,069,506	1,015,268	1,166,160	1,166,160	1,166,160
OPERATIONS & MAINTENANCE	64,746	77,949	115,400	98,326	126,121	105,391	105,391
CAPITAL	11,528	108,739	232,106	266,415	35,105	35,105	35,105

## PLANNING & CODES

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41700</b>								
111	SALARIES	586,118	621,427	703,270	693,190	771,840	771,840	771,840
112	OVERTIME	15,491	14,668	22,770	9,320	25,460	25,460	25,460
141	OASI (EMPLOYER'S SHARE)	44,272	46,873	55,610	51,350	61,080	61,080	61,080
142	HEALTH INSURANCE	151,914	139,292	220,780	197,580	233,370	233,370	233,370
143	RETIREMENT/PENSION	41,572	93,658	55,430	52,748	58,450	58,450	58,450
144	457B MATCH	261	260	260	260	260	260	260
145	DISABILITY INSURANCE	3,460	3,727	4,300	3,797	4,710	4,710	4,710
146	WORKER'S COMPENSATION	3,808	3,605	4,086	4,086	7,840	7,840	7,840
148	EMPLOYEE EDUCATION AND TRAINING	1,149	2,999	3,000	2,937	3,150	3,150	3,150
161	BOARD AND COMMITTEE MEMBERS	-	-	600	-	600	400	400
190	EMPLOYMENT TESTING	254	166	-	134	-	200	200
211	POSTAGE	4,163	2,611	8,500	1,021	5,000	3,000	3,000
220	PRINTING & DUPLICATION	2,045	2,047	3,000	1,733	3,000	3,000	3,000
235	MEMBERSHIP/REGISTRATION	7,334	2,383	8,726	14,414	8,756	8,756	8,756
237	ADVERTISING/LEGAL	-	-	600	42	600	600	600
245	TELEPHONE SERVICES	3,056	3,795	1,280	4,348	2,010	4,000	4,000
259	OTHER PROFESSIONAL SERVICES	-	-	500	-	-	-	-
261	REPAIR & MAINTENANCE/VEHICLES	914	1,658	3,000	644	3,000	2,000	2,000
269	REPAIR & MAINTENANCE/OTHER	-	-	500	69	500	250	250
289	TRAVEL	1,210	1,472	2,575	660	2,162	2,162	2,162
290	CONTRACTUAL SERVICES	26,673	44,151	45,400	53,500	53,333	53,333	53,333
292	COMMUNITY APPEARANCE	3,684	4,248	21,000	2,360	18,000	5,000	5,000
320	OPERATING SUPPLIES	5,824	4,482	4,000	4,455	4,000	4,000	4,000
326	CLOTHING AND UNIFORMS	494	-	750	-	1,000	1,000	1,000
331	GAS, OIL & FUEL	4,650	5,930	10,000	6,616	12,970	7,000	7,000
512	VEHICLE INSURANCE	2,631	2,631	3,121	3,121	4,580	4,580	4,580
513	LIABILITY INSURANCE	1,348	1,348	1,348	1,348	5,110	5,110	5,110
799	SUNDRY	466	1,027	500	3,861	1,500	1,000	1,000
940	TRANSFER TO CAPITAL	11,528	108,739	232,106	266,415	35,105	35,105	35,105
<b>TOTAL PLANNING &amp; CODES</b>		<b>924,319</b>	<b>1,113,197</b>	<b>1,417,012</b>	<b>1,380,009</b>	<b>1,327,386</b>	<b>1,306,656</b>	<b>1,306,656</b>

## PUBLIC WORKS

### PURPOSE STATEMENT

THE PUBLIC WORKS DEPARTMENT PROVIDES ENGINEERING AND TECHNICAL SUPPORT SERVICES TO ALL DEPARTMENTS WITHIN THE TOWN OF SMYRNA. THEY ALSO HAVE MANAGEMENT RESPONSIBILITY OVER THE FOLLOWING DEPARTMENTS: STREETS, VEHICLE MAINTENANCE, STORM WATER, BUILDINGS & GROUNDS AND CEMETERY.

### MAJOR HIGHLIGHTS

SUBMITTED GRANT APPLICATIONS FOR SAM RIDLEY WIDENING PROJECT AND WERE APPROVED FOR APPROXIMATELY \$8,000,000 IN STATE AND FEDERAL FUNDS. SUBMITTED GRANT APPLICATIONS FOR STONECREST/SAM RIDLEY AND WEAKLY/SWAN INTERSECTION AND WERE APPROVED FOR AN ADDITIONAL \$650,000 IN FEDERAL FUNDS. RECEIVED CONFIRMATION OF \$2,200,000 IN FEDERAL GRANTS FOR SAM RIDLEY AT OLD NASHVILLE HIGHWAY INTERSECTION IMPROVEMENTS. RECEIVED CONFIRMATION OF \$737,000 IN FEDERAL GRANTS FOR ITS PHASES 3, 4, AND 5.

### PERFORMANCE MEASURES

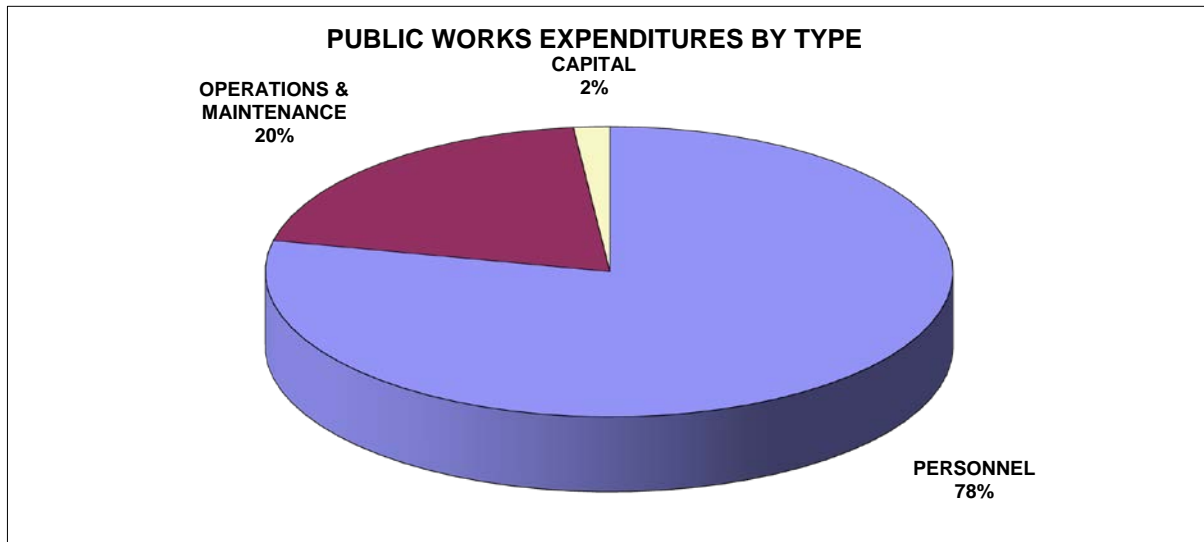
		Calendar Year				
		2014	2015	2016	2017	2018
<b>EFFICIENCY</b>						
RESPOND TO PHONE CALLS OR	24 HRS.	99%	98%	98%	98%	98%
REQUESTS FOR INFORMATION FROM	48 HRS.	100%	99%	98%	98%	99%
CITIZENS AND INTERNAL DEPARTMENTS.	72 HRS.	100%	100%	100%	100%	100%
<b>SERVICE QUALITY</b>						
TRACK COMPLAINT CALLS AND FOLLOW-UP INFORMATION TO RESOLUTION		100%	100%	100%	100%	100%

### WORKLOAD INDICATOR

PROJECT	STATUS
STORMWATER UPGRADES THRU MGMT PROGRAMS	ONGOING
TRAFFIC MANAGEMENT	EVALUATING COLLECTOR AND MINOR ARTERIALS
STONECREST WIDENING AT SAM RIDLEY PKWY.	UNDER CONSTRUCTION
ITS PHASES I AND II	AWAITING NOTICE TO PROCEED TO CONSTRUCTION
WEAKLEY/SWAN INTERSECTION	AWAITING ACCEPTANCE OF LOWEST RESPONSIBLE BIDDER
ENON SPRINGS WEST EXTENSION	UNDER CONSTRUCTION
HYDROLOGIC AND HYDRAULIC STUDY	PREPARING CONSTRUCTION PLANS
SAM RIDLEY WIDENING	AWAITING NOTICE TO PROCEED TO CONSTRUCTION
ITS PHASE 3, 4, AND 5	PREPARING CONSTRUCTION PLANS
POTOMAC PLACE EXTENSION	UNDER CONSTRUCTION
SAM RIDLEY PKWY AT OLD NASHVILLE HWY	APPROVAL FOR NEPA INVESTIGATION PHASE
NOLAN DRIVE RELOCATION	AWATING APPROVAL OF LOWEST RESPONSIBLE BIDDER

## PUBLIC WORKS

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F OFFICE COORDINATOR	1	1	1	1	1	
F PUBLIC WORKS DIRECTOR	1	1	1	1	1	
F TOWN ENGINEER	0	0	0	0	1	
F TRAFFIC TECHNICIAN	0	1	1	1	1	
<b>TOTAL POSITIONS</b>	<b>2.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>4.0</b>	
<b>FTE</b>	<b>2.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>4.0</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	221,823	235,397	295,930	230,599	402,040	402,040	402,040
OPERATIONS & MAINTENANCE	17,676	39,160	99,477	43,149	101,842	101,842	101,842
CAPITAL	13,103	46,237	13,105	13,105	8,685	8,685	8,685

## PUBLIC WORKS

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41720</b>								
111	SALARIES	152,582	147,456	204,790	157,750	281,160	281,160	281,160
112	OVERTIME	1,818	3,353	4,900	4,110	8,560	8,560	8,560
141	OASI (EMPLOYER'S SHARE)	11,389	11,318	16,060	11,870	22,180	22,180	22,180
142	HEALTH INSURANCE	29,592	21,916	50,160	29,361	67,820	67,820	67,820
143	RETIREMENT/PENSION	24,140	48,932	16,390	24,980	18,060	18,060	18,060
144	457B MATCH	261	230	230	230	230	230	230
145	DISABILITY INSURANCE	936	919	1,260	888	1,740	1,740	1,740
146	WORKER'S COMPENSATION	1,050	1,173	1,040	1,040	1,190	1,190	1,190
148	EDUCATION & TRAINING	55	100	1,000	370	1,000	1,000	1,000
190	EMPLOYMENT TESTING	-	-	100	-	100	100	100
211	POSTAGE	163	192	250	163	250	250	250
235	MEMBERSHIP & REGISTRATION	649	205	1,500	760	2,000	2,000	2,000
237	ADVERTISING/LEGAL	204	255	200	255	200	200	200
245	TELEPHONE SERVICES	632	837	2,780	1,065	2,780	2,780	2,780
254	ARCHITECTURAL/ENGINEERING	-	19,187	50,000	25,659	50,000	50,000	50,000
261	REPAIR & MAINTENANCE - VEHICLES	-	-	1,650	-	1,650	1,650	1,650
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,819	4,800	4,800	4,800	4,800	4,800	4,800
289	TRAVEL	25	-	3,000	-	3,200	3,200	3,200
290	CONTRACTUAL SERVICES	9,713	12,365	31,800	8,738	31,800	31,800	31,800
320	OPERATING SUPPLIES	154	314	1,000	302	1,000	1,000	1,000
326	CLOTHING & UNIFORMS	-	-	1,000	244	1,000	1,000	1,000
331	GAS, OIL & FUEL	-	-	500	-	500	500	500
512	VEHICLE INSURANCE	-	-	-	-	570	570	570
513	LIABILITY INSURANCE	941	449	247	247	842	842	842
799	SUNDRY	376	556	750	916	1,250	1,250	1,250
940	TRANSFER TO CAPITAL	13,103	46,237	13,105	13,105	8,685	8,685	8,685
<b>TOTAL PUBLIC WORKS</b>		<b>252,602</b>	<b>320,794</b>	<b>408,512</b>	<b>286,853</b>	<b>512,567</b>	<b>512,567</b>	<b>512,567</b>

## ADMINISTRATION

### PURPOSE STATEMENT

THE ADMINISTRATION DEPARTMENT PROVIDES LEADERSHIP AND SUPPORT SERVICES TO ENSURE THAT ALL TOWN ACTIVITIES ARE ADMINISTERED IN A FAIR AND CONSISTENT MANNER FOR ALL CITIZENS AND THAT THE POLICIES DEVELOPED BY THE TOWN COUNCIL ARE IMPLEMENTED EFFECTIVELY AND EFFICIENTLY.

### MAJOR HIGHLIGHTS

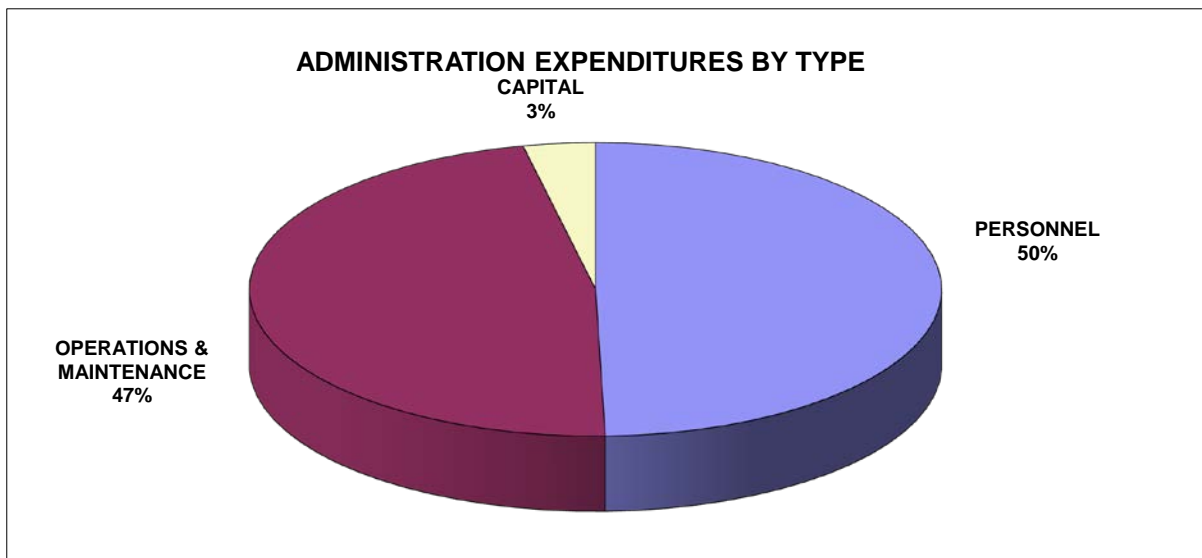
APPROPRIATIONS HAVE BEEN MADE FOR A PUBLIC INFORMATION OFFICER

### PERFORMANCE MEASURES

	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
POPULATION SERVED PER EMPLOYEE	118	112	118	116	116
<b>SERVICE QUALITY</b>					
% OF AGENDA ITEMS PROVIDED TO COUNCIL WITHIN 4 DAYS PRIOR TO MEETING	99.5	99.5	99.5	99.5	99.5

## ADMINISTRATION

PERSONNEL		Fiscal Year				
STATUS POSITION	15-16	16-17	17-18	18-19	19-20	
F EXECUTIVE ASSISTANT	1	1	1	1	1	
F LEGAL ASSISTANT	0	0	1	1	0	
F LEGAL SECRETARY	1	1	0	0	0	
F MEDIA SERVICES MANAGER	1	1	1	1	1	
F PARA-LEGAL	1	1	1	1	2	
F PUBLIC INFORMATION OFFICER	0	0	0	0	1	
F SAFETY/LOSS CONTROL MANAGER	0	0	0	0	1	
F STAFF ATTORNEY	0	0	1	1	1	
F TOWN ATTORNEY	1	1	1	1	1	
F TOWN MANAGER	1	1	1	1	1	
<b>TOTAL POSITIONS</b>	<b>6.0</b>	<b>6.0</b>	<b>7.0</b>	<b>7.0</b>	<b>9.0</b>	
<b>FTE</b>	<b>6.0</b>	<b>6.0</b>	<b>7.0</b>	<b>7.0</b>	<b>9.0</b>	



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	623,808	700,588	888,481	861,541	1,037,880	1,037,880	1,037,880
OPERATIONS & MAINTENANCE	535,463	619,955	1,248,483	1,008,608	1,013,456	986,251	986,251
CAPITAL	209,651	111,584	409,887	409,887	70,410	70,410	70,410

# ADMINISTRATION

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41990</b>								
111	SALARIES	470,871	551,456	646,240	655,300	748,420	748,420	748,420
112	OVERTIME	2,163	3,918	1,920	4,180	1,460	1,460	1,460
141	OASI (EMPLOYER'S SHARE)	34,222	40,609	49,590	48,420	57,370	57,370	57,370
142	HEALTH INSURANCE	89,712	71,550	140,960	118,085	173,540	173,540	173,540
143	RETIREMENT/PENSION	17,636	22,033	35,940	24,200	41,520	41,520	41,520
145	DISABILITY INSURANCE	2,862	3,253	3,600	3,543	4,580	4,580	4,580
146	WORKER'S COMPENSATION	4,466	3,563	3,091	3,091	3,850	3,850	3,850
148	EMPLOYEE EDUCATION & TRAINING	179	2,293	3,000	1,815	3,000	3,000	3,000
149	EMP EDUC & TRAINING-ATTORNEY	822	1,181	2,640	1,965	2,640	2,640	2,640
150	EMP. EDUCATION & TRAINING-CHANNEL 3	875	732	1,500	942	1,500	1,500	1,500
190	EMPLOYMENT TESTING	86	166	150	103	150	150	150
211	POSTAGE	1,091	905	3,000	676	1,500	1,500	1,500
220	PRINTING & DUPLICATION	860	4,261	4,000	6,837	4,500	4,500	4,500
234	MEMBERSHIP/REG. FEES-ATTORNEY	2,499	2,983	4,675	5,567	4,675	3,500	3,500
235	MEMBERSHIP/REGISTRATION FEES	27,557	36,547	41,000	39,065	45,000	45,000	45,000
236	ADVERTISING & PROMOTIONS	23,298	18,933	35,000	9,553	24,000	24,000	24,000
237	ADVERTISING/LEGAL	7,168	6,291	6,000	11,841	9,000	9,000	9,000
241	UTILITY SERVICES	117,380	120,892	145,000	124,698	125,000	125,000	125,000
245	TELEPHONE SERVICES	20,107	20,326	21,000	19,094	21,000	21,000	21,000
246	TELEPHONE SERVICES-ATTORNEY	2,069	3,460	2,500	3,525	3,500	3,500	3,500
252	LEGAL SERVICES	5,646	8,726	125,000	9,152	50,000	50,000	50,000
253	AUDIT SERVICES	18,886	29,342	43,700	13,086	35,000	35,000	35,000
256	RE-APPRAISAL SERVICES	2,578	2,341	317,000	300,295	200,000	200,000	200,000
258	RTA/MID CUMBERLAND	27,000	27,000	30,000	27,000	28,000	28,000	28,000
261	REPAIR & MAINTENANCE - VEHICLES	1,004	226	1,000	252	500	500	500
269	REPAIR & MAINTENANCE - OTHER	183	-	500	746	1,000	1,000	1,000
270	REPAIR & MAINTENANCE - CHANNEL 3	525	849	1,000	200	1,000	750	750
282	EMPLOYEE AUTOMOBILE ALLOWANCE	9,637	9,600	5,600	10,525	9,600	9,600	9,600
283	EMPLOYEE CELL PHONE ALLOWANCE	596	594	700	274	-	-	-
286	RETREAT EXPENSE	152	122	-	122	500	500	500
288	TRAVEL-ATTORNEY	7,002	5,677	9,500	5,990	-	-	-
289	TRAVEL	7,586	7,012	10,000	12,187	10,000	10,000	10,000
290	CONTRACTUAL SERVICES	123,985	166,314	243,000	232,826	243,000	243,000	243,000
291	CONTRACTUAL SERVICES-CHANNEL 3	66,330	69,187	100,000	69,436	80,000	65,000	65,000
292	CONTRACTUAL SERVICES-ATTORNEY	44	1,938	17,280	10,686	17,280	7,500	7,500
320	OPERATING SUPPLIES	8,041	17,137	8,000	15,000	18,000	18,000	18,000
323	OPERATING SUPPLIES-CHANNEL 3	1,326	1,701	3,000	997	3,000	2,000	2,000
331	GAS, OIL & FUEL	1,143	1,964	1,500	1,496	2,000	2,000	2,000
511	BUILDING INSURANCE	3,900	3,694	4,558	4,558	5,628	5,628	5,628
512	VEHICLE INSURANCE	526	526	520	520	570	570	570
513	LIABILITY INSURANCE	8,677	9,500	9,500	9,500	12,653	12,653	12,653
520	SURETY BOND PREMIUM	950	600	1,400	1,900	1,000	1,000	1,000
700	EMPLOYEE ACTIVITIES	9,679	10,722	10,000	12,515	12,000	12,000	12,000
715	ARTS COMMISSION EXPENSES	3,929	3,336	3,000	3,309	4,000	4,000	4,000
797	EDUCATION REIMBURSEMENT	21,828	20,424	30,000	38,316	30,000	30,000	30,000
799	SUNDRY	2,195	6,659	10,400	6,761	10,400	10,400	10,400
940	TRANSFER TO CAPITAL	209,651	111,584	409,887	409,887	70,410	70,410	70,410
<b>TOTAL ADMINISTRATION</b>		<b>1,368,922</b>	<b>1,432,127</b>	<b>2,546,851</b>	<b>2,280,036</b>	<b>2,121,746</b>	<b>2,094,541</b>	<b>2,094,541</b>

## BUILDING & GROUNDS MAINTENANCE

### PURPOSE STATEMENT

THE BUILDING AND GROUNDS MAINTENANCE DEPARTMENT MAINTAINS ALL PUBLIC BUILDINGS OWNED BY THE TOWN IN A SAFE, EFFICIENT AND COST EFFECTIVE MANNER. RESPONSIBILITIES ALSO INCLUDE FIFTY SIGNALIZED INTERSECTIONS, NEW CONSTRUCTION SERVICES FOR ALL DEPARTMENTS, AND HOLIDAY LIGHTING.

### MAJOR HIGHLIGHTS

RECONSTRUCTION OF A PRESS BOX AT LEE VICTORY PARK. RENOVATIONS TO COUNCIL CHAMBERS, FRONT LOBBY, AND BATHROOMS IN TOWN HALL. REPLACEMENT AND LARGE REPAIRS TO SEVERAL HVAC UNITS FOR MULTIPLE TOWN BUILDINGS. OVERSAW ROOF REPLACEMENT FOR TOWN EVENT CENTER / SOAC. INSTALLED / REPLACED PEDESTRIAN SIGNALS AT MULTIPLE LOCATIONS FOR ADA COMPLIANCE.

### PERFORMANCE MEASURES

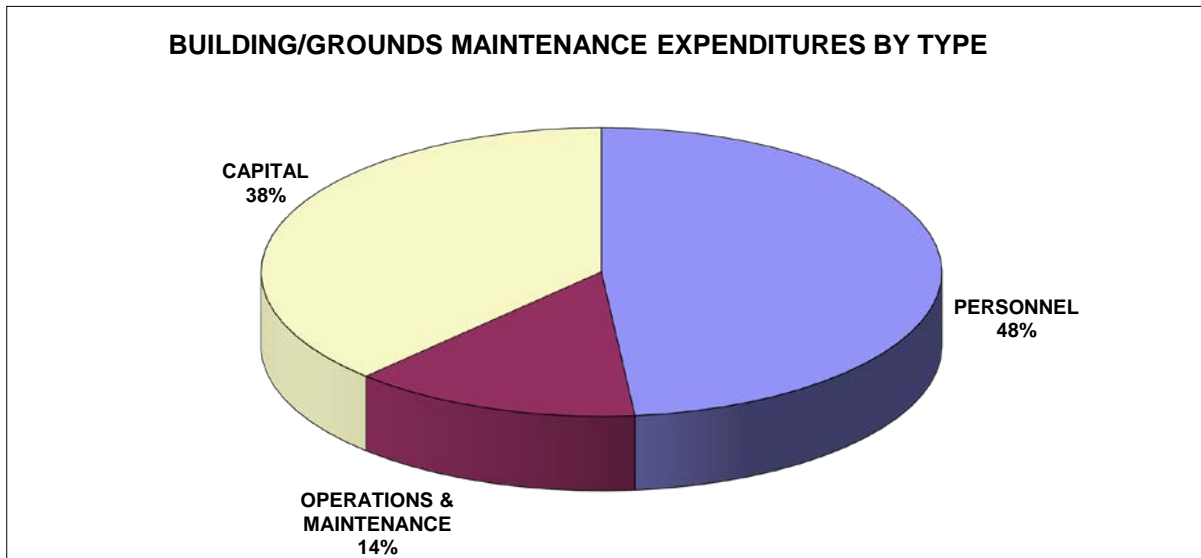
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
IN-HOUSE W/O EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	100%	95%
TRAFFIC LIGHT EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	100%	100%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 1 WEEK	90%	90%	80%	70%	75%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 2 WEEKS	10%	10%	20%	35%	35%
<b>SERVICE QUALITY</b>					
CITIZEN REQUESTS / COMPLAINTS - 8 HOURS	100%	100%	100%	100%	100%
TRACK CALLS, RESPOND, KEEP ON FILE - 1 DAY	89%	89%	94%	77%	82%
CONSTRUCTION SUPPORT FOR OTHER DEPARTMENTS	100%	100%	100%	100%	100%

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
<b>WORK ORDERS PERFORMED:</b>					
TRAFFIC LIGHTS	119	150	150	200	157
SEASONAL LIGHTING	89	89	20	47	255
JANITORIAL AND LANDSCAPING	105	105	65	15	39
PREVENTATIVE MAINTENANCE	254	214	214	378	425
ELEC, PLUMBING, HVAC, CONSTRUCTION	154	154	154	211	586
IN-HOUSE CONST. FOR OTHER DEPTS.	206	140	140	98	102
TRAFFIC LIGHTS ON CALL NIGHTS / WEEKENDS					
ONCALL 1 WORK ORDER PER WEEK	52	10	52	52	70

## BUILDING & GROUNDS MAINTENANCE

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F MAINTENANCE TECHNICIAN	3	3	3	3	5	
F MAINTENANCE TECHNICIAN II	2	2	3	3	2	
F MANAGER BUILDING/GROUNDS	1	1	1	1	1	
F SUPERVISOR BUILDING/GROUNDS	1	1	1	1	1	
<b>TOTAL POSITIONS</b>	<b>7.0</b>	<b>7.0</b>	<b>8.0</b>	<b>8.0</b>	<b>9.0</b>	
<b>FTE</b>	<b>7.0</b>	<b>7.0</b>	<b>8.0</b>	<b>8.0</b>	<b>9.0</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	520,890	562,524	585,987	538,341	592,760	592,760	592,760
OPERATIONS & MAINTENANCE	120,768	120,108	164,165	135,505	198,586	167,886	167,886
CAPITAL	14,982	80,167	202,689	147,088	463,370	463,370	463,370

## BUILDING & GROUNDS MAINTENANCE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41800</b>								
111	SALARIES	331,162	368,574	390,940	350,990	379,790	379,790	379,790
112	OVERTIME	9,725	7,961	8,000	9,580	8,270	8,270	8,270
141	OASI (EMPLOYER'S SHARE)	24,402	27,241	30,540	25,940	29,700	29,700	29,700
142	HEALTH INSURANCE	115,631	84,238	120,100	110,662	134,740	134,740	134,740
143	RETIREMENT/PENSION	28,699	63,836	27,080	34,516	29,520	29,520	29,520
144	457B MATCH	261	260	260	170	170	170	170
145	DISABILITY INSURANCE	2,007	2,169	2,400	1,914	2,230	2,230	2,230
146	WORKER'S COMPENSATION	8,337	5,925	4,067	4,067	5,740	5,740	5,740
148	EDUCATION & TRAINING	116	1,650	2,000	25	2,000	2,000	2,000
190	EMPLOYMENT TESTING	174	335	300	477	300	300	300
191	IMMUNIZATION	376	335	300	-	300	300	300
235	MEMBERSHIP & REGISTRATION	465	270	800	700	800	500	500
237	ADVERTISING/LEGAL	-	2	100	13	100	-	-
241	UTILITY SERVICES	4,998	5,469	5,200	6,057	5,200	5,500	5,500
245	TELEPHONE SERVICES	1,688	1,802	3,400	2,587	3,400	2,500	2,500
261	REPAIR & MAINTENANCE - VEHICLES	2,681	3,664	3,000	6,231	4,000	4,000	4,000
265	REPAIR & MAINTENANCE - GROUNDS	1,174	887	6,000	1,093	10,000	5,000	5,000
268	REPAIR & MAINTENANCE - BUILDINGS	18,829	13,940	14,000	13,012	14,000	14,000	14,000
269	REPAIR & MAINTENANCE - OTHER	4,853	7,962	14,500	8,161	20,000	15,000	15,000
289	TRAVEL	-	703	4,000	1,089	4,150	1,200	1,200
290	CONTRACTUAL SERVICES	52,478	55,810	74,000	65,369	84,000	74,000	74,000
320	OPERATING SUPPLIES	982	601	2,000	1,236	2,000	1,000	1,000
326	CLOTHING & UNIFORMS	3,769	4,500	6,000	4,725	7,500	5,500	5,500
327	JANITORIAL SUPPLIES	12,383	8,502	10,800	10,238	10,800	10,800	10,800
331	GAS, OIL & FUEL	5,952	7,217	9,000	6,313	9,000	7,000	7,000
341	TOOLS	1,477	1,409	3,000	853	3,000	1,500	1,500
511	BUILDING INSURANCE	464	448	534	534	595	595	595
512	VEHICLE INSURANCE	4,210	4,210	4,681	4,681	4,580	4,580	4,580
513	LIABILITY INSURANCE	4,039	2,400	2,400	2,400	14,711	14,711	14,711
799	SUNDRY	326	312	750	213	750	500	500
940	TRANSFER TO CAPITAL	14,982	80,167	202,689	147,088	463,370	463,370	463,370
<b>TOTAL BUILDING/GROUNDS MAINT.</b>		<b>656,640</b>	<b>762,799</b>	<b>952,841</b>	<b>820,934</b>	<b>1,254,716</b>	<b>1,224,016</b>	<b>1,224,016</b>

## FINANCE

### PURPOSE STATEMENT

THE FINANCE DEPARTMENT PROVIDES THE ACCOUNTING FOR ALL REVENUES AND DEBTS OF THE TOWN, MANAGES THE INVESTMENT OF IDLE FUNDS IN ACCORDANCE WITH STATE STATUES, ACCOUNTS FOR ALL ASSETS, ASSISTS IN THE PREPARATION OF THE ANNUAL BUDGET, PREPARES THE COMPREHENSIVE ANNUAL FINANCIAL REPORT, PROVIDES THE PAYROLL AND PURCHASING FUNCTIONS FOR THE TOWN.

### MAJOR HIGHLIGHTS

PURCHASE AND INSTALL NEW PAYROLL SOFTWARE.

### PERFORMANCE MEASURES

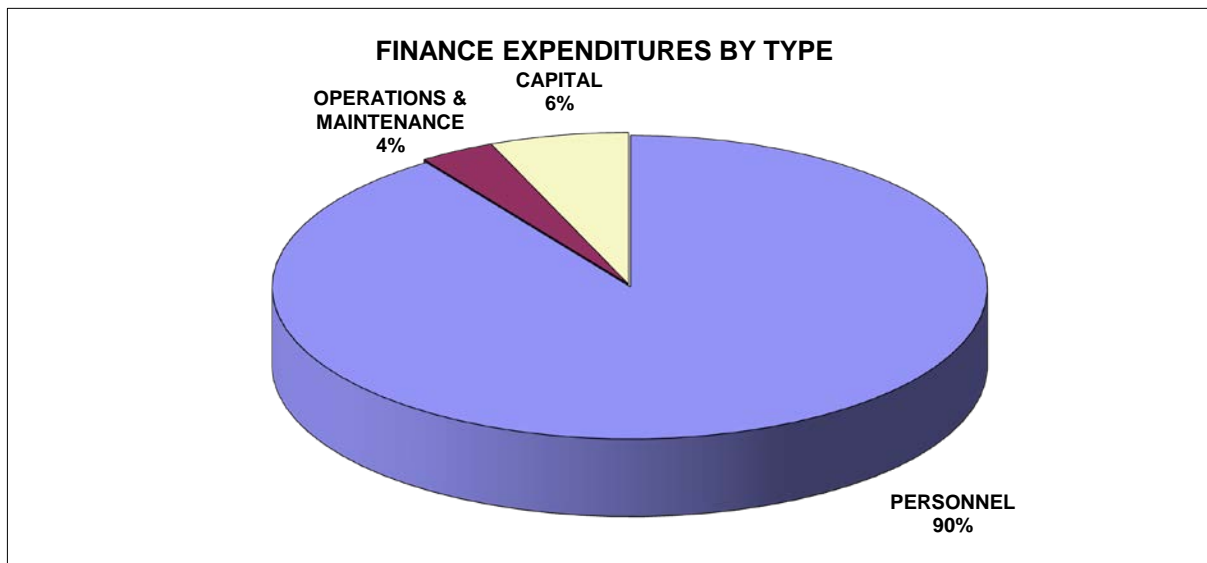
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
% OF INVOICES PROCESSED IN 14 DAYS	100%	100%	100%	100%	100%
AVERAGE HOURS TO PREPARE BID	4	4	3.5	3.5	3.5
<b>SERVICE QUALITY</b>					
% OF INVOICES CODED AND ROUTED CORRECTLY	99.99%	99.99%	99.99%	99.99%	99.99%
<b>SURPLUS EQUIPMENT SALES</b>					
NUMBER OF SALES	4	3	4	5	3
NET AMOUNT COLLECTED	\$99,876	\$57,707	\$77,541	\$51,613	\$51,699

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
CHECKS PROCESSED	4,378	4,178	4,321	4,471	4,611
AMOUNT PAID FOR PRODUCTS/SERVICES (MILLIONS)	\$18.3	\$17.9	\$17.2	\$17.8	\$24.4
PURCHASE ORDERS ISSUED	92	101	115	127	134
AMOUNT PURCHASED ON COMPETITIVE BID (MILLIONS)	\$6.2	\$5.1	\$5.9	\$7.7	\$7.9
NUMBER OF PCARD PURCHASES	5,182	5,397	5,884	6,615	6,447
AMOUNT OF PCARD PURCHASES (MILLIONS)	\$3.3	\$4.6	\$2.7	\$3.7	\$3.4
WORKERS COMP CLAIMS	36	26	26	21	36
PROPERTY & CASUALTY CLAIMS	18	23	27	30	45

**FINANCE**

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F ACCOUNTANT	1	1	1	1	1	
F ACCOUNTING CLERK	2	3	3	3	3	
F ADMINISTRATIVE ASSISTANT	1	1	0	0	0	
F FINANCE DIRECTOR	1	1	1	1	1	
F FINANCE/PURCHASING MANAGER	1	1	1	1	1	
F FINANCIAL ANALYST	2	2	2	2	2	
F OFFICE COORDINATOR	0	0	1	1	1	
F SAFETY/LOSS CONTROL MANAGER	1	1	1	1	0	
<b>TOTAL POSITIONS</b>	<b>9.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>9.0</b>	
<b>FTE</b>	<b>9.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>9.0</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	789,448	838,918	880,680	802,579	808,640	808,640	808,640
OPERATIONS & MAINTENANCE	49,459	28,453	60,950	32,832	30,500	30,500	30,500
CAPITAL	53,245	3,707	29,080	17,965	56,070	56,070	56,070

## FINANCE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41991</b>								
111	SALARIES	556,154	586,430	613,100	569,490	537,230	537,230	537,230
112	OVERTIME	1,351	1,364	2,110	2,960	2,160	2,160	2,160
141	OASI (EMPLOYER'S SHARE)	41,175	43,347	47,070	42,220	41,270	41,270	41,270
142	HEALTH INSURANCE	140,927	108,870	150,120	133,148	167,360	167,360	167,360
143	RETIREMENT/PENSION	40,950	87,668	54,930	44,216	48,820	48,820	48,820
144	457B MATCH	261	260	260	260	260	260	260
145	DISABILITY INSURANCE	3,363	3,469	3,740	2,873	3,290	3,290	3,290
146	WORKER'S COMPENSATION	4,914	5,502	5,350	5,350	5,250	5,250	5,250
148	EMPLOYEE EDUCATION & TRAINING	353	2,008	4,000	2,062	3,000	3,000	3,000
190	EMPLOYMENT TESTING	109	3	200	66	100	100	100
211	POSTAGE	1,899	1,804	2,000	2,241	2,000	2,000	2,000
220	PRINTING & DUPLICATION	385	-	500	-	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	3,894	3,866	4,000	4,310	3,500	3,500	3,500
245	TELEPHONE SERVICES	631	655	1,000	649	800	800	800
269	REPAIR & MAINTENANCE - OTHER	282	330	1,500	-	500	500	500
289	TRAVEL	2,967	1,569	2,550	3,248	1,500	1,500	1,500
290	CONTRACTUAL SERVICES	26,233	11,116	30,000	10,563	10,000	10,000	10,000
320	OPERATING SUPPLIES	11,850	7,584	15,000	9,667	10,500	10,500	10,500
331	GAS, OIL & FUEL	849	855	3,000	528	500	500	500
520	SURETY BOND PREMIUM	350	650	1,000	1,225	400	400	400
799	SUNDRY	10	21	200	335	200	200	200
940	TRANSFER TO CAPITAL	53,245	3,707	29,080	17,965	56,070	56,070	56,070
<b>TOTAL FINANCE</b>		<b>892,152</b>	<b>871,078</b>	<b>970,710</b>	<b>853,376</b>	<b>895,210</b>	<b>895,210</b>	<b>895,210</b>

**PURPOSE STATEMENT**

THE TREASURER DEPARTMENT COLLECTS FEES FOR BUSINESS LICENSES, UTILITY PAYMENTS, AND MISCELLANEOUS RECEIPTS FROM THE CITIZENS AND GENERAL PUBLIC TO ALLOCATE THE REVENUE COLLECTED TO THE APPROPRIATE TOWN SERVICES.

**MAJOR HIGHLIGHTS**

BEGAN USING NEW STATE BUSINESS TAX COMPUTER SYSTEM

**PERFORMANCE MEASURES**

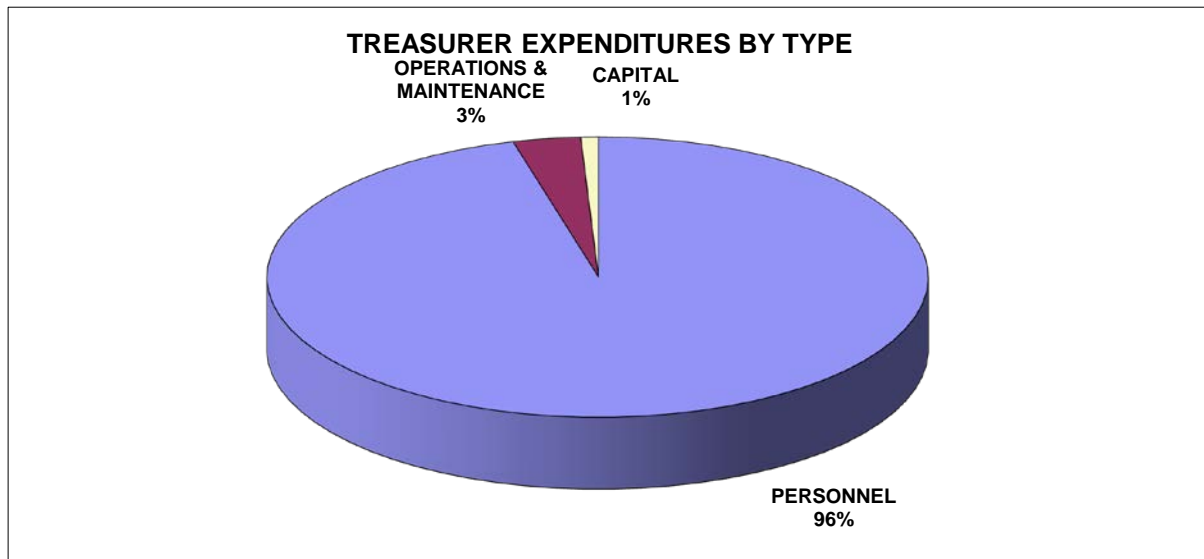
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
PERCENT OF CALLS ANSWERED WITHIN 2 RINGS	100%	100%	100%	100%	100%
PERCENT OF PAYMENTS KEYED IN DAILY	100%	100%	100%	100%	100%
PERCENT OF CALLS RETURNED DAILY	100%	100%	100%	100%	100%
PERCENT OF BALANCED DEPOSITS	100%	100%	100%	100%	100%

**WORKLOAD INDICATOR**

	Calendar Year				
	2014	2015	2016	2017	2018
TOTAL # UTILITY PAYMENTS	107,650	103,435	98,374	97,711	88,889
TOTAL # OTHER PAYMENTS	21,071	22,681	26,471	28,040	27,560
INCOMING CALLS	41,596	37,317	36,814	33,919	29,144
BUSINESS TAX CALLS	738	767	792	787	977
PROPERTY TAX CALLS	1,984	1,781	1,485	1,100	460
CUSTOMERS SERVED IN PERSON	51,779	49,691	45,978	46,009	45,986
CREDIT CARD CALLS/PAYMENTS	13,937	14,714	16,731	18,728	15,564
BUSINESS LICENSES ISSUED	1,666	1,816	1,917	2,133	2,122
IMPACT FEE PAYMENTS	212	355	310	499	429
PROPERTY TAX PAYMENTS	15,299	15,488	15,938	4,489	189
TAX RELIEF APPLICATIONS PROCESSED	293	276	265	285	N/A
LOCK BOX PAYMENTS PROCESSED	40,957	41,641	42,297	42,237	35,551
ONLINE UTILITY PAYMENTS	14,726	19,939	24,677	27,948	23,928
ELECTRONIC PAYMENTS	N/A	N/A	N/A	N/A	7,713
AMOUNT OF CHECKS SCANNED	N/A	N/A	N/A	N/A	44,746

# TREASURY

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F ADMINISTRATIVE ASSISTANT	1	0	0	0	1	
F CUSTOMER SERVICE REPRESENTATIVE	3	3	4	4	3	
P CUSTOMER SERVICE REPRESENTATIVE	2	2	1	1	1	
F OFFICE COORDINATOR	0	1	1	1	1	
F TOWN TREASURER/CLERK	1	1	1	1	1	
<b>TOTAL POSITIONS</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	
<b>FTE</b>	<b>6.6</b>	<b>6.6</b>	<b>6.8</b>	<b>6.8</b>	<b>6.8</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	377,888	386,899	468,054	433,243	483,280	483,280	483,280
OPERATIONS & MAINTENANCE	16,009	10,935	17,070	10,057	24,522	16,590	16,590
CAPITAL	222	5,598	27,740	28,508	4,327	4,327	4,327

## TREASURY

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41992</b>								
111	SALARIES	262,152	278,343	301,300	293,500	311,580	311,580	311,580
112	OVERTIME	2,222	2,742	2,800	2,130	2,900	2,900	2,900
141	OASI (EMPLOYER'S SHARE)	19,137	20,190	23,270	21,180	24,070	24,070	24,070
142	HEALTH INSURANCE	78,338	67,210	100,320	97,015	103,920	103,920	103,920
143	RETIREMENT/PENSION	9,924	11,865	33,800	14,130	34,290	34,290	34,290
145	DISABILITY INSURANCE	1,401	1,522	1,700	1,494	1,760	1,760	1,760
146	WORKER'S COMPENSATION	3,584	4,098	3,744	3,744	3,640	3,640	3,640
148	EMPLOYEE EDUCATION & TRAINING	1,130	929	1,120	50	1,120	1,120	1,120
190	EMPLOYMENT TESTING	89	93	200	-	200	200	200
211	POSTAGE	7,099	1,520	1,200	1,201	600	1,200	1,200
220	PRINTING & DUPLICATION	2,207	(1)	200	-	200	100	100
235	MEMBERSHIP/REGISTRATION FEES	270	1,015	970	280	1,040	1,040	1,040
245	TELEPHONE SERVICES	630	637	1,000	642	500	600	600
269	REPAIR & MAINTENANCE - OTHER	-	13	500	395	1,000	500	500
290	CONTRACTUAL SERVICES	783	740	5,100	717	10,532	6,000	6,000
320	OPERATING SUPPLIES	3,760	5,253	6,000	4,885	8,000	5,000	5,000
331	GAS, OIL & FUEL	871	918	1,000	940	1,500	1,000	1,000
520	SURETY BOND PREMIUM	300	300	400	497	450	450	450
799	SUNDRY	-	447	500	500	500	500	500
940	TRANSFER TO CAPITAL	222	5,598	27,740	28,508	4,327	4,327	4,327
<b>TOTAL TREASURER</b>		<b>394,119</b>	<b>403,432</b>	<b>512,864</b>	<b>471,808</b>	<b>512,129</b>	<b>504,197</b>	<b>504,197</b>

## HUMAN RESOURCES

### PURPOSE STATEMENT

THE HUMAN RESOURCES DEPARTMENT PERFORMS HUMAN RESOURCES MANAGEMENT FOR ALL TOWN EMPLOYEES TO INCLUDE RECRUITMENT, SELECTION, TESTING & ORIENTATION OF NEW HIRES, ADMINISTRATION OF THE COMPREHENSIVE FRINGE BENEFIT PACKAGE, ADMINISTRATION OF MEDICAL LEAVES AND LEAVES OF ABSENCES, REVIEWS, RECOMMENDS AND IMPLEMENTS TOWN POLICY AND PROCEDURES, CLASSIFICATION AND SALARY ADMINISTRATION, PERFORMANCE MANAGEMENT, EMPLOYEE RELATIONS, EMPLOYEE WELLNESS PROGRAMS, LEGAL COMPLIANCE, & EMPLOYEE TRAINING. ASSISTANCE IS PROVIDED DEPARTMENT HEADS AND SUPERVISORS TO ENSURE FAIRNESS AND CONSISTENCY FOR HIRING, PROMOTIONS, DISCIPLINARY ACTIONS, PERFORMANCE EVALUATIONS, TERMINATIONS AND DAILY POLICY INTERPRETATION.

### MAJOR HIGHLIGHTS

BIENNIAL HEALTH FAIR FOR EMPLOYEES AND FAMILIES HELD.  
 DEVELOPED AUTOMATED PROCESS FOR PERFORMANCE EVALUATION AUDITS.  
 RECORD BREAKING UNITED WAY CAMPAIGN NETTING MORE THAN \$51,000 FOR OUR COMMUNITY.  
 ROLLOUT OF NEW WELLNESS INCENTIVE PLATFORM FOR EMPLOYEES.  
 LEADERSHIP ACADEMY HELD FOR SUPERVISORS/MANAGERS  
 TOWN MANAGER SEARCH AND SELECTION PROCESS.  
 DIVERSITY/ SENSITIVITY / ANTI –BULLYING TRAINING HELD FOR ALL EMPLOYEES  
 NEW TOWN MANAGER EVALUATION TOOL DESIGNED AND IMPLEMENTED.  
 TOWN WAS RECOGNIZED AS A HEALTHIER TENNESSEE WORKPLACE BY GOVERNOR'S FOUNDATION

### PERFORMANCE MEASURES

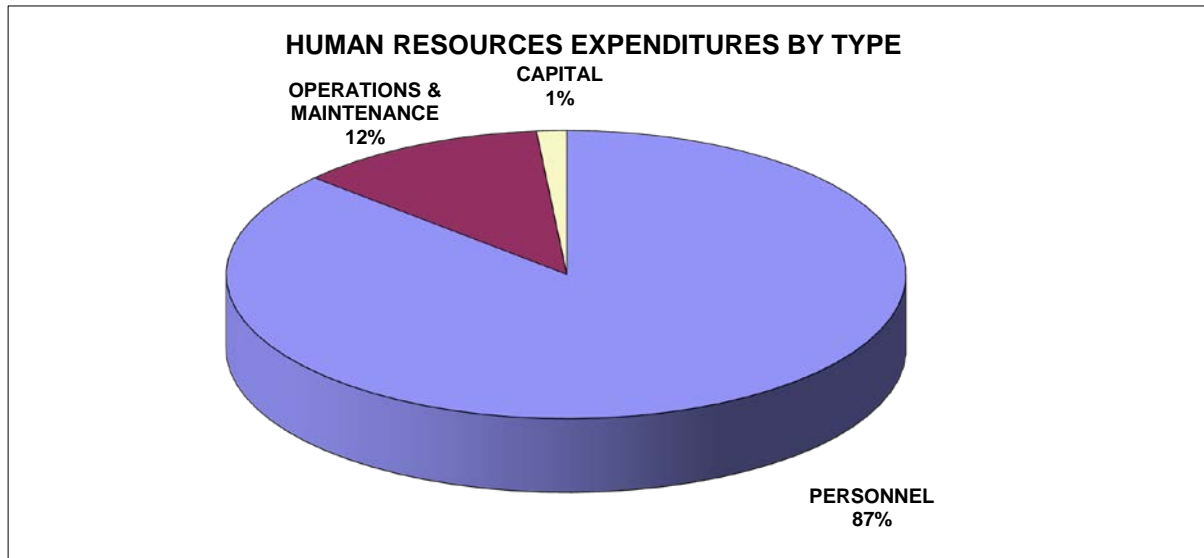
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
TURNOVER RATE	15%	16%	17%	21%	22%
<b>SERVICE QUALITY</b>					
TRAINING CLASSES OFFERED	7	20	41	40	46

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
NEW HIRES	87	79	91	110	101
TRANSFERS/PROMOTIONS	44	39	28	61	53
TERMINATIONS	36	20	17	35	28
RESIGNATIONS	29	48	52	48	76
RETIREMENTS	2	4	4	0	1
APPLICATIONS PROCESSED	2,021	1,660	2,298	1,412	1,517
FAMILY MEDICAL LEAVES	58	63	64	70	74

## HUMAN RESOURCES

PERSONNEL		Fiscal Year				
STATUS POSITION	15-16	16-17	17-18	18-19	19-20	
P ADMINISTRATIVE ASSISTANT	0	0	0	1	0	
F ADMINISTRATIVE ASSISTANT	0	0	0	0	1	
F BENEFITS COORDINATOR	1	1	1	1	1	
P FITNESS TRAINER	0	0	0	0	1	
F HR COORDINATOR	0	0	0	0	0	
F HR GENERALIST	1	1	1	1	1	
F HUMAN RESOURCES DIRECTOR	1	1	1	1	1	
F WELLNESS COORDINATOR	0	0	1	1	1	
P WELLNESS COORDINATOR	0	1	0	0	0	
<b>TOTAL POSITIONS</b>	<b>3.0</b>	<b>4.0</b>	<b>4.0</b>	<b>5.0</b>	<b>6.0</b>	
<b>FTE</b>	<b>3.0</b>	<b>3.8</b>	<b>4.0</b>	<b>4.8</b>	<b>5.8</b>	



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	317,401	352,896	397,323	382,006	461,620	461,620	461,620
OPERATIONS & MAINTENANCE	37,066	42,778	48,255	40,066	65,358	63,156	63,156
CAPITAL	5,488	1,808	5,390	5,390	7,585	7,585	7,585

## HUMAN RESOURCES

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-41993</b>								
111	SALARIES	234,150	253,642	289,330	284,340	327,230	327,230	327,230
112	OVERTIME	176	181	1,700	210	1,040	1,040	1,040
141	OASI (EMPLOYER'S SHARE)	17,227	18,330	22,270	20,580	25,120	25,120	25,120
142	HEALTH INSURANCE	40,030	41,940	60,050	58,998	82,780	82,780	82,780
143	RETIREMENT/PENSION	9,382	11,322	15,150	13,813	16,360	16,360	16,360
145	DISABILITY INSURANCE	1,308	1,451	1,600	1,396	1,730	1,730	1,730
146	WORKER'S COMPENSATION	2,716	1,510	1,468	1,468	1,680	1,680	1,680
148	EMPLOYEE EDUCATION & TRAINING	12,157	24,520	5,500	1,201	5,500	5,500	5,500
190	EMPLOYMENT TESTING	255	-	255	-	180	180	180
211	POSTAGE	128	92	100	100	100	100	100
220	PRINTING & DUPLICATION	30	75	200	-	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	787	1,383	1,356	2,541	1,556	1,556	1,556
245	TELEPHONE SERVICES	1,055	1,987	1,800	1,967	1,600	1,600	1,600
269	REPAIR & MAINTENANCE - OTHER	-	-	500	-	500	250	250
289	TRAVEL	-	1,226	6,151	1,086	7,952	6,000	6,000
290	CONTRACTUAL SERVICES	29,392	32,280	32,398	27,542	47,400	47,400	47,400
320	OPERATING SUPPLIES	4,725	4,603	4,200	5,921	4,500	4,500	4,500
326	CLOTHING AND UNIFORMS	-	179	450	179	450	450	450
331	GAS, OIL & FUEL	-	-	100	-	100	100	100
799	SUNDRY	949	953	1,000	730	1,000	1,000	1,000
940	TRANSFER TO CAPITAL	5,488	1,808	5,390	5,390	7,585	7,585	7,585
<b>TOTAL HUMAN RESOURCES</b>		<b>359,955</b>	<b>397,482</b>	<b>450,968</b>	<b>427,462</b>	<b>534,563</b>	<b>532,361</b>	<b>532,361</b>

**PURPOSE STATEMENT**

THE POLICE DEPARTMENT IS DEDICATED TO THE DELIVERY OF PROFESSIONAL POLICE SERVICE IN PARTNERSHIP WITH THE COMMUNITY THAT ENHANCES THE QUALITY OF LIFE IN SMYRNA, BY PROVIDING A SAFE ENVIRONMENT THROUGH THE PROTECTION OF LIFE AND PROPERTY WITHIN THE FRAMEWORK OF THE UNITED STATES CONSTITUTION, AND SERVICE WITH INTEGRITY AND RESPECT.

**MAJOR HIGHLIGHTS**

THIS BUDGET IS INTENDED TO BRING FORTH MORE EQUIPMENT AND MORE TECHNOLOGY THAN PERSONNEL. APPROPRIATIONS HAVE BEEN MADE FOR 2 NEW POLICE OFFICERS IN TRAINING. THE CAPITAL BUDGET CONSISTS OF 2 REPLACEMENT PATROL CARS AND 10 NEW CARS, CAMERAS THAT FITS ON THE END OF A HANDGUN, AND SEVERAL ITEMS FOR OUR SWAT TEAMS.

**PERFORMANCE MEASURES**

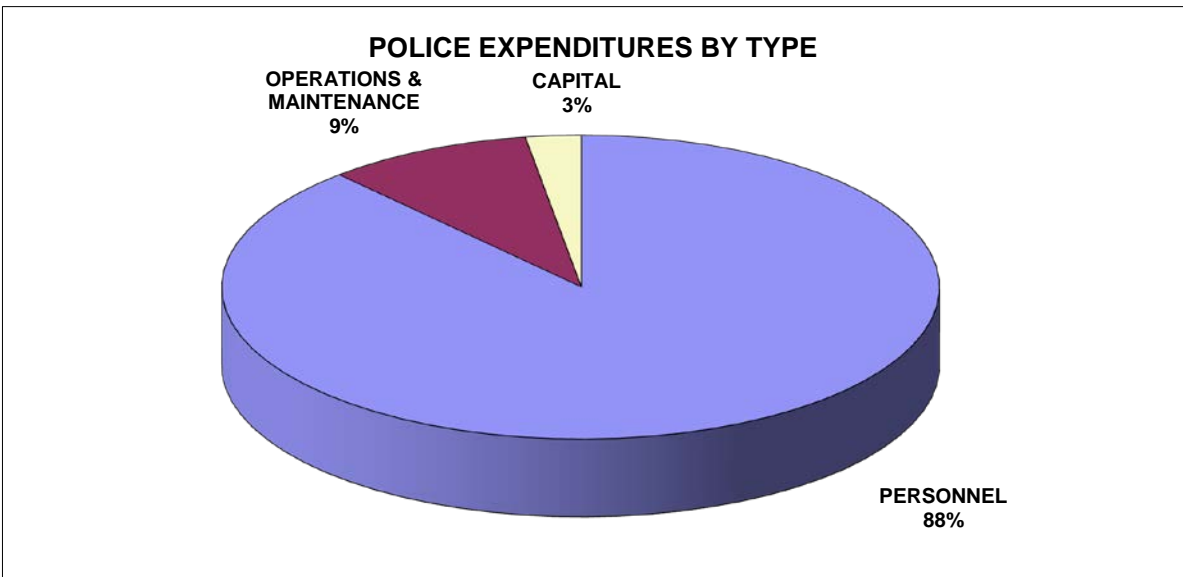
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
AVERAGE RESPONSE IN MINUTES	7.16	6.3	6.47	7.25	6.51
PERCENT OF 911 CALLS ANSWERED IN 10 SECONDS OR LESS	100%	100%	100%	100%	100%
<b>SERVICE QUALITY</b>					
PERCENT OF IN-SERVICE COMPLETION	100%	100%	100%	100%	100%
PERCENT OF UNCOMMITTED TIME	35.2%	26.8%	26.6%	29.5%	30.5%
POLICE CALLS RATE PER 1,000 POPULATION	664	729	490	1032	1,212

**WORKLOAD INDICATOR**

	Calendar Year				
	2014	2015	2016	2017	2018
SERIOUS CRIMES	654	792	857	808	693
REPORTS TAKEN	9,296	8,289	7,337	8,215	8,096
TRAFFIC ACCIDENTS DISPATCHED	2,554	2,427	2,838	2,960	2,870
911 CALLS ANSWERED	12,674	16,134	14,398	13,233	12,598
INCOMING ADMINISTRATIVE CALLS	112,523	112,554	117,134	118,113	119,992
NUMBER OF DISPATCHED CALLS	28,554	25,926	22,848	23,677	23,625
CITATIONS ISSUED	11,076	11,731	10,427	8,958	9,480
CASES ASSIGNED TO DETECTIVE	2,206	1,839	2,355	2,498	2,828
DEPARTMENT CLEARANCE RATE	424	423	412	408	481
PERCENT SOLVED	38.0%	42.4%	41.2%	40.9%	48.16%

# POLICE

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F ADMINISTRATIVE ASSISTANT	2	1	1	1	1	
F COMMUNITY SERVICE COOR	1	1	1	1	1	
F CUSTODIAN	1	1	1	1	1	
F DETECTIVE	11	11	11	11	11	
F DETECTIVE SERGEANT	0	1	1	1	1	
F POLICE CAPTAIN	2	2	2	2	2	
F POLICE CHIEF	1	1	1	1	1	
F POLICE CORPORAL	4	4	4	4	4	
F POLICE LIEUTENANT	4	4	4	4	4	
F POLICE OFFICER	45	47	39	47	54	
F POLICE OFFICER TRAINEE	6	6	19	13	8	
F POLICE SERGEANT	8	7	7	8	8	
F RECORDS CLERK	3	4	4	4	4	
F TELECOMMUNICATION COOR	1	1	1	1	1	
F TELECOMMUNICATION SUPR	3	3	3	3	3	
F TELECOMMUNICATOR	13	14	14	15	15	
<b>TOTAL POSITIONS</b>	<b>105.0</b>	<b>108.0</b>	<b>113.0</b>	<b>117.0</b>	<b>119.0</b>	
<b>FTE</b>	<b>105.0</b>	<b>108.0</b>	<b>113.0</b>	<b>117.0</b>	<b>119.0</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	8,480,168	8,606,702	9,568,404	8,697,261	10,211,902	10,211,902	10,211,902
OPERATIONS & MAINTENANCE	852,220	943,255	1,247,191	961,065	1,187,565	1,072,630	1,072,630
CAPITAL	505,690	474,974	415,994	473,070	288,905	288,905	288,905

**POLICE**

<b>ACCT</b>	<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
<b>110-42100</b>								
111	SALARIES	5,579,344	5,781,275	6,186,160	5,830,080	6,555,700	6,555,700	6,555,700
112	OVERTIME	229,443	238,880	275,200	255,160	294,710	294,710	294,710
141	OASI (EMPLOYER'S SHARE)	427,647	441,289	494,690	448,190	524,250	524,250	524,250
142	HEALTH INSURANCE	1,621,062	1,184,081	1,923,670	1,539,203	2,104,050	2,104,050	2,104,050
143	RETIREMENT/PENSION	312,917	665,312	401,120	342,837	416,500	416,500	416,500
144	457B MATCH	782	782	780	780	780	780	780
145	DISABILITY INSURANCE	31,517	31,189	37,290	30,501	39,460	39,460	39,460
146	WORKER'S COMPENSATION	219,317	184,061	172,380	172,380	207,340	207,340	207,340
148	EMPLOYEE EDUCATION & TRAINING	48,048	65,314	52,214	67,325	53,999	53,999	53,999
190	EMPLOYEE TESTING	9,903	14,519	24,900	10,805	15,113	15,113	15,113
191	IMMUNIZATION	188	-	-	-	-	-	-
211	POSTAGE	1,482	1,437	3,200	1,664	3,200	2,000	2,000
216	RADIO/COMMUNICATION REPAIRS	1,029	585	10,000	923	10,000	2,500	2,500
220	PRINTING & DUPLICATION	2,995	5,218	8,000	3,432	8,000	6,000	6,000
235	MEMBERSHIP/REGISTRATION FEES	4,210	4,909	14,860	4,743	15,187	6,000	6,000
236	ADVERTISING & PROMOTIONS	430	44	1,000	699	2,000	1,000	1,000
238	COMMUNITY AWARENESS	4,419	4,616	5,000	3,453	12,400	7,500	7,500
245	TELEPHONE SERVICES	51,369	52,131	54,511	46,859	55,611	55,611	55,611
261	REPAIR & MAINTENANCE/VEHICLES	59,900	76,115	70,807	69,971	77,380	77,380	77,380
269	REPAIR & MAINTENANCE - OTHER	9,057	28,442	27,856	14,499	25,789	25,789	25,789
287	TRAVEL/EXTRADITIONS	1,965	4,365	2,000	4,634	3,000	3,000	3,000
289	TRAVEL	20,349	15,607	56,095	12,009	41,061	25,000	25,000
290	CONTRACTUAL SERVICES	170,633	174,057	273,541	185,825	284,964	205,000	205,000
310	OFFICE SUPPLIES	7,681	7,474	10,000	7,795	10,000	10,000	10,000
320	OPERATING SUPPLIES	70,479	80,192	81,040	82,238	76,525	79,000	79,000
326	CLOTHING AND UNIFORMS	34,785	37,208	58,995	39,295	61,790	61,790	61,790
331	GAS, OIL & FUEL	145,340	163,012	250,000	153,327	175,000	175,000	175,000
511	BUILDING INSURANCE	3,981	3,836	4,735	4,735	5,683	5,683	5,683
512	VEHICLE INSURANCE	41,573	41,573	44,730	44,730	50,350	50,350	50,350
513	LIABILITY INSURANCE	208,962	229,605	261,277	261,277	261,277	261,277	261,277
742	INVESTIGATIVE ACTIVITIES	11,571	12,719	9,244	18,887	8,098	12,500	12,500
799	SUNDRY	10	110	300	70	250	250	250
940	TRANSFER TO CAPITAL	505,690	474,974	415,994	473,070	288,905	288,905	288,905
<b>TOTAL POLICE</b>		<b>9,838,078</b>	<b>10,024,931</b>	<b>11,231,589</b>	<b>10,131,396</b>	<b>11,688,372</b>	<b>11,573,437</b>	<b>11,573,437</b>

## FIRE

### PURPOSE STATEMENT

THE FIRE DEPARTMENT IS COMMITTED TO SERVING THE CITIZENS AND VISITORS OF THE TOWN WITH THE HIGHEST LEVELS OF LIFE AND PROPERTY PROTECTION. IT WILL ACHIEVE THIS THROUGH PREVENTION, EDUCATION, PREPARATION, RESPONSE AND SUPPRESSION. THE DEPARTMENT WILL DELIVER ALL SERVICES WITH THE HIGHEST LEVEL OF CARE, PROFESSIONALISM, AND COMPASSION SHOWN TO ALL THOSE AFFECTED OR IN NEED OF SERVICE.

### MAJOR HIGHLIGHTS

CAPITAL PROJECTS INCLUDES THE PURCHASE IS A NEW PUMPER TRUCK, LAND ACQUISITION FOR A NEW FIRE STATION, AND NEW BAY HEATERS FOR STATION 1.

### PERFORMANCE MEASURES

Calendar Year

	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
AVERAGE RESPONSE TIME TO PRIORITY ONE CALLS (MINUTES)	6:15	7:34	7:34	6:18	7:78
PEOPLE REACHED WITH PUBLIC EDUCATION	15,375	20,981	18,835	21,275	22,157
NUMBER OF TRAINING HOURS	30,818	30,690	34,809	30,314	34,918
<b>SERVICE QUALITY</b>					
FIREFIGHTERS CERTIFIED IN BASIC/LIVE FIRE FIGHTING I, II, III	82	87	87	80	84
FIREFIGHTERS RECEIVING FULL ISO IN HOUSE COMPANY TRAINING	77	81	81	79	81
FIREFIGHTERS CERTIFIED IN VEHICLE EXTRICATION	85	83	83	78	82
FIREFIGHTERS CERTIFIED IN CPR, FIRST AID, AED	85	83	83	79	83
FIREFIGHTERS CERTIFIED AS HAZ-MAT TECH	20	20	20	20	20
PERSONNEL WITH NIMS TRAINING	89	87	87	82	86
FIREFIGHTERS WITH LEVEL 1 FIRE COMMISSION	78	81	81	77	79

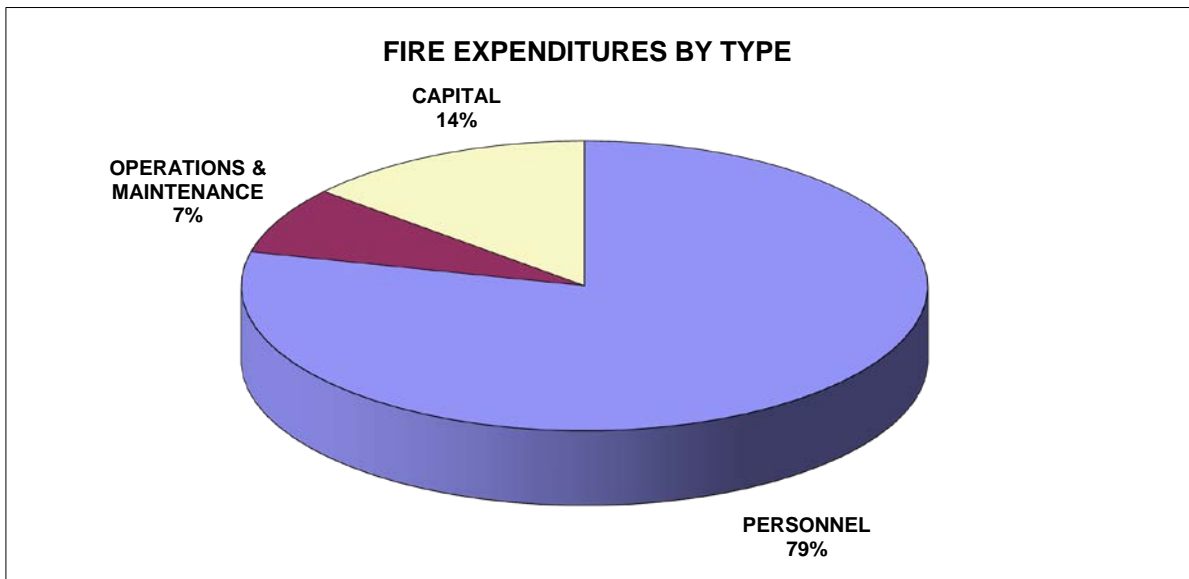
### WORKLOAD INDICATOR

Calendar Year

	2014	2015	2016	2017	2018
DISPATCH CALLS FOR SERVICE	1,916	1,917	1,888	2,076	2,024
PRE-FIRE PLANNING INSPECTIONS	2,772	2,800	1,406	1,470	1,505
HYDRANT INSPECTIONS	3,304	3,328	3,344	3,430	3,574
BURN PERMITS	401	311	127	391	277
STRUCTURE FIRES	70	60	49	59	69

**FIRE**

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
		<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>
<b>STATUS POSITION</b>						
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	1
F	ASSISTANT FIRE CHIEF	3	3	3	3	3
F	FIRE CAPTAIN	3	3	3	3	3
F	FIRE CAPTAIN INVESTIGATOR	0	0	0	0	1
F	FIRE CHIEF	1	1	1	1	1
F	FIRE LIEUTENANT	11	13	15	15	15
F	FIREFIGHTER NON-CERTIFIED	9	0	0	0	17
F	FIREFIGHTER ENGINE DRIVER	23	23	23	23	23
F	FIREFIGHTER I	5	0	0	0	8
F	FIREFIGHTER II	18	30	34	32	12
F	FIREFIGHTER LADDER DRIVER	17	19	15	17	17
F	OFFICE COORDINATOR	1	1	1	1	1
<b>TOTAL POSITIONS</b>		<b>92.0</b>	<b>94.0</b>	<b>96.0</b>	<b>96.0</b>	<b>102.0</b>
<b>FTE</b>		<b>92.0</b>	<b>94.0</b>	<b>96.0</b>	<b>96.0</b>	<b>102.0</b>



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	7,380,776	7,047,965	8,221,822	7,619,006	8,863,491	8,825,410	8,825,410
OPERATIONS & MAINTENANCE	678,849	662,527	999,002	706,689	1,139,561	843,641	843,641
CAPITAL	64,871	833,929	1,155,333	955,317	1,537,935	1,537,935	1,537,935

# FIRE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-42200</b>								
111	SALARIES	5,074,018	5,103,644	5,418,350	5,240,500	5,857,410	5,857,410	5,857,410
112	OVERTIME	26,294	43,395	41,370	90,730	44,610	44,610	44,610
141	OASI (EMPLOYER'S SHARE)	370,455	377,663	417,760	385,290	451,610	451,610	451,610
142	HEALTH INSURANCE	1,515,551	1,082,655	1,799,840	1,466,073	1,941,420	1,941,420	1,941,420
143	RETIREMENT/PENSION	220,336	248,337	304,530	250,955	328,200	328,200	328,200
145	DISABILITY INSURANCE	29,110	28,147	33,190	27,363	36,140	36,140	36,140
146	WORKER'S COMPENSATION	113,974	142,446	122,649	122,649	115,080	115,080	115,080
148	EMPLOYEE EDUCATION & TRAINING	29,454	20,229	74,558	31,153	83,081	45,000	45,000
190	EMPLOYMENT TESTING	1,584	1,155	8,385	3,852	4,665	4,665	4,665
191	IMMUNIZATION	-	294	1,190	441	1,275	1,275	1,275
211	POSTAGE	339	232	800	224	800	400	400
220	PRINTING & DUPLICATION	3,278	1,760	3,050	1,625	3,050	2,500	2,500
235	MEMBERSHIP/REGISTRATION FEES	2,304	2,076	3,010	2,251	3,200	2,500	2,500
236	ADVERTISING & PROMOTIONS	13,081	11,858	23,500	10,883	26,000	15,000	15,000
237	ADVERTISING/LEGAL	863	455	3,990	623	4,200	1,000	1,000
241	UTILITY SERVICES	72,896	76,158	85,000	76,492	85,000	85,000	85,000
245	TELEPHONE SERVICES	39,558	36,897	41,207	36,631	41,207	41,207	41,207
261	REPAIR & MAINTENANCE/VEHICLES	127,363	102,587	150,000	99,837	157,500	120,000	120,000
265	REPAIR & MAINTENANCE/GROUNDS	2,433	-	5,460	-	6,240	4,000	4,000
269	REPAIR & MAINTENANCE/OTHER	51,418	37,519	49,500	64,220	51,975	51,975	51,975
289	TRAVEL	8,268	26,316	80,885	38,911	89,366	75,000	75,000
290	CONTRACTUAL SERVICES	132,473	139,478	157,605	120,014	196,336	145,000	145,000
310	OFFICE SUPPLIES	364	142	7,786	393	8,881	2,000	2,000
320	OPERATING SUPPLIES	54,563	48,494	130,646	70,450	165,321	75,000	75,000
321	CHEMICAL SUPPLIES	1,293	1,578	1,760	1,307	1,760	1,760	1,760
326	CLOTHING AND UNIFORMS	78,409	79,296	130,778	82,104	167,426	100,000	100,000
331	GAS, OIL & FUEL	27,717	34,346	60,000	40,658	60,000	50,000	50,000
341	TOOLS	-	-	1,000	-	1,000	1,000	1,000
511	BUILDING INSURANCE	8,429	8,113	9,966	9,966	12,463	12,463	12,463
512	VEHICLE INSURANCE	24,207	24,207	23,925	23,925	16,020	16,020	16,020
513	LIABILITY INSURANCE	27,000	27,016	15,734	15,734	27,016	27,016	27,016
799	SUNDRY	2,593	3,999	13,400	10,441	14,800	14,800	14,800
940	TRANSFER TO CAPITAL	64,871	833,929	1,155,333	955,317	1,537,935	1,537,935	1,537,935
<b>TOTAL FIRE</b>		<b>8,124,496</b>	<b>8,544,421</b>	<b>10,376,157</b>	<b>9,281,012</b>	<b>11,540,987</b>	<b>11,206,986</b>	<b>11,206,986</b>

**PURPOSE STATEMENT**

THE STREET DEPARTMENT PROVIDES SAFE TRANSPORTATION ROUTES WITHIN THE CORPORATE LIMITS AND MAINTAINS RIGHT OF WAYS AND PUBLIC AREAS.

**MAJOR HIGHLIGHTS**

RESTRIPE APPROXIMATELY 10 MILES OF ROADWAY. CONDUCTED EMERGENCY ROADWAY REPAIRS TO SAM RIDLEY, JEFFERSON PIKE, AND SHARP SPRINGS ROAD. COMPLETED BRIDGE REPAIRS TO SAM RIDLEY BRIDGE OVER I-24 AND THE TRIDON BRIDGE OVER OLIVE BRANCH.

**PERFORMANCE MEASURES**

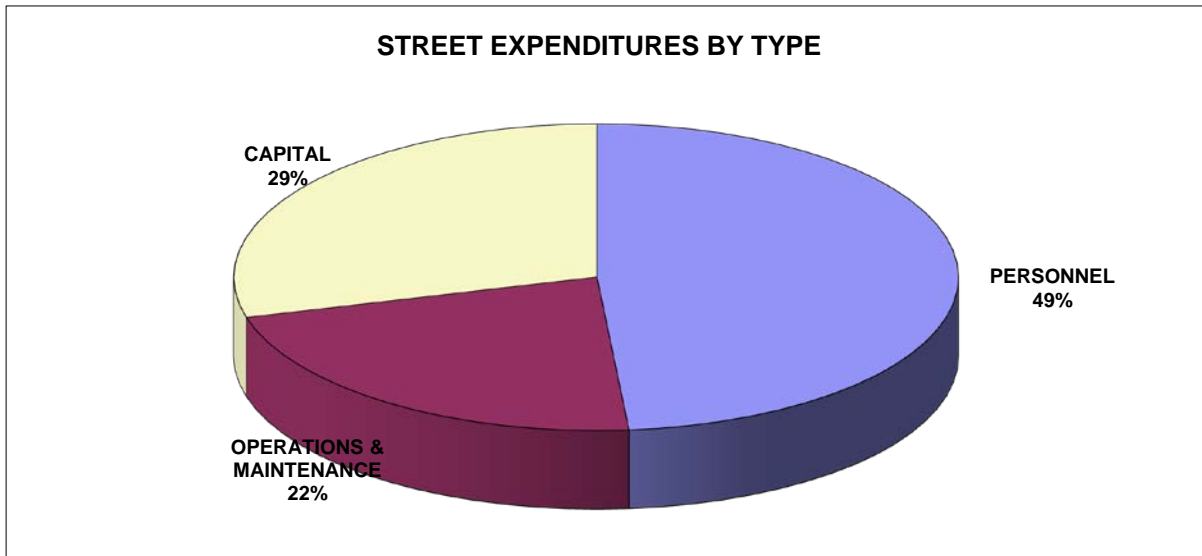
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
WORK ORDERS COMPLETED WITHIN ONE WEEK	84%	83%	84%	84%	81%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	87%	88%	89%	88%	84%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	93%	91%	92%	91%	87%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	96%	98%	98%	98%	97%
<b>SERVICE QUALITY</b>					
CITIZEN GENERATED WORK ORDERS - 24 HRS	97%	97%	96%	97%	97%
CITIZEN GENERATED WORK ORDERS - 48 HOURS	98%	98%	98%	98%	98%
CITIZEN GENERATED WORK ORDERS - 73 HOURS	100%	100%	99%	99%	98%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	100%	100%	100%	100%	100%

**WORKLOAD INDICATOR**

	Calendar Year				
	2014	2015	2016	2017	2018
WORK ORDERS PROCESSED	619	723	790	856	984
BRUSH SERVICE-LOCATIONS	14,300	14,300	14,300	14,800	14,900
LANE MILES	633	633	633	645	653
TONS OF SALT SPREAD	15	591	791	215	384
TRAFFIC CONTROL SIGNS INSTALLED	409	457	501	563	529
PROJECT INSPECTIONS	72	85	93	84	102
BRUSH LOADS HAULED	890	915	966	980	973
TONS OF PAVEMENT - POTHOLES/PATCHING	398	263	370	325	280
TONS OF PAVEMENT - OVERLAYS	3,066	6,447	3,140	9,208	7,620

# STREET

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
P COMMUNITY SERVICE	2	2	2	2	2	
F EQUIPMENT OPERATOR	1.5	1.5	1.5	1.5	1.5	
F INMATE LABOR SUPERVISOR	1	0	0	0	0	
F LEAD EQUIP. OPERATOR	0.5	0.5	0.5	0.5	0	
F STREETS SUPERVISOR	0	0	0	0	0.5	
F PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5	
F TRAFFIC SIGN TECHNICIAN	1	1	1	1	1	
F UTILITY WORKER	0.5	1.5	1.5	1.5	1.5	
P UTILITY WORKER	1	1	1	1	1	
<b>TOTAL POSITIONS</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	
<b>FTE</b>	<b>7.4</b>	<b>7.4</b>	<b>7.4</b>	<b>7.4</b>	<b>7.4</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	285,401	284,259	419,970	301,443	432,060	430,310	430,310
OPERATIONS & MAINTENANCE	190,993	182,671	206,445	178,391	211,074	196,174	196,174
CAPITAL	79,051	104,512	212,147	163,047	259,000	259,000	259,000

# STREET

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-43100</b>								
111	SALARIES	182,875	194,517	209,540	179,810	214,810	214,810	214,810
112	OVERTIME	5,358	9,415	9,240	11,480	9,470	9,470	9,470
113	LITTER CONTROL	5,056	5,513	20,420	5,083	20,730	20,730	20,730
141	OASI (EMPLOYER'S SHARE)	14,346	15,466	18,320	14,470	18,770	18,770	18,770
142	HEALTH INSURANCE	60,596	41,494	85,310	71,412	94,250	94,250	94,250
143	RETIREMENT/PENSION	5,486	8,080	64,000	8,985	63,370	63,370	63,370
145	DISABILITY INSURANCE	1,503	1,516	1,150	1,459	1,190	1,190	1,190
146	WORKER'S COMPENSATION	8,008	7,681	8,540	8,540	6,020	6,020	6,020
148	EDUCATION & TRAINING	1,896	270	2,500	-	2,500	750	750
190	EMPLOYMENT TESTING	277	307	500	204	500	500	500
191	IMMUNIZATION	-	-	450	-	450	450	450
235	MEMBERSHIP/REGISTRATION FEES	411	132	200	70	200	200	200
237	ADVERTISING/LEGAL	795	248	800	204	800	400	400
241	UTILITY SERVICES	1,259	1,426	2,000	1,402	2,000	1,500	1,500
245	TELEPHONE SERVICES	1,250	1,244	1,200	1,199	1,500	1,500	1,500
259	OTHER PROFESSIONAL SERVICES	-	-	500	-	500	-	-
261	REPAIR & MAINTENANCE/VEHICLES	51,056	34,035	40,000	44,612	40,000	41,500	41,500
269	REPAIR & MAINTENANCE - OTHER	45,235	47,919	50,000	34,790	51,000	45,000	45,000
290	CONTRACTUAL SERVICES	37,480	35,555	44,500	37,613	44,500	38,000	38,000
320	OPERATING SUPPLIES	4,378	5,302	6,500	4,769	6,500	6,500	6,500
321	LITTER CONTROL SUPPLIES	1,585	1,697	2,000	1,085	2,000	1,500	1,500
326	CLOTHING AND UNIFORMS	4,254	4,509	6,000	4,320	6,600	4,700	4,700
331	GAS, OIL & FUEL	25,748	34,218	35,000	34,221	35,000	35,000	35,000
341	TOOLS	4,760	3,234	4,500	1,367	4,500	4,500	4,500
511	BUILDING INSURANCE	207	266	253	253	284	284	284
512	VEHICLE INSURANCE	8,945	8,946	8,842	8,842	11,440	11,440	11,440
513	LIABILITY INSURANCE	3,400	3,400	3,400	3,400	3,400	3,400	3,400
799	SUNDRY	230	540	750	244	850	750	750
940	TRANSFER TO CAPITAL	79,051	104,512	212,147	163,047	259,000	259,000	259,000
<b>TOTAL STREET</b>		<b>555,445</b>	<b>571,442</b>	<b>838,562</b>	<b>642,881</b>	<b>902,134</b>	<b>885,484</b>	<b>885,484</b>

## VEHICLE MAINTENANCE

### PURPOSE STATEMENT

THE VEHICLE MAINTENANCE DEPARTMENT IS RESPONSIBLE FOR THE MANAGEMENT, PREVENTIVE MAINTENANCE AND REPAIRS OF ALL TOWN OWNED VEHICLES AND EQUIPMENT.

### MAJOR HIGHLIGHTS

OUTFITTED TEN NEW POLICE CARS AND PUT THEM IN SERVICE. PURCHASED A SEMI-TRAILER TO STORE USED POLICE VEHICLE PARTS FOR FUTURE REPAIRS / RETROFITTING. CHANGED VENDORS FOR FLUIDS AND ELECTRICAL WIRING TO DECREASE OVERHEAD COSTS. ORDERED AND INSTALLED A NEW DUMP TRUCK BED FOR WWTP.

### PERFORMANCE MEASURES

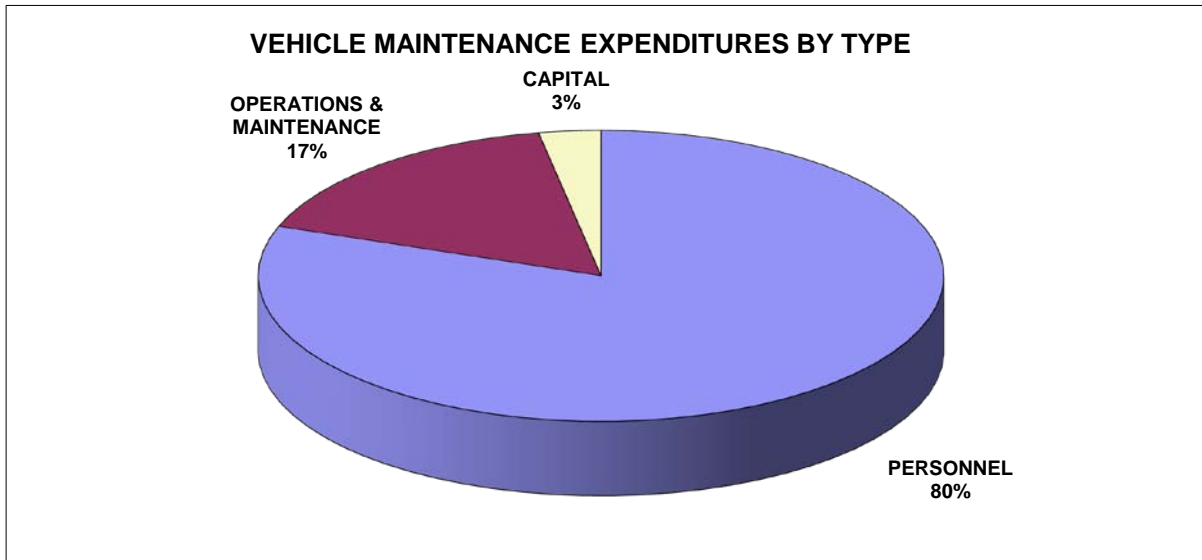
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
WORK ORDERS COMPLETED WITHIN 1 WEEK	94%	96%	97%	97%	97%
WORK ORDERS COMPLETED WITHIN 2 WEEKS	95%	97%	98%	98%	98%
WORK ORDERS COMPLETED WITHIN 3 WEEKS	99%	99%	100%	99%	99%
WORK ORDERS COMPLETED WITHIN 4 WEEKS	100%	100%	100%	100%	100%
<b>SERVICE QUALITY</b>					
WORK ORDERS SCHEDULED WITHIN 1 HOUR	70%	75%	80%	77%	77%
WORK ORDERS SCHEDULED WITHIN 3 HOURS	85%	87%	90%	89%	89%
WORK ORDERS SCHEDULED WITHIN 6 HOURS	93%	94%	95%	95%	95%
WORK ORDERS SCHEDULED WITHIN 8 HOURS	95%	95%	95%	96%	96%
WORK ORDERS SCHEDULED WITHIN 24 HOURS	100%	100%	100%	99%	99%

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
WORK ORDERS PROCESSED	895	915	870	729	814
NUMBER OF VEHICLES MAINTAINED	201	292	225	242	255
PIECES OF EQUIPMENT MAINTAINED	115	81	81	81	91

## VEHICLE MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	15-16	16-17	17-18	18-19	19-20	
F EQUIPMENT MECHANIC	0	0	0	1	1	
F EQUIPMENT MECHANIC SUPERVISOR	1	1	1	0	0	
F FLEET MANAGER	1	1	1	1	1	
F HEAVY EQUIPMENT MECHANIC	2	2	2	3	3	
F MECHANIC ASSISTANT	0	1	1	0	0	
P PARTS SPECIALIST	1	0	0	0	0	
<b>TOTAL POSITIONS</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	
<b>FTE</b>	<b>4.8</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	292,563	283,447	344,797	313,078	353,850	352,850	352,850
OPERATIONS & MAINTENANCE	57,349	71,598	69,702	76,293	72,280	72,580	72,580
CAPITAL	2,905	3,408	65,974	65,414	12,800	12,800	12,800

## VEHICLE MAINTENANCE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-43170</b>								
111	SALARIES	202,478	205,434	220,640	210,540	227,380	227,380	227,380
112	OVERTIME	856	1,713	1,670	3,110	1,710	1,710	1,710
141	OASI (EMPLOYER'S SHARE)	15,123	15,362	17,010	15,750	17,530	17,530	17,530
142	HEALTH INSURANCE	59,046	46,892	69,940	69,021	71,310	71,310	71,310
143	RETIREMENT/PENSION	8,777	9,118	30,610	10,776	30,980	30,980	30,980
145	DISABILITY INSURANCE	1,230	1,153	1,370	1,444	1,410	1,410	1,410
146	WORKER'S COMPENSATION	4,515	3,368	1,357	1,357	1,330	1,330	1,330
148	EDUCATION & TRAINING	304	160	2,000	970	2,000	1,000	1,000
190	EMPLOYMENT TESTING	234	247	200	110	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	-	211	200	261	200	200	200
241	UTILITY SERVICES	12,607	14,609	12,977	14,444	13,000	14,500	14,500
245	TELEPHONE SERVICES	1,297	1,299	1,500	1,174	800	1,200	1,200
261	REPAIR & MAINTENANCE/VEHICLES	398	2,069	2,000	1,835	2,000	2,000	2,000
269	OTHER REPAIR & MAINTENANCE	851	2,520	4,500	6,314	5,250	3,000	3,000
290	CONTRACTUAL SERVICES	834	2,210	3,200	2,800	3,200	3,200	3,200
320	OPERATING SUPPLIES	26,039	30,335	25,000	29,250	25,000	29,000	29,000
326	CLOTHING AND UNIFORMS	2,322	4,233	5,000	4,123	5,000	4,000	4,000
331	GAS, OIL & FUEL	5,217	7,236	9,000	9,935	10,000	8,000	8,000
341	TOOLS	3,539	2,492	2,500	2,790	3,000	3,000	3,000
511	BUILDING INSURANCE	778	750	918	918	1,071	1,071	1,071
512	VEHICLE INSURANCE	2,105	2,105	1,560	1,560	1,720	1,720	1,720
513	LIABILITY INSURANCE	1,289	1,289	847	847	1,289	1,289	1,289
799	SUNDRY	73	240	500	42	750	400	400
940	TRANSFER TO CAPITAL	2,905	3,408	65,974	65,414	12,800	12,800	12,800
<b>TOTAL VEHICLE MAINTENANCE</b>		<b>352,817</b>	<b>358,453</b>	<b>480,473</b>	<b>454,785</b>	<b>438,930</b>	<b>438,230</b>	<b>438,230</b>

## CEMETERY

### PURPOSE STATEMENT

THE TOWN OF SMYRNA MANAGES AND MAINTAINS MAPLEVIEW CEMETERY FOR THE DIGNITY OF ITS CLIENTS. WE STRIVE TO PROVIDE RESPECTFUL AND AFFORDABLE INTERMENT THAT MEET THE CULTURAL, ECONOMIC, RELIGIOUS, AND SOCIAL NEEDS OF THE COMMUNITY.

### WORKLOAD INDICATOR

Calendar Year

	2014	2015	2016	2017	2018
GRAVES SOLD	98	125	86	123	88
NUMBER BURIED	76	87	71	86	93

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-43400</b>								
245	TELEPHONE SERVICES	517	818	1,880	1,098	1,880	1,200	1,200
290	CONTRACTUAL SERVICES	18,050	20,000	30,875	20,850	30,875	24,000	24,000
341	TOOLS	229	132	1,500	464	2,500	2,500	2,500
<b>TOTAL CEMETERY</b>		<b>18,796</b>	<b>20,950</b>	<b>34,255</b>	<b>22,412</b>	<b>35,255</b>	<b>27,700</b>	<b>27,700</b>

## HEALTH, WELFARE & CULTURE

### PURPOSE STATEMENT

THE POLICY OF THE TOWN OF SMYRNA FOR HEALTH, WELFARE, & CULTURE (NON-PROFIT ORGANIZATIONS) FUNDING IS TO PROVIDE SUFFICIENT RESOURCES NECESSARY TO SUSTAIN A HIGH LEVEL OF COMMUNITY SERVICES FOR THE CITIZENS OF SMYRNA.

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-44000</b>								
<b>INTERGOVERNMENTAL</b>								
721	RUTHERFORD CO. DEPT OF HEALTH	4,500	4,500	4,500	4,500	4,500	4,500	4,500
724	SMYRNA LINEBAUGH LIBRARY OPER BUD	284,540	299,540	308,540	308,540	350,580	321,365	321,365
766	SMYRNA LINEBAUGH LIBRARY CAPITAL	-	-	12,000	36,000	-	6,427	7,500
729	RUTHERFORD CO RABIES CONTROL	25,000	25,000	25,000	25,000	35,000	35,000	35,000
758	TN REHABILITATION CENTER	3,500	3,500	3,500	3,500	3,500	3,500	3,500
765	RUTHERFORD CO. EMERG MGMT AGENCY	12,015	12,190	13,200	13,200	13,500	13,500	13,500
<b>INTERGOVERNMENTAL SUB-TOTAL</b>		<b>329,555</b>	<b>344,730</b>	<b>366,740</b>	<b>390,740</b>	<b>407,080</b>	<b>384,292</b>	<b>385,365</b>
<b>NONPROFIT COMMUNITY DEVELOPMENT</b>								
725	RUTHERFORD CO CHAMBER-TOURISM	20,000	20,000	20,000	20,000	20,000	20,000	20,000
742	RUTHERFORD CO. CHAMBER-ECON. DEV.	25,000	25,000	25,000	25,000	25,000	25,000	25,000
745	RUTHERFORD CO. CHAMBER-DEST. RUTH.	75,000	75,000	75,000	75,000	75,000	75,000	75,000
757	RUTHERFORD CO. CHAMBER-ZAMA	12,000	12,000	12,000	12,000	12,000	12,000	12,000
728	SAM DAVIS MEMORIAL ASSOC.	14,000	14,000	14,000	14,000	15,000	15,000	15,000
767	TRANSIT ALLIANCE OF MIDDLE TN	-	-	500	500	500	500	500
<b>NONPROFIT COMM. DEV. SUB-TOTAL</b>		<b>146,000</b>	<b>146,000</b>	<b>146,500</b>	<b>146,500</b>	<b>147,500</b>	<b>147,500</b>	<b>147,500</b>
<b>NONPROFIT OTHER</b>								
764	SMYRNA CHARITY ASSISTANCE FUND	17,500	17,500	35,000	35,000	35,000	35,000	35,000
<b>NONPROFIT OTHER SUB-TOTAL</b>		<b>17,500</b>	<b>17,500</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>TOTAL HEALTH, WELFARE &amp; CULTURE</b>		<b>493,055</b>	<b>508,230</b>	<b>548,240</b>	<b>572,240</b>	<b>589,580</b>	<b>566,792</b>	<b>567,865</b>

## GOLF COURSE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110</b>	<b>REVENUE</b>							
34711	GREEN FEES	516,020	466,699	525,000	468,835	525,000	525,000	525,000
34712	DRIVING RANGE	51,638	46,354	55,000	47,687	54,000	54,000	54,000
34713	GREEN FEE PASSES	18,400	13,463	16,000	14,650	15,000	15,000	15,000
34714	LOCKER FEES	720	600	700	665	600	600	600
34715	SNACK BAR SALES	101,993	97,313	112,000	102,517	115,000	115,000	115,000
34716	PRO-SHOP SALES	54,120	56,068	55,000	60,142	58,000	58,000	58,000
34717	CART RENTALS	227,361	203,909	230,000	204,375	250,000	250,000	250,000
34719	MISCELLANEOUS	1,104	1,439	1,200	5,601	2,000	2,000	2,000
34720	TOURNAMENT/HANDICAP REVENUE	2,889	2,646	3,000	2,700	2,700	2,700	2,700
34721	PULL CARTS	1,193	1,108	1,200	1,297	1,200	1,200	1,200
34722	TRAIL FEES	9,128	6,359	9,500	6,111	6,700	6,700	6,700
<b>TOTAL GOLF COURSE REVENUE</b>		<b>984,566</b>	<b>895,958</b>	<b>1,008,600</b>	<b>914,580</b>	<b>1,030,200</b>	<b>1,030,200</b>	<b>1,030,200</b>

## GOLF COURSE

### PURPOSE STATEMENT

SMYRNA GOLF COURSE WILL PROVIDE RECREATIONAL OPPORTUNITIES TO ENHANCE THE QUALITY OF LIFE IN OUR COMMUNITY FOR ALL CITIZENS FROM 7 TO 70. WE WILL PROMOTE AND MARKET SMYRNA GOLF COURSE AS A PREMIER PUBLIC GOLF FACILITY FOR GROWTH OF THE GAME, YOUTH PROGRAMMING, CORPORATE OUTINGS AND LEAGUES AND DAILY PLAY.

### MAJOR HIGHLIGHTS

HOSTED FIRST ANNUAL TNPGA JUNIOR GOLF LEAGUE STATE CHAMPIONSHIP; VERY SUCCESSFUL UNITED WAY GOLF TOURNAMENT NETTING \$33,000; 21ST ANNUAL SPECIAL OLYMPICS STATE CHAMPIONSHIP; CONVERTED CREDIT CARD VENDOR TO LEXIS NEXIS WITH SUBSTANTIAL SAVINGS ON PROCESSING FEES; FOURTH DRIVE, CHIP & PUTT REGIONAL QUALIFIER; EXPANDED FIRST TEE JUNIOR GOLF PROGRAM FROM FIVE MONTHS TO SEVEN (MARCH - SEPTEMBER); ADDED CAMP GLADIATOR "BOOT CAMP" OPPORTUNITY FOR COMMUNITY WORKOUT SESSIONS

### PERFORMANCE MEASURES

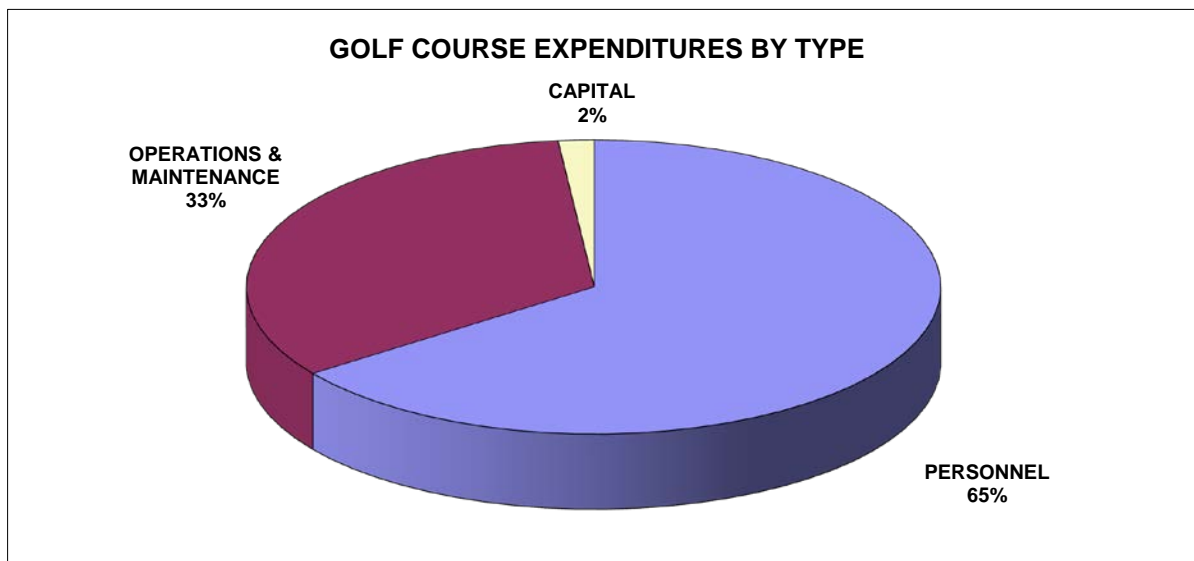
	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
FOOD COST PERCENTAGE	65.3%	65.8%	64.5%	66.9%	66.5%
MERCHANDISE COST PERCENTAGE	80.8%	67.3%	66.8%	68.0%	69.4%
PERSONNEL COST PERCENTAGE	58.5%	57.6%	59.8%	59.3%	58.8%
OPERATIONAL COST PERCENTAGE	41.5%	42.4%	40.2%	40.7%	41.2%

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
ROUNDS/REGULATION	23,002	24,063	25,262	24,638	26,506
ROUNDS EXECUTIVE	6,977	6,258	7,716	6,703	6,010
FOOTGOLF	0	2,212	1,516	1,032	655
ACRES MAINTAINED	219	219	219	219	219
CORPORATE LEAGUES	5	5	4	4	6
CORPORATE OUTINGS	22	33	22	19	15

## GOLF COURSE

<b>PERSONNEL</b>		<b>Fiscal Year</b>				
<b>STATUS POSITION</b>	<b>15-16</b>	<b>16-17</b>	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	
F ASSISTANT GOLF PROFESSIONAL	2	2	2	2	2	
F ASSISTANT GOLF SUPERINTENDENT	0	1	1	1	1	
F CART ATTENDANT	1	1	1	1	1	
P CART ATTENDANT	4	4	4	4	4	
F CERT. GOLF COURSE SUPERINTENDENT	1	0	0	0	0	
F DIRECTOR OF GOLF COURSE	1	1	1	1	1	
F GOLF SUPERINTENDENT	0	1	1	1	1	
F GROUNDSKEEPER	2	3	3	3	4	
P GROUNDSKEEPER	6	6	6	6	5	
F HEAVY EQUIPMENT MECH	1	1	1	1	1	
F LEAD GROUNDSKEEPER	1	0	0	0	0	
F PRO SHOP MANAGER	1	1	1	1	1	
P SNACK BAR ATTENDANT	2	2	2	2	2	
F SNACK BAR MANAGER	1	1	1	1	1	
<b>TOTAL POSITIONS</b>	<b>23.0</b>	<b>24.0</b>	<b>24.0</b>	<b>24.0</b>	<b>24.0</b>	
<b>FTE</b>	<b>20.6</b>	<b>21.6</b>	<b>21.6</b>	<b>21.6</b>	<b>21.8</b>	



<b>DESCRIPTION</b>	<b>2016-2017 ACTUAL</b>	<b>2017-2018 ACTUAL</b>	<b>2018-2019 AMENDED</b>	<b>2018-2019 ESTIMATED</b>	<b>2019-2020 REQUESTED</b>	<b>2019-2020 RECOMMEND</b>	<b>2019-2020 ADOPTED</b>
PERSONNEL	828,995	808,207	914,879	823,253	972,530	972,530	972,530
OPERATIONS & MAINTENANCE	487,673	493,583	494,036	503,691	508,363	499,363	499,363
CAPITAL	77,372	69,021	17,645	16,035	24,950	24,950	24,950

## GOLF COURSE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-44450</b>								
111	SALARIES	575,940	583,382	626,800	554,840	657,670	657,670	657,670
112	OVERTIME	4,110	1,734	4,020	3,740	4,280	4,280	4,280
141	OASI (EMPLOYER'S SHARE)	43,108	43,482	48,270	41,350	50,650	50,650	50,650
142	HEALTH INSURANCE	170,674	131,979	180,150	175,548	206,040	206,040	206,040
143	RETIREMENT/PENSION	10,881	15,951	27,940	20,579	30,300	30,300	30,300
145	DISABILITY INSURANCE	2,701	2,749	2,950	2,663	3,200	3,200	3,200
146	WORKER'S COMPENSATION	19,831	27,079	23,049	23,049	18,690	18,690	18,690
148	EDUCATION & TRAINING	566	587	700	647	700	700	700
190	EMPLOYMENT TESTING	1,184	1,264	1,000	837	1,000	1,000	1,000
211	POSTAGE	-	-	100	5	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	3,182	3,079	3,175	3,161	3,200	3,200	3,200
237	ADVERTISING/LEGAL	163	365	200	180	200	200	200
241	UTILITY SERVICES	27,129	27,889	28,000	27,651	26,000	27,000	27,000
245	TELEPHONE SERVICES	3,321	3,165	3,000	2,903	3,000	3,000	3,000
261	REPAIR & MAINTENANCE - VEHICLES	13,423	10,440	12,000	10,132	12,000	12,000	12,000
265	REPAIR & MAINTENANCE - GROUNDS	14,944	12,686	13,000	9,288	12,000	12,000	12,000
266	REPAIR & MAINTENANCE - MTNC BLDG	247	1,588	1,000	1,054	1,200	1,200	1,200
267	REPAIR & MAINTENANCE - IRRIGATION	4,693	8,615	6,500	8,116	7,000	7,000	7,000
269	REPAIR & MAINTENANCE - OTHER	1,017	1,748	1,500	2,001	1,500	1,500	1,500
290	CONTRACTUAL SERVICES	5,168	5,049	5,634	4,708	5,700	5,700	5,700
295	HANDICAP FEES	2,268	2,218	2,600	2,270	2,750	2,750	2,750
300	OPERATING SUPPLIES - MTNC BLDG	193	139	500	633	500	500	500
320	OPERATING SUPPLIES	1,379	3,797	1,850	3,402	1,850	1,850	1,850
321	CHEMICAL SUPPLIES	58,075	56,344	55,000	59,965	60,000	60,000	60,000
325	RANGE SUPPLIES	2,289	2,579	3,000	2,644	4,000	4,000	4,000
326	CLOTHING & UNIFORMS	2,215	1,473	2,200	1,698	2,200	2,200	2,200
327	JANITORIAL SUPPLIES	1,530	2,061	1,800	1,808	2,000	2,000	2,000
331	GAS, OIL & FUEL	10,896	12,113	14,000	14,389	15,000	15,000	15,000
351	PRO SHOP SUPPLIES FOR RESALE	36,818	38,909	35,000	39,047	40,000	40,000	40,000
352	FOOD SUPPLIES FOR RESALE	68,230	64,713	65,000	67,104	65,000	65,000	65,000
511	BUILDING INSURANCE	1,889	1,820	2,202	2,202	2,496	2,496	2,496
512	VEHICLE INSURANCE	526	526	520	520	570	570	570
513	LIABILITY INSURANCE	4,139	4,139	3,289	3,289	4,139	4,139	4,139
529	EQUIPMENT LEASE	28,538	28,538	29,982	29,982	29,982	29,982	29,982
531	EQUIPMENT LEASE - TEXTRON	28,349	29,710	30,000	30,000	29,992	29,992	29,992
532	LAND RENTAL (AIRPORT AUTHORITY)	144,492	147,960	150,984	150,984	150,984	150,984	150,984
798	BANK CARD SERVICE CHARGE	22,560	21,920	22,000	24,456	25,000	15,000	15,000
940	TRANSFER TO CAPITAL	77,372	69,021	17,645	16,035	24,950	24,950	24,950
<b>TOTAL GOLF COURSE EXPENDITURES</b>		<b>1,394,040</b>	<b>1,370,811</b>	<b>1,426,560</b>	<b>1,342,979</b>	<b>1,505,843</b>	<b>1,496,843</b>	<b>1,496,843</b>

## PARKS & RECREATION

### PURPOSE STATEMENT

TO ENHANCE THE QUALITY OF LIFE FOR ALL CITIZENS OF THE SMYRNA COMMUNITY BY PROVIDING A DIVERSITY OF RECREATIONAL PROGRAMS, WELLNESS PROGRAMS, AND BOTH PASSIVE AND ACTIVE PARK FACILITIES, BY USING THE MOST EFFICIENT AND CUSTOMER SERVICE FRIENDLY METHODS POSSIBLE.

### MAJOR HIGHLIGHTS

CAPITAL PROJECTS INCLUDE THE COMPLETION OF PHASE I OF CEDAR STONE COMMUNITY PARK, COMPLETION OF THE JEFFERSON SPRINGS GREENWAY EXTENSION, RESTROOM AND SHELTER CONSTRUCTION AT THE ROTARY SOCCER PARK ANNEX, INFRASTRUCTURE FOR THE ROTARY ALL-INCLUSIVE PLAYGROUND, VARIOUS PARK IMPROVEMENTS AND MISCELLANEOUS EQUIPMENT.

### PERFORMANCE MEASURES

	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
% OF PARKS BUDGET FUNDED THROUGH PARTNERSHIPS, VOLUNTEER EFFORTS, AND REVENUE GENERATION	46.0%	42.0%	32.0%	38.0%	37.0%
# OF ACRES MAINTAINED PER EMPLOYEE	39	39	39	38	32
<b>SERVICE QUALITY</b>					
PERCENT OF YOUTH AND PARENTS RATING PROGRAMS AND FACILITIES AS GOOD OR ABOVE	90.0%	90.0%	90.0%	90.0%	90.0%
% OF WORK ORDERS COMPLETED ON TIME	86.0%	98.0%	91.0%	100.0%	95.0%

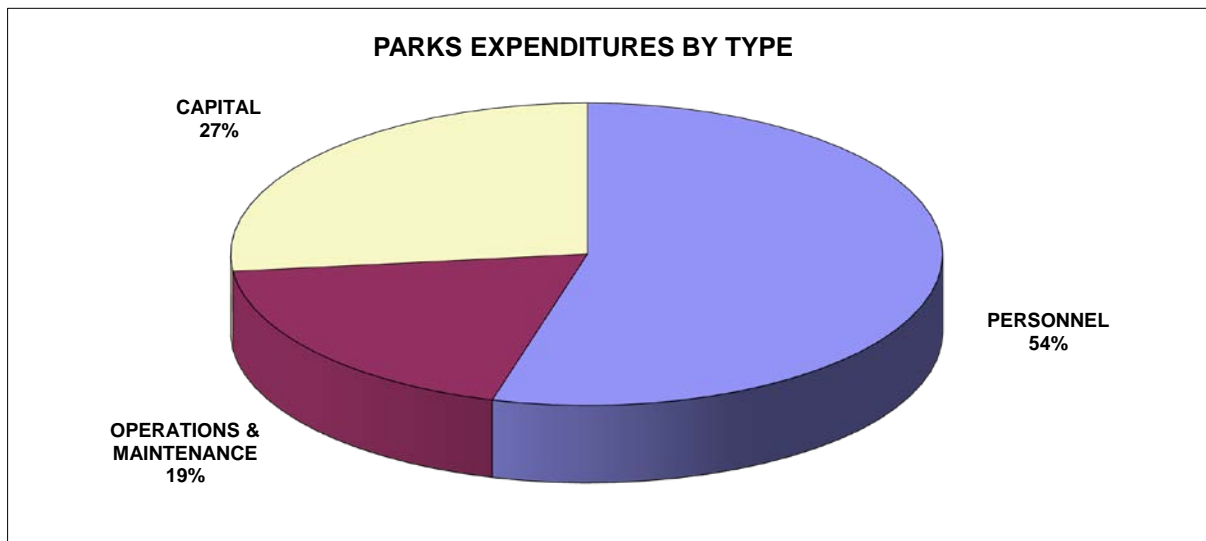
### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
ACRES OF PARK FACILITIES	822	822	822	826	826
PARK USERS	1,323,369	1,106,680	1,333,678	1,555,815	1,655,518
LEAGUE PARTICIPANTS	7,498	6,910	7,077	7,397	5,769
LEAGUE TEAMS	700	628	640	608	608
FITNESS FACILITY/POOL VISITS	38,694	15,274	0	0	0
ADVENTURE CENTER PROGRAM PARTICIPANTS	0	0	2,668	4,010	8,200
SOAC & POOL VISITS (MEMBERSHIP & DAILY)	N/A	N/A	N/A	48,118	55,855
NUMBER OF MEMBERSHIPS SOLD	N/A	N/A	N/A	253	271
NUMBER OF SOAC ROOM RENTALS	N/A	N/A	N/A	167	383
NUMBER OF POOL PARTIES, FUNBRELLA, & GM					
SPLASHPAD RENTALS	N/A	N/A	N/A	222	245
NUMBER OF BUILDING & SHELTER RENTALS	N/A	N/A	N/A	1,316	1,375
NUMBER OF FIELD RENTALS OUTSIDE LEAGUE USE	N/A	N/A	N/A	276	180

N/A - NOT AVAILABLE

# PARKS & RECREATION

PERSONNEL		Fiscal Year				
STATUS POSITION	15-16	16-17	17-18	18-19	19-20	
F	ADMINISTRATIVE ASSISTANT	3	3	3	3	3
P	ATHLETIC AND EVENT ASSISTANT	0	0	1	1	1
F	ATHLETIC AND EVENT COORDINATOR	1	1	1	1	1
P	CLERK	3	2	0	0	0
S	CLERK	0	3	5	4	4
F	DIRECTOR OF PARKS	1	1	1	1	1
F	EXECUTIVE ASSISTANT	0	0	0	0	1
F	GROUNDSKEEPER	0	0	0	3	3
S	HEAD LIFEGUARD	1	1	2	2	2
F	LEAD GROUNDKEEPER	6	6	6	6	7
S	LIFEGUARD	9	21	24	24	27
F	MAINTENANCE SUPERVISOR	1	1	1	1	2
F	MAINTENANCE TECHNICIAN	1	1	1	2	2
F	MAINTENANCE TECHNICIAN II	4	4	4	4	4
F	OFFICE COORDINATOR	1	1	1	1	0
P	OUTDOOR ADVENTURE CENTER ASSOCIATE	0	0	7	7	7
P	OUTDOOR CENTER CLERK	3	3	0	0	0
F	OUTDOOR CENTER MANAGER	1	1	1	1	1
F	PARK FACILITIES MANAGER	1	1	1	1	1
S	PARKS LABORER	0	0	0	0	3
P	PARKS LABORER	8	8	9	9	9
F	PROGRAM & AQUATIC COORDINATOR	1	1	1	1	1
P	PROGRAM SPECIALIST	3	5	5	5	5
F	PROGRAM SPECIALIST COORDINATOR	0	0	1	1	1
F	RECREATION PROGRAM SUPERVISOR	1	1	1	1	1
F	SOAC RECREATION & PROGRAM COORDINATOR	0	0	0	0	1
S	SPLASH PAD ATTENDANT	3	3	3	4	4
<b>TOTAL POSITIONS</b>	<b>52.0</b>	<b>68.0</b>	<b>79.0</b>	<b>83.0</b>	<b>92.0</b>	
<b>FTE</b>	<b>42.1</b>	<b>50.4</b>	<b>57.6</b>	<b>61.6</b>	<b>67.6</b>	



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	1,921,941	2,152,611	2,718,071	2,257,946	2,967,460	2,964,800	2,964,800
OPERATIONS & MAINTENANCE	886,043	1,027,448	969,288	1,059,697	1,033,894	1,030,774	1,030,774
CAPITAL	2,467,192	1,459,642	1,615,498	2,132,572	1,465,307	1,465,307	1,465,307

## PARKS AND RECREATION

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-44700</b>								
111	SALARIES	1,231,701	1,435,446	1,797,950	1,480,230	1,988,960	1,988,960	1,988,960
112	OVERTIME	33,150	40,263	34,440	31,100	38,440	38,440	38,440
141	OASI (EMPLOYER'S SHARE)	92,463	108,044	140,250	110,410	155,180	155,180	155,180
142	HEALTH INSURANCE	371,912	289,906	492,420	397,084	572,580	572,580	572,580
143	RETIREMENT/PENSION	45,834	52,772	66,310	55,788	73,340	73,340	73,340
145	DISABILITY INSURANCE	5,846	6,047	7,210	6,146	8,090	8,090	8,090
146	WORKER'S COMPENSATION	135,268	214,847	170,531	170,531	120,610	120,610	120,610
148	EDUCATION & TRAINING	1,998	2,009	4,160	2,504	5,260	3,000	3,000
190	EMPLOYEE TESTING	3,769	3,277	4,300	4,153	4,100	4,100	4,100
191	IMMUNIZATION	-	-	500	-	900	500	500
211	POSTAGE	312	423	400	526	400	400	400
220	PRINTING & DUPLICATION	2,808	2,216	2,700	1,693	2,700	2,700	2,700
235	MEMBERSHIPS/REGISTRATION	3,740	2,959	5,145	5,134	4,155	4,155	4,155
236	ADVERTISING & PROMOTIONS	2,256	3,889	4,450	3,136	4,870	4,000	4,000
241	UTILITY SERVICES	262,217	313,637	280,000	335,670	300,000	315,000	315,000
245	TELEPHONE SERVICES	4,706	4,071	4,100	3,966	4,700	4,700	4,700
261	REPAIR & MAINTENANCE/VEHICLES	15,315	13,766	10,000	10,912	15,000	15,000	15,000
265	REPAIR & MAINTENANCE/GROUNDS	60,538	44,013	46,220	49,591	49,320	49,320	49,320
268	REPAIR & MAINTENANCE/BUILDINGS	20,763	31,979	31,000	32,480	32,000	32,000	32,000
269	REPAIR & MAINTENANCE/OTHER	63,414	59,658	46,920	58,392	48,010	48,010	48,010
270	REPAIR & MAINTENANCE - KUSS MEMORIAL	-	-	2,000	1,252	2,000	2,000	2,000
289	TRAVEL	4,957	6,187	10,710	5,555	7,370	7,370	7,370
290	CONTRACTUAL SERVICES	209,344	250,166	231,571	258,345	234,304	234,304	234,304
291	CONTRACTUAL SERVICES/PROGRAMS	4,278	4,083	11,970	5,636	13,260	8,000	8,000
292	CONTRACTUAL SERV - KUSS MEMORIAL	-	-	2,000	-	2,000	-	-
320	OPERATING SUPPLIES	11,949	10,176	11,500	9,055	11,500	11,500	11,500
321	CHEMICAL SUPPLIES	24,740	41,664	42,150	45,648	57,100	50,000	50,000
326	CLOTHING AND UNIFORMS	8,769	12,858	15,390	12,336	15,655	15,655	15,655
327	JANITORIAL SUPPLIES	20,529	28,168	23,100	28,447	27,100	27,100	27,100
331	GAS, OIL & FUEL	35,749	39,832	42,000	42,188	42,000	42,000	42,000
341	TOOLS	5,647	2,808	3,500	5,136	3,500	3,500	3,500
351	SUPPLIES FOR RESALE	5,779	6,796	7,100	6,511	6,750	6,750	6,750
511	BUILDING INSURANCE	10,804	13,538	17,155	17,155	21,061	21,061	21,061
512	VEHICLE INSURANCE	8,420	8,420	8,842	8,842	9,150	9,150	9,150
513	LIABILITY INSURANCE	19,500	38,572	22,505	22,505	33,409	33,409	33,409
530	EQUIPMENT RENTAL	3,023	660	1,000	1,501	1,000	1,000	1,000
532	LAND RENTAL(AIRPORT AUTHORITY)	12,926	13,116	13,150	13,116	13,440	13,440	13,440
710	RECREATION PROGRAMS	50,470	50,578	49,560	47,723	44,890	46,000	46,000
798	VISA/MC CHARGE FEES	2,887	7,954	6,800	8,274	7,000	7,000	7,000
799	SUNDRY	1,409	1,172	750	1,338	1,000	1,250	1,250
936	PARK FACILITIES	8,794	14,089	15,600	17,634	19,250	15,000	15,000
940	TRANSFER TO CAPITAL	2,467,192	1,459,642	1,615,498	2,132,572	1,465,307	1,465,307	1,465,307
<b>TOTAL PARKS &amp; RECREATION</b>		<b>5,275,176</b>	<b>4,639,701</b>	<b>5,302,857</b>	<b>5,450,215</b>	<b>5,466,661</b>	<b>5,460,881</b>	<b>5,460,881</b>

## EVENT CENTER

### PURPOSE STATEMENT

THE SMYRNA EVENT CENTER IS A MULTI-PURPOSE MEETING AND BANQUET FACILITY THAT PROMOTES GROWTH IN THE BUSINESS COMMUNITY BY PROVIDING A PLACE TO HOST MEETINGS, TRAINING SESSIONS, CONFERENCES AND COMPANY GATHERINGS. FOR THE PUBLIC IT IS A SOCIAL EVENT CENTER FOR GOVERNMENT MEETINGS, CULTURAL GATHERINGS, SCHOOL FUNCTIONS, PUBLIC AND PRIVATE ENTERTAINMENT AND SPECIALTY DINING EXPERIENCES. THE EVENT CENTER SERVES THE CITIZENS OF SMYRNA, RUTHERFORD COUNTY AND MIDDLE TENNESSEE BY PROVIDING A WELL EQUIPPED MODERN FACILITY WITH CULINARY EXCELLENCE, AND SUPERIOR CUSTOMER SERVICE.

### MAJOR HIGHLIGHTS

**CAPITAL PROJECTS:** CONTINUED LOBBY AND FACILITY RENOVATION UPGRADES AND RENOVATIONS

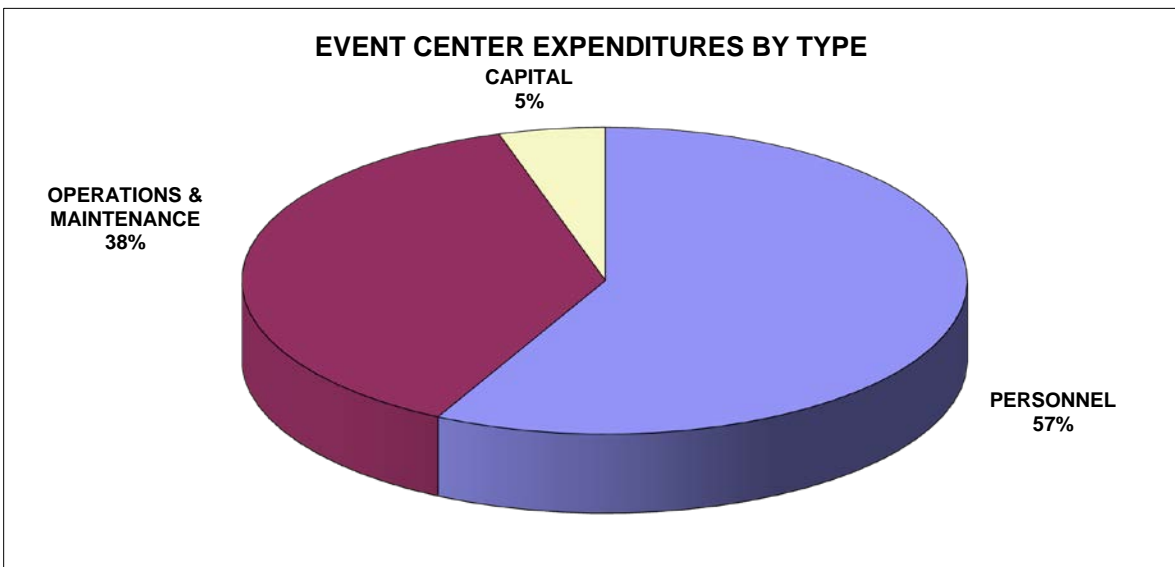
**BUSINESS MANAGEMENT:** CONTINUED FOCUS ON CATERED EVENT SALES VERSES DAILY LUNCH BUFFET CONTINUES TO IMPROVE PROFIT MARGIN PER EVENT

### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
NUMBER OF FUNCTIONS	341	374	359	295	275
MEALS SERVED	16,198	17,515	16,499	18,404	17,767
PUBLIC LUNCH BUFFET	19,146	12,285	12,658	13,936	12,819
POOL SNACK BAR GUESTS	0	0	456	5,110	5,021

## EVENT CENTER

PERSONNEL		Fiscal Year				
STATUS	POSITION	15-16	16-17	17-18	18-19	19-20
P	ASSISTANT BANQUET CAPTAIN	0	0	0	1	2
F	ASSISTANT MANAGER EVENT CENTER	1	1	1	1	1
F	BANQUET CAPTAIN	1	1	1	1	1
P	BANQUET WAIT STAFF	12	12	12	11	10
F	COOK	1	2	2	2	2
P	COOK	1	0	0	1	1
F	EXEC CHEF/CONF CTR MGR	1	1	1	1	1
P	KITCHEN STEWARD	2	2	2	1	2
F	SOUS CHEF	1	1	1	1	1
P	STUDENT CULINARIAN	3	4	5	5	5
P	STUDENT CULINARIAN II	2	1	0	0	0
<b>TOTAL POSITIONS</b>		<b>25.0</b>	<b>25.0</b>	<b>25.0</b>	<b>25.0</b>	<b>26.0</b>
<b>FTE</b>		<b>21.0</b>	<b>21.2</b>	<b>21.2</b>	<b>21.4</b>	<b>22.0</b>



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	516,845	522,848	538,587	499,397	553,490	553,190	553,190
OPERATIONS & MAINTENANCE	318,945	372,916	316,388	397,762	362,678	361,603	361,603
CAPITAL	90,677	86,719	132,790	125,840	45,500	45,500	45,500

## EVENT CENTER

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>110-45000</b>								
111	SALARIES	359,581	377,982	369,700	356,430	380,320	380,320	380,320
112	OVERTIME	6,655	17,922	8,000	5,500	7,310	7,310	7,310
141	OASI (EMPLOYER'S SHARE)	26,433	28,718	28,920	26,480	29,670	29,670	29,670
142	HEALTH INSURANCE	102,333	76,481	100,320	93,659	103,920	103,920	103,920
143	RETIREMENT/PENSION	10,877	13,548	24,450	10,969	24,760	24,760	24,760
145	DISABILITY INSURANCE	1,541	1,545	1,640	1,413	1,680	1,680	1,680
146	WORKER'S COMPENSATION	8,855	5,796	4,007	4,007	3,780	3,780	3,780
148	EDUCATION & TRAINING	-	99	800	-	1,300	1,000	1,000
190	EMPLOYEE TESTING	570	757	750	939	750	750	750
211	POSTAGE	1	-	100	23	125	100	100
220	PRINTING & DUPLICATION	105	-	500	-	750	250	250
235	MEMBERSHIPS/REGISTRATION	630	820	1,000	590	1,000	1,000	1,000
236	ADVERTISING/PROMOTIONS	1,375	1,762	2,000	1,902	2,500	2,500	2,500
238	MARKETING & PUBLIC RELATIONS	43	-	2,000	-	2,500	500	500
241	UTILITIES	60,714	75,380	60,000	87,722	65,000	65,000	65,000
245	TELEPHONE SERVICES	2,691	2,858	2,600	2,790	3,000	3,000	3,000
264	REPAIR EVENT CENTER HVAC SYSTEM	6,010	1,780	2,000	1,381	3,500	2,000	2,000
269	REPAIR & MAINTENANCE - OTHER	7,165	15,345	10,000	5,746	12,000	8,000	8,000
289	TRAVEL	-	2,144	-	-	-	-	-
290	CONTRACTUAL SERVICES	8,437	7,747	7,000	19,048	20,000	15,000	15,000
310	OFFICE SUPPLIES	621	646	1,000	790	1,200	1,200	1,200
311	SEASONAL SUPPLIES	523	352	500	866	1,000	1,000	1,000
318	LINEN SUPPLIES	22,097	19,380	22,000	20,141	25,000	22,000	22,000
319	PAPER SUPPLIES	2,932	4,202	3,000	7,688	5,000	6,000	6,000
320	OPERATING SUPPLIES	20,438	18,276	15,000	9,228	15,000	15,000	15,000
321	CHEMICAL SUPPLIES	2,375	2,544	2,000	7,119	6,500	5,000	5,000
326	CLOTHING & UNIFORMS	1,624	1,361	2,000	1,155	2,100	1,500	1,500
327	JANITORIAL SUPPLIES	4,184	5,013	5,000	2,057	5,000	5,000	5,000
331	GAS, OIL & FUEL	-	-	-	-	-	200	200
352	FOOD SUPPLIES FOR RESALE	167,083	201,257	170,000	224,106	180,000	200,000	200,000
513	LIABILITY INSURANCE	2,553	1,165	688	688	1,853	1,853	1,853
798	BANK CARD SERVICE CHARGES	7,344	10,884	7,500	4,696	9,000	5,000	5,000
799	SUNDRY	-	-	500	26	650	500	500
940	TRANSFER TO CAPITAL	90,677	86,719	132,790	125,840	45,500	45,500	45,500
<b>TOTAL EVENT CENTER</b>		<b>926,467</b>	<b>982,483</b>	<b>987,765</b>	<b>1,022,999</b>	<b>961,668</b>	<b>960,293</b>	<b>960,293</b>

## TRANSFERS

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
<b>110-50000</b>								
792	TRANSFER TO CAPITAL PROJECTS	3,799,695	9,643,381	4,617,411	4,901,686	4,868,438	4,868,438	4,868,438
796	TRANSFER TO DEBT SERVICE	2,839,366	2,571,717	2,813,921	2,813,921	2,588,454	2,588,454	2,588,454
<b>TOTAL TRANSFERS</b>		<b>6,639,061</b>	<b>12,215,098</b>	<b>7,431,332</b>	<b>7,715,607</b>	<b>7,456,892</b>	<b>7,456,892</b>	<b>7,456,892</b>

## STATE STREET AID

<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
STATE STREET AID REVENUES	1,303,727	1,585,898	1,526,000	1,597,414	1,593,000	1,601,000	1,601,000
STATE STREET AID OPER. EXPENDITURES	848,550	1,271,303	1,523,000	1,352,376	1,533,000	1,500,000	1,500,000
<b>OPERATING INCOME (LOSS)</b>	<b>455,177</b>	<b>314,595</b>	<b>3,000</b>	<b>245,038</b>	<b>60,000</b>	<b>101,000</b>	<b>101,000</b>
TRANSFER TO CAPITAL	50,606	26,191	215,000	106,000	470,000	470,000	470,000
DEBT SERVICE	-	-	-	-	-	-	-
<b>TOTAL STATE STREET AID EXPENDITURES</b>	<b>899,156</b>	<b>1,297,494</b>	<b>1,738,000</b>	<b>1,458,376</b>	<b>2,003,000</b>	<b>1,970,000</b>	<b>1,970,000</b>
SURPLUS (DEFICIT)	404,571	288,404	(212,000)	139,038	(410,000)	(369,000)	(369,000)
BEGINNING FUND BALANCE	375,906	780,477	1,068,881	1,068,881	1,207,919	1,207,919	1,207,919
<b>ENDING FUND BALANCE</b>	<b>780,477</b>	<b>1,068,881</b>	<b>856,881</b>	<b>1,207,919</b>	<b>797,919</b>	<b>838,919</b>	<b>838,919</b>

## STATE STREET AID

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
<b>121 REVENUE</b>								
33551	STATE GAS & MOTOR FUEL TAX	1,300,058	1,575,694	1,520,000	1,575,000	1,585,000	1,585,000	1,585,000
36100	INTEREST EARNED - CHECKING	3,669	10,204	6,000	22,414	8,000	16,000	16,000
<b>TOTAL STATE STREET AID REVENUE</b>		<b>1,303,727</b>	<b>1,585,898</b>	<b>1,526,000</b>	<b>1,597,414</b>	<b>1,593,000</b>	<b>1,601,000</b>	<b>1,601,000</b>

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
<b>121-43120</b>								
247	STREET LIGHTING (ELEC/MTNC)	340,369	341,764	408,000	346,440	408,000	370,000	370,000
249	TRAFFIC SIGNALS (REPAIR/MTNC)	23,052	22,604	30,000	22,439	30,000	25,000	25,000
268	REPAIR AND MAINTENANCE ROADS	77,388	70,776	75,000	150,194	75,000	75,000	75,000
342	SIGN PARTS & SUPPLIES	25,995	25,235	30,000	23,362	40,000	30,000	30,000
931	STREET PAVING	381,746	810,924	980,000	809,941	980,000	1,000,000	1,000,000
940	TRANSFER TO CAPITAL	50,606	26,191	215,000	106,000	470,000	470,000	470,000
<b>TOTAL STATE STREET AID EXPENDITURES</b>		<b>899,156</b>	<b>1,297,494</b>	<b>1,738,000</b>	<b>1,458,376</b>	<b>2,003,000</b>	<b>1,970,000</b>	<b>1,970,000</b>

## DRUG FUND

<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
DRUG FUND REVENUES	102,637	101,257	120,900	67,168	140,000	140,000	140,000
DRUG FUND EXPENDITURES	26,518	45,108	60,500	42,526	73,000	73,000	73,000
<b>OPERATING INCOME (LOSS)</b>	<b>76,119</b>	<b>56,149</b>	<b>60,400</b>	<b>24,642</b>	<b>67,000</b>	<b>67,000</b>	<b>67,000</b>
TRANSFER TO CAPITAL	24,600	16,332	36,000	31,378	84,500	84,500	84,500
<b>TOTAL DRUG FUND EXPENDITURES</b>	<b>51,118</b>	<b>61,440</b>	<b>96,500</b>	<b>73,904</b>	<b>157,500</b>	<b>157,500</b>	<b>157,500</b>
SURPLUS (DEFICIT)	51,519	39,817	24,400	(6,736)	(17,500)	(17,500)	(17,500)
BEGINNING FUND BALANCE	260,177	311,696	351,513	351,513	344,777	344,777	344,777
<b>ENDING FUND BALANCE</b>	<b>311,696</b>	<b>351,513</b>	<b>375,913</b>	<b>344,777</b>	<b>327,277</b>	<b>327,277</b>	<b>327,277</b>

## DRUG FUND

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>125</b>	<b>REVENUE</b>							
35141	COUNTY TRUSTEE'S OFFICE	29,920	26,252	35,000	17,323	35,000	35,000	35,000
35143	FORFEITURES/SEIZURES	50,082	58,760	65,000	37,378	80,000	80,000	80,000
35144	CONTRIBUTIONS/DONATIONS	100	-	-	700	-	-	-
36100	INTEREST ON CHECKING	1,661	4,250	900	6,847	-	-	-
37200	SALE OF PROPERTY	20,874	11,995	20,000	4,920	25,000	25,000	25,000
	<b>TOTAL DRUG REVENUE</b>	<b>102,637</b>	<b>101,257</b>	<b>120,900</b>	<b>67,168</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>125-42121</b>								
112	AGENT'S ADVANCE	-	3,000	15,000	6,500	15,000	15,000	15,000
114	SURVEILLANCE EXPENSE	-	720	-	720	-	-	-
115	TRAINING	5,183	1,664	2,000	1,479	2,000	2,000	2,000
118	OPERATIONS	8,473	9,216	11,000	20,822	11,000	11,000	11,000
269	AUTO - REPAIRS	305	942	2,500	287	5,000	5,000	5,000
270	AUTO - TOW	2,000	1,795	7,000	2,795	7,000	7,000	7,000
289	TRAVEL	9,653	19,330	20,000	8,281	20,000	20,000	20,000
331	GAS, OIL & FUEL	-	-	-	45	-	-	-
400	DRUG - EQUIPMENT	160	8,422	3,000	1,578	3,000	3,000	3,000
404	K-9 EXPENSE	744	-	-	-	10,000	10,000	10,000
799	SUNDRY	-	19	-	19	-	-	-
941	AUTO - PURCHASE	24,600	16,332	36,000	31,378	84,500	84,500	84,500
	<b>TOTAL DRUG FUND EXPENDITURES</b>	<b>51,118</b>	<b>61,440</b>	<b>96,500</b>	<b>73,904</b>	<b>157,500</b>	<b>157,500</b>	<b>157,500</b>

## IMPACT FEE

<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
IMPACT FEE REVENUES	2,165,853	1,903,959	1,954,000	1,945,689	1,970,000	1,970,000	1,970,000
IMPACT FEE EXPENDITURES	3,842,964	3,612,669	1,172,254	742,254	2,937,820	2,937,820	2,937,820
SURPLUS (DEFICIT)	(1,677,111)	(1,708,710)	781,746	1,203,435	(967,820)	(967,820)	(967,820)
BEGINNING FUND BALANCE	6,085,631	4,408,520	2,699,810	2,699,810	3,903,245	3,903,245	3,903,245
<b>ENDING FUND BALANCE</b>	<b>4,408,520</b>	<b>2,699,810</b>	<b>3,481,556</b>	<b>3,903,245</b>	<b>2,935,425</b>	<b>2,935,425</b>	<b>2,935,425</b>

### FUND BALANCE BY FUNCTION

PUBLIC SAFETY	1,236,011	1,708,651	1,490,844	1,967,412	1,909,464	1,909,464	1,909,464
PARKS	816,475	635,304	866,998	446,967	175,300	175,300	175,300
ROADS	2,356,034	355,855	1,123,714	1,488,866	850,661	850,661	850,661
<b>ENDING FUND BALANCE BY TYPE</b>	<b>4,408,520</b>	<b>2,699,810</b>	<b>3,481,556</b>	<b>3,903,245</b>	<b>2,935,425</b>	<b>2,935,425</b>	<b>2,935,425</b>

## IMPACT FEE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>126</b>	<b>REVENUE</b>							
32012	IMPACT FEES - ROADS	1,348,230	1,117,128	760,000	1,100,000	1,150,000	1,150,000	1,150,000
32013	IMPACT FEES - PARKS	258,943	284,622	744,000	322,000	325,000	325,000	325,000
32014	IMPACT FEES - PUBLIC SAFETY	527,325	462,772	430,000	467,000	475,000	475,000	475,000
36100	INTEREST EARNED	31,355	39,437	20,000	56,689	20,000	20,000	20,000
<b>TOTAL IMPACT FEE REVENUE</b>		<b>2,165,853</b>	<b>1,903,959</b>	<b>1,954,000</b>	<b>1,945,689</b>	<b>1,970,000</b>	<b>1,970,000</b>	<b>1,970,000</b>

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>126</b>								
41700-291	IMPACT FEE STUDY	31,500	-	-	-	-	-	-
42200-750	TRANSFER TO CAP. PROJECTS-PUBLIC SAFETY	151,485	(80)	652,254	222,254	\$537,820	537,820	537,820
43100-750	TRANSFER TO CAP. PROJECTS-ROADS	3,075,673	3,140,936	-	-	-	-	-
43100-749	DEVELOPER REIMBURSEMENT-ROADS	207,613	-	-	-	-	-	-
43100-751	TRANSFER TO DEBT SERVICE FUND-ROADS	-	-	-	-	1,800,000	1,800,000	1,800,000
44700-750	TRANSFER TO CAP. PROJECTS-PARKS	376,693	471,813	520,000	520,000	\$600,000	600,000	600,000
<b>TOTAL IMPACT FEE EXPENDITURES</b>		<b>3,842,964</b>	<b>3,612,669</b>	<b>1,172,254</b>	<b>742,254</b>	<b>2,937,820</b>	<b>2,937,820</b>	<b>2,937,820</b>

PROJECTS FUNDED	
<p>PUBLIC SAFETY TRANSFER INCLUDES:            FUNDING FOR THE LAND ACQUISITION AND ARCHITECTURAL DESIGN FOR THE NEW FIRE STATION            NEW POLICE VEHICLES AND RELATED EQUIPMENT</p> <p>PARKS TRANSFER INCLUDES:            ROTARY SOCCER PARK IMPROVEMENTS</p>	

## STORM WATER

<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
STORM WATER REVENUES	1,647,889	1,714,005	1,701,050	1,717,535	1,676,500	1,742,500	1,742,500
STORM WATER EXPENDITURES	956,489	967,137	1,179,442	963,361	1,301,023	1,279,623	1,279,623
<b>OPERATING INCOME (LOSS)</b>	<b>691,400</b>	<b>746,868</b>	<b>521,608</b>	<b>754,174</b>	<b>375,477</b>	<b>462,877</b>	<b>462,877</b>
TRANSFER TO CAPITAL	428,624	487,596	2,227,873	327,873	2,037,449	2,037,449	2,037,449
<b>TOTAL STORM WATER EXPENDITURES</b>	<b>1,385,113</b>	<b>1,454,733</b>	<b>3,407,315</b>	<b>1,291,234</b>	<b>3,338,472</b>	<b>3,317,072</b>	<b>3,317,072</b>
SURPLUS (DEFICIT)	262,776	259,272	(1,706,265)	426,301	(1,661,972)	(1,574,572)	(1,574,572)
BEGINNING FUND BALANCE	3,415,231	3,678,007	3,937,279	3,937,279	4,363,580	4,363,580	4,363,580
<b>ENDING FUND BALANCE</b>	<b>3,678,007</b>	<b>3,937,279</b>	<b>2,231,014</b>	<b>4,363,580</b>	<b>2,701,608</b>	<b>2,789,008</b>	<b>2,789,008</b>

## STORM WATER

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
<b>127</b>	<b>REVENUE</b>							
32012	STORMWATER FEE	1,371,778	1,387,124	1,440,000	1,394,000	1,397,000	1,397,000	1,397,000
32013	CONSOLIDATED STORM WATER	184,995	195,679	190,000	184,161	198,000	208,000	208,000
32015	PERMIT FEE	37,118	49,514	30,000	32,220	36,000	42,000	42,000
33555	STATE STREET CONTRACT MTNC	16,986	20,748	19,000	16,348	19,000	19,000	19,000
36007	MISC. REVENUE PAYROLL	75	-	50	113	-	-	-
36100	INTEREST INCOME	20,783	43,819	6,000	74,640	10,000	60,000	60,000
36950	BAD DEBT COLLECTION	3	-	-	-	-	-	-
37191	FORFEITED PENALTIES	16,151	17,121	16,000	16,053	16,500	16,500	16,500
	<b>TOTAL STORM WATER REVENUE</b>	<b>1,647,889</b>	<b>1,714,005</b>	<b>1,701,050</b>	<b>1,717,535</b>	<b>1,676,500</b>	<b>1,742,500</b>	<b>1,742,500</b>

## STORM WATER

### PURPOSE STATEMENT

THE STORM WATER DEPARTMENT REGULATES AND INSPECTS THE REQUIREMENTS OF THE FEDERAL MS 4 PHASE II PROGRAM. THE DEPARTMENT ALSO WORKS WITH THE STREET DEPARTMENT ON DRAINAGE ISSUES.

### MAJOR HIGHLIGHTS

COMPLETE REPAIRS TO STORM WATER DRAINAGE ISSUES ASSOCIATED WITH JERICO DRIVE, ROSS DRIVE, ROBERTSON, FRINTON COURT, SUMMERFIELD, AND NOEL. HAULED OVER 50 TONS OF STREET SWEEPINGS TO THE LANDFILL. MILLED AND RESURFACED APPROXIMATELY 8 MILES OF ROADWAYS. REPAIRED SINKHOLES AT THE GOLF COURSE, GREYSTONE PLACE, AND RICHMOND DRIVE.

### PERFORMANCE MEASURES

	Calendar Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
WORK ORDERS COMPLETED WITHIN ONE WEEK	75%	81%	83%	84%	82%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	85%	86%	87%	86%	84%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	90%	91%	94%	95%	91%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	95%	95%	96%	96%	97%
<b>SERVICE QUALITY</b>					
CITIZEN GENERATED WORK ORDERS - 24 HRS	95%	97%	94%	93%	92%
CITIZEN GENERATED WORK ORDERS - 48 HRS	99%	99%	96%	95%	94%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	100%	100%	98%	98%	96%
CITIZEN GENERATED WORK ORDERS - 1 MONTH	100%	100%	99%	99%	99%

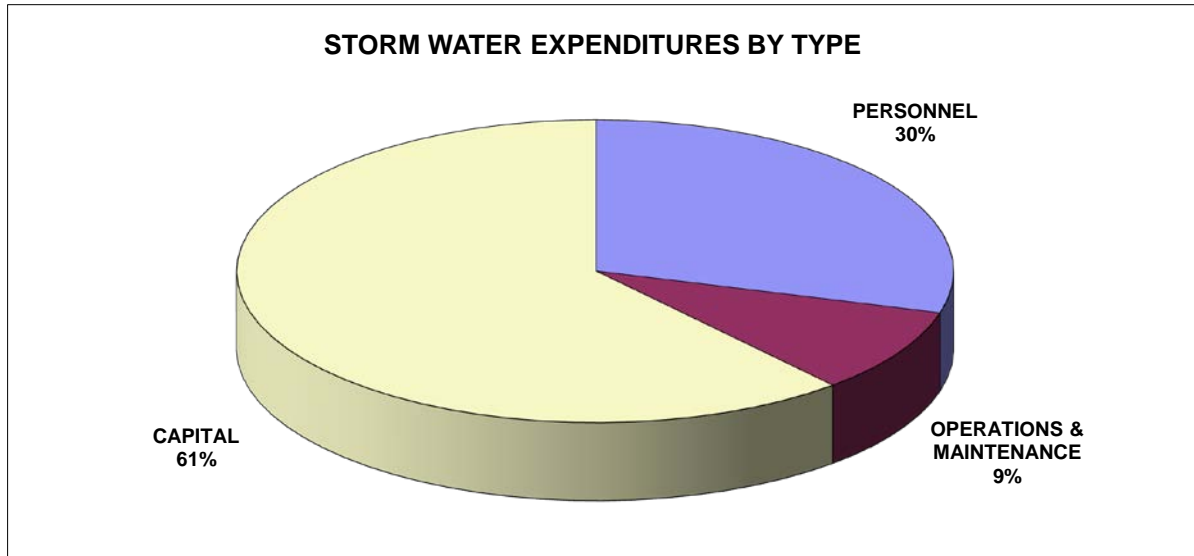
### WORKLOAD INDICATOR

	Calendar Year				
	2014	2015	2016	2017	2018
WORK ORDERS PROCESSED	72	73	68	87	134
GREASE TRAPS INSPECTED MONTHLY	96	93	98	100	102
AVG. # ONGOING PROJECTS UNDER INSPECTION	55	49	54	55	62
DETENTION POND INSPECTIONS	186	206	228	234	251
MILES OF STREAMS INSPECTED	32	32	32	32	32
DISCHARGE SITES LOCATED	476	476	476	476	476
GRADING PERMITS ISSUED	23	30	37	41	41
NUMBER OF ILLICIT DISCHARGES	N/A	8	4	7	4

N/A - NOT AVAILABLE

## STORM WATER

PERSONNEL		Fiscal Year				
STATUS	POSITION	15-16	16-17	17-18	18-19	19-20
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	1
F	CONSTRUCTION INSPEC	1	1	1	1	1
F	ENVIRONMENTAL TECH	1	1	1	1	1
F	EQUIPMENT OPERATOR	3.5	3.5	4.5	4.5	4.5
S	GIS INTERN	0	2	2	2	2
F	HEAVY EQUIPMENT OPERATOR	2	2	2	2	2
F	LEAD EQUIPMENT OPERATOR	1.5	1.5	1.5	1.5	1
F	PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5
F	STORMWATER COORDINATOR	1	1	1	1	1
F	STREETS SUPERVISOR	0	0	0	0	0.5
F	UTILITY WORKER	0.5	0.5	0.5	0.5	1.5
<b>TOTAL POSITIONS</b>		<b>12.0</b>	<b>14.0</b>	<b>15.0</b>	<b>15.0</b>	<b>16.0</b>
<b>FTE</b>		<b>12.0</b>	<b>13.0</b>	<b>14.0</b>	<b>14.0</b>	<b>15.0</b>



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	726,081	740,780	916,423	733,404	979,460	977,460	977,460
OPERATIONS & MAINTENANCE	230,408	226,357	263,019	229,957	321,563	302,163	302,163
CAPITAL	428,624	487,596	2,227,873	327,873	2,037,449	2,037,449	2,037,449

## STORM WATER

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>127-43900</b>								
111	SALARIES	456,756	499,243	571,390	470,620	596,620	596,620	596,620
112	OVERTIME	12,818	17,025	20,370	15,500	21,470	21,470	21,470
141	OASI (EMPLOYER'S SHARE)	34,915	37,402	45,330	34,610	47,340	47,340	47,340
142	HEALTH INSURANCE	194,580	158,567	236,150	186,066	267,790	267,790	267,790
143	RETIREMENT/PENSION	17,164	20,884	33,240	20,600	32,690	32,690	32,690
145	DISABILITY INSURANCE	2,401	2,552	3,410	2,265	3,580	3,580	3,580
146	WORKER'S COMPENSATION	6,062	4,856	3,283	3,283	6,720	6,720	6,720
149	EDUCATION & TRAINING	1,180	55	3,000	125	3,000	1,000	1,000
190	EMPLOYMENT TESTING	205	196	250	335	250	250	250
191	IMMUNIZATIONS	-	-	75	-	75	75	75
211	POSTAGE	115	123	200	108	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	5,310	5,785	6,000	3,960	6,000	6,000	6,000
236	PUBLIC PROMOTIONS	7,195	8,494	15,000	8,290	15,000	10,000	10,000
237	ADVERTISING/LLEGAL	-	-	100	231	100	-	-
245	TELEPHONE SERVICES	1,126	1,313	1,500	1,338	1,500	1,500	1,500
253	AUDIT SERVICES	1,005	824	1,200	664	1,200	1,000	1,000
254	ENGINEERING	240	2,370	10,000	6,680	10,000	10,000	10,000
261	REPAIR & MAINTENANCE - VEHICLES	621	294	1,000	580	1,000	1,000	1,000
289	TRAVEL	-	-	-	-	875	875	875
290	CONTRACTUAL SERVICES	63,692	76,476	86,000	68,658	112,000	100,000	100,000
320	OPERATING SUPPLIES	4,685	4,051	4,000	3,781	4,000	4,000	4,000
326	CLOTHING & UNIFORMS	3,116	4,027	5,000	3,500	5,600	5,000	5,000
331	GAS, OIL & FUEL	7,583	7,774	10,000	8,873	10,000	8,500	8,500
512	VEHICLE INSURANCE	2,105	2,105	3,121	3,121	1,720	1,720	1,720
513	LIABILITY INSURANCE	6,500	6,500	6,500	6,500	6,500	6,500	6,500
593	SUPPORT SERVICES/GENERAL FUND	121,086	105,192	112,823	112,823	145,293	145,293	145,293
799	SUNDRY	407	544	500	400	500	500	500
825	BAD DEBT	5,622	485	-	450	-	-	-
940	TRANSFER TO CAPITAL	428,624	487,596	2,227,873	327,873	2,037,449	2,037,449	2,037,449
<b>TOTAL STORM WATER</b>		<b>1,385,113</b>	<b>1,454,733</b>	<b>3,407,315</b>	<b>1,291,234</b>	<b>3,338,472</b>	<b>3,317,072</b>	<b>3,317,072</b>

## INSURANCE FUND

<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
INSURANCE FUND REVENUES	9,217,371	8,503,578	9,731,400	10,349,905	10,507,120	10,507,120	10,507,120
INSURANCE FUND EXPENSES	7,715,835	9,111,177	9,370,000	9,466,594	10,424,700	10,424,700	10,424,700
SURPLUS (DEFICIT)	1,501,536	(607,599)	361,400	883,311	82,420	82,420	82,420
BEGINNING NET ASSETS	3,477,566	4,979,102	4,371,503	4,371,503	5,254,814	5,254,814	5,254,814
<b>ENDING NET ASSETS</b>	<b>4,979,102</b>	<b>4,371,503</b>	<b>4,732,903</b>	<b>5,254,814</b>	<b>5,337,234</b>	<b>5,337,234</b>	<b>5,337,234</b>

## INSURANCE FUND

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>129</b>	<b>REVENUE</b>								
34500	INSURANCE PREMIUMS RECEIVED	6,682,599	6,725,431	5,298,194	7,009,000	6,840,000	7,744,300	7,744,300	7,744,300
34501	MEDICAL/CHILD CARE REIMB.	95,409	103,394	100,580	116,400	103,404	111,900	111,900	111,900
34502	CASUALTY PREMIUMS RECEIVED	1,300,000	1,400,000	1,500,000	1,500,000	1,466,875	1,600,120	1,600,120	1,600,120
36100	INTEREST	11,570	29,708	77,471	70,000	112,758	99,100	99,100	99,100
36350	INS REIMBURSEMENTS-MEDICAL	151,359	183,425	100,542	120,000	58,201	65,200	65,200	65,200
36351	OTHER REVENUE	76,469	105,754	140,294	91,000	146,019	91,000	91,000	91,000
36352	STOP LOSS REIMBURSEMENTS	1,046,077	593,577	680,093	780,000	1,362,695	758,500	758,500	758,500
36353	INS REIMBURSEMENTS-PROP & CAS	(44,749)	53,877	581,175	20,000	234,953	12,000	12,000	12,000
37199	MISCELLANEOUS REVENUE	1,275	22,205	25,229	25,000	25,000	25,000	25,000	25,000
<b>TOTAL INSURANCE REVENUES</b>		<b>9,320,009</b>	<b>9,217,371</b>	<b>8,503,578</b>	<b>9,731,400</b>	<b>10,349,905</b>	<b>10,507,120</b>	<b>10,507,120</b>	<b>10,507,120</b>

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>129-41000</b>									
150	EMPLOYEE CLAIMS PAID	6,074,408	5,212,991	5,682,313	6,098,000	6,097,800	7,155,100	7,155,100	7,155,100
151	MEDICAL/CHILD CARE CLAIMS PAID	102,953	103,907	101,533	103,000	102,800	57,700	57,700	57,700
152	INS STOP LOSS & THIRD PARTY ADM	1,173,836	1,152,959	1,172,950	1,312,000	1,312,000	1,505,800	1,505,800	1,505,800
153	MEDICARE SUPPLEMENT	9,469	9,942	10,340	10,000	10,000	-	-	-
154	LIFE INSURANCE PREMIUMS	18,648	18,817	18,551	22,000	21,600	39,000	39,000	39,000
155	CASUALTY & WC CLAIMS	695,130	291,958	1,121,872	720,000	779,787	663,400	663,400	663,400
156	CASUALTY & WC PREMIUMS	574,078	525,000	573,462	600,000	638,007	500,000	500,000	500,000
157	HEALTH SAVINGS ACCOUNT	182,133	212,021	261,167	293,000	293,000	317,800	317,800	317,800
158	HEALTH CARE ACT REFORM FEES	45,144	30,388	2,476	40,000	40,000	10,000	10,000	10,000
290	CONTRACTUAL SERVICES	85,356	98,094	112,494	102,000	101,600	115,900	115,900	115,900
793	INCENTIVE PROGRAM	30,087	28,758	24,141	25,000	25,000	60,000	60,000	60,000
794	HRA INCENTIVES	-	31,000	29,878	45,000	45,000	-	-	-
<b>TOTAL INSURANCE EXPENSES</b>		<b>8,991,242</b>	<b>7,715,835</b>	<b>9,111,177</b>	<b>9,370,000</b>	<b>9,466,594</b>	<b>10,424,700</b>	<b>10,424,700</b>	<b>10,424,700</b>

## DEBT SERVICE

<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
DEBT SERVICE FUND REVENUES	2,897,457	6,259,537	2,870,114	2,870,114	4,442,967	4,442,967	4,442,967
DEBT SERVICE FUND EXPENSES	2,972,663	6,339,857	2,950,114	2,949,614	4,522,967	4,522,967	4,522,967
SURPLUS (DEFICIT)	(75,206)	(80,320)	(80,000)	(79,500)	(80,000)	(80,000)	(80,000)
BEGINNING FUND BALANCE	1,779,574	1,704,368	1,624,048	1,624,048	1,544,548	1,544,548	1,544,548
<b>ENDING FUND BALANCE</b>	<b>1,704,368</b>	<b>1,624,048</b>	<b>1,544,048</b>	<b>1,544,548</b>	<b>1,464,548</b>	<b>1,464,548</b>	<b>1,464,548</b>

## DEBT SERVICE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>211</b>	<b>REVENUE</b>							
34720	TRANSFER FROM IMPACT FEE FUND	-	-	-	-	1,800,000	1,800,000	1,800,000
34730	TRANSFER FROM GENERAL	2,839,366	2,571,717	2,813,921	2,813,921	2,588,454	2,588,454	2,588,454
36106	INTEREST INCOME - AIRPORT AUTH NOTE	58,091	57,152	56,193	56,193	54,513	54,513	54,513
36107	PRINCIPAL INCOME - AIRPORT AUTH NOTE	-	-	80,000	80,000	80,000	80,000	80,000
36902	2014 REFUNDING BOND PROCEEDS	-	3,630,668	-	-	-	-	-
	<b>TOTAL DEBT SERVICE REVENUE</b>	<b>2,897,457</b>	<b>6,259,537</b>	<b>2,950,114</b>	<b>2,950,114</b>	<b>4,522,967</b>	<b>4,522,967</b>	<b>4,522,967</b>

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>211</b>								
41991-175	ADMINISTRATIVE FEES	950	700	2,000	1,500	2,000	2,000	2,000
41991-642	PRINCIPAL RETIREMENT/2008	348,075	358,785	374,850	374,850	-	-	-
41991-643	INTEREST/2008	137,190	29,166	14,994	14,994	-	-	-
41991-644	PRINCIPAL RETIREMENT/2009	210,000	210,000	220,000	220,000	-	-	-
41991-645	INTEREST/2009	63,220	13,975	7,150	7,150	-	-	-
41991-648	PRINCIPAL 2014A 800 TRUNK BOND ISSUE	200,000	210,000	210,000	210,000	220,000	220,000	220,000
41991-649	INTEREST 2014A 800 TRUNK BOND ISSUE	66,600	60,600	54,300	54,300	48,000	48,000	48,000
41991-652	PRINCIPAL 2014 REFUNDING 2005 BOND	510,000	500,000	510,000	510,000	530,000	530,000	530,000
41991-653	INTEREST 2014 REFUNDING 2005 BOND	28,290	21,232	14,352	14,352	7,314	7,314	7,314
41991-654	PRINCIPAL 2014B AIRPORT AUTH BOND	75,000	80,000	80,000	80,000	80,000	80,000	80,000
41991-655	INTEREST 2014B AIRPORT AUTH BOND	58,297	57,472	56,193	56,193	54,513	54,513	54,513
41991-656	PRINCIPAL 2014A REFUNDING 2006 BOND	950,000	990,000	1,005,000	1,005,000	1,025,000	1,025,000	1,025,000
41991-657	INTEREST 2014A REFUNDING 2006 BOND	120,014	86,613	69,882	69,882	52,897	52,897	52,897
41991-660	PRINCIPAL - 2017 REFUNDING BOND	-	-	-	-	547,850	547,850	547,850
41991-661	INTEREST - 2017 REFUNDING BOND	-	90,646	155,393	155,393	155,393	155,393	155,393
41991-662	PRINCIPAL - 2019 BOND ISSUE	-	-	-	-	1,000,000	1,000,000	1,000,000
41991-663	INTEREST - 2019 BOND ISSUE	-	-	176,000	176,000	800,000	800,000	800,000
41991-698	CASH PAID TO REFUNDING AGENT	-	3,605,603	-	-	-	-	-
41991-699	BOND ISSUE COSTS	-	25,065	-	-	-	-	-
49200-630	PRINCIPAL CAPITAL OUTLAY NOTE 2013	203,673	-	-	-	-	-	-
49200-631	INTEREST CAPITAL OUTLAY NOTE 2013	1,354	-	-	-	-	-	-
	<b>TOTAL DEBT SERVICE</b>	<b>2,972,663</b>	<b>6,339,857</b>	<b>2,950,114</b>	<b>2,949,614</b>	<b>4,522,967</b>	<b>4,522,967</b>	<b>4,522,967</b>

THIS PAGE LEFT BLANK INTENTIONALLY

## CAPITAL PROJECTS

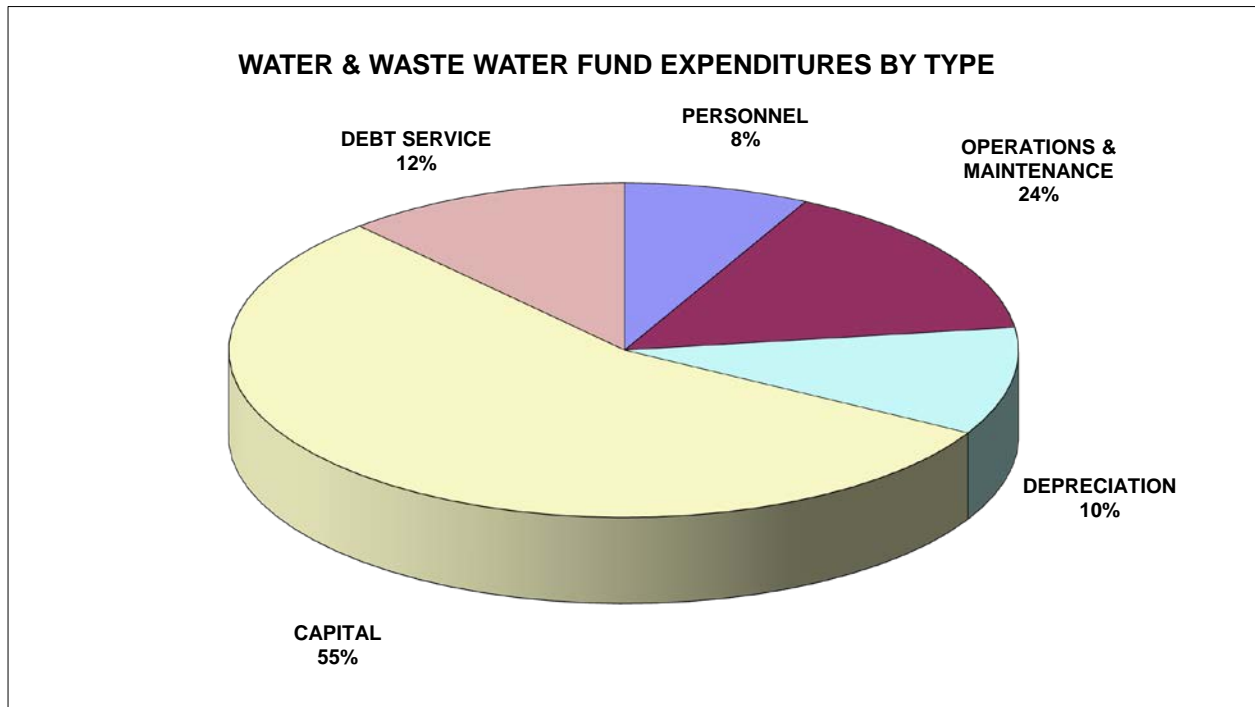
ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>320</b>	<b>REVENUE</b>							
32005	CONTRIBUTION-OTHER GOVERNMENTS	222,687	391,936	1,680,000	1,728,900	-	-	-
32007	PRIVATE GRANT	102,000	32,000	48,000	2,000	-	-	-
32010	GHSO GRANT REVENUE	13,178	25,924	-	-	-	-	-
32011	TDOT GRANT REVENUE	117,247	65,819	2,781,000	1,883,500	5,696,000	5,696,000	5,696,000
33147	HOMES PROGRAM GRANT	101,941	-	-	-	-	-	-
33198	PARKS GRANTS	-	-	-	36,000	-	-	-
33204	JEFF KUSS MEMORIAL	-	1,157,261	-	-	-	-	-
34720	TRANSFER FROM IMPACT FEE	3,603,852	3,612,669	1,172,254	742,254	1,137,820	1,137,820	1,137,820
34730	TRANSFER FROM GENERAL FUND	3,799,696	9,643,380	4,617,411	4,901,686	4,868,438	4,868,438	4,868,438
34770	TRANSFER FROM STORM WATER	428,624	487,596	2,227,873	327,873	2,037,449	2,037,449	2,037,449
34780	TRANSFER FROM STATE STREET AID	50,606	26,191	215,000	106,000	470,000	470,000	470,000
35000	DEBT PROCEEDS	-	-	5,309,000	8,412,500	13,050,000	13,050,000	13,050,000
36100	INTEREST INCOME	3,326	7,647	-	49,895	-	-	-
37199	MISCELLANEOUS REVENUE	-	13,571	-	-	-	-	-
	<b>TOTAL REVENUES</b>	<b>8,443,157</b>	<b>15,463,994</b>	<b>18,050,538</b>	<b>18,190,608</b>	<b>27,259,707</b>	<b>27,259,707</b>	<b>27,259,707</b>
41210	JUDICIAL/COURTS	32,074	41,054	40,495	40,495	150,070	150,070	150,070
41640	INFORMATION SERVICES	171,644	112,281	41,538	41,538	438,419	438,419	438,419
41700	PLANNING & CODES	113,469	108,739	232,106	266,415	35,105	35,105	35,105
41720	PUBLIC WORKS	13,103	46,237	13,105	13,105	8,685	8,685	8,685
41800	BUILDING & GROUNDS	34,629	80,167	322,689	188,088	463,370	463,370	463,370
41990	ADMINISTRATION	223,651	111,584	705,887	705,887	70,410	70,410	70,410
41991	FINANCE	53,245	3,707	29,080	17,965	56,070	56,070	56,070
41992	TREASURER	222	5,598	27,740	28,508	4,327	4,327	4,327
41993	HUMAN RESOURCES	5,488	1,808	5,390	5,390	7,585	7,585	7,585
42100	POLICE	518,868	500,897	648,248	695,324	826,725	826,725	826,725
42200	FIRE	216,357	833,849	1,575,333	955,317	1,537,935	1,537,935	1,537,935
43100	STREET	3,352,659	3,337,457	8,101,147	10,283,047	17,575,000	17,575,000	17,575,000
43170	VEHICLE MAINTENANCE	2,905	3,408	65,974	65,414	12,800	12,800	12,800
43900	STORM WATER	428,624	487,596	2,227,873	327,873	2,037,449	2,037,449	2,037,449
44450	GOLF COURSE	77,372	69,021	17,645	16,035	24,950	24,950	24,950
44700	PARKS	3,196,407	3,480,654	8,088,498	8,489,472	\$6,315,307	6,315,307	6,315,307
45000	EVENT CENTER	90,677	86,719	132,790	125,840	45,500	45,500	45,500
	<b>TOTAL EXPENSES</b>	<b>8,531,394</b>	<b>9,310,776</b>	<b>22,275,538</b>	<b>22,265,713</b>	<b>29,609,707</b>	<b>29,609,707</b>	<b>29,609,707</b>
	BEGINNING FUND BALANCE	500,909	412,672	6,565,890	6,565,890	2,490,785	2,490,785	2,490,785
	<b>ENDING FUND BALANCE</b>	<b>412,672</b>	<b>6,565,890</b>	<b>2,340,890</b>	<b>2,490,785</b>	<b>140,785</b>	<b>140,785</b>	<b>140,785</b>

**FOR DETAIL OF CAPITAL PROJECTS SEE CAPITAL IMPROVEMENTS PLAN SECTION**

## WATER & WASTE WATER SUMMARY

DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
WATER SERVICES	10,531,850	10,758,332	11,566,500	10,990,589	11,101,500	11,101,500	11,101,500
SEWER SERVICES	9,619,796	9,749,375	10,232,200	9,868,827	9,998,400	9,998,400	9,998,400
FORFEITED PENALTIES	252,834	298,518	247,500	296,645	295,000	295,000	295,000
LESS: BAD DEBT (EXPENSE)	(16,868)	(57,295)	(20,000)	(56,860)	(20,000)	(20,000)	(20,000)
OTHER	14,416	8,422	10,050	6,667	10,000	10,000	10,000
<b>TOTAL OPERATING REVENUE</b>	<b>20,402,028</b>	<b>20,757,352</b>	<b>22,036,250</b>	<b>21,105,868</b>	<b>21,384,900</b>	<b>21,384,900</b>	<b>21,384,900</b>
<b>WATER PLANT</b>							
PERSONNEL	1,246,740	1,048,083	1,292,796	1,223,156	1,349,190	1,349,190	1,349,190
OPERATIONS & MAINTENANCE	2,735,316	2,910,850	2,912,997	2,788,277	3,068,454	3,066,954	3,066,954
DEPRECIATION	3,500,725	3,581,450	3,319,675	3,319,675	3,319,675	3,319,675	3,319,675
<b>WASTE WATER PLANT</b>							
PERSONNEL	909,024	971,888	1,084,017	1,050,526	1,161,545	1,151,245	1,151,245
OPERATIONS & MAINTENANCE	1,989,387	2,019,818	2,315,737	2,054,048	2,391,342	2,318,152	2,318,152
DEPRECIATION	2,061,435	2,295,742	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
<b>WATER &amp; WASTE WATER MAINTENANCE</b>							
PERSONNEL	1,147,548	1,085,575	1,454,979	1,346,279	1,511,850	1,511,850	1,511,850
OPERATIONS & MAINTENANCE	1,378,739	1,735,134	1,981,259	1,878,315	2,030,772	2,028,772	2,028,772
<b>TOTAL OPERATING EXPENSES</b>	<b>14,968,914</b>	<b>15,648,540</b>	<b>16,574,575</b>	<b>15,873,391</b>	<b>17,045,943</b>	<b>16,958,953</b>	<b>16,958,953</b>
<b>OPERATING INCOME (LOSS)</b>	<b>5,433,114</b>	<b>5,108,812</b>	<b>5,461,675</b>	<b>5,232,477</b>	<b>4,338,957</b>	<b>4,425,947</b>	<b>4,425,947</b>
INTEREST INCOME	132,107	340,791	255,300	686,684	404,500	404,500	404,500
INTEREST (EXPENSE)	(1,274,612)	(723,643)	(494,856)	(494,856)	(2,467,960)	(2,467,960)	(2,467,960)
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-
<b>NON OPERATING REVENUES / (EXPENSES)</b>	<b>(1,142,505)</b>	<b>(382,852)</b>	<b>(239,556)</b>	<b>191,828</b>	<b>(2,063,460)</b>	<b>(2,063,460)</b>	<b>(2,063,460)</b>
<b>INCOME BEFORE CONTRIBUTIONS &amp; TRANSFERS</b>	<b>4,290,609</b>	<b>4,725,960</b>	<b>5,222,119</b>	<b>5,424,305</b>	<b>2,275,497</b>	<b>2,362,487</b>	<b>2,362,487</b>
<b>KEY INDICATORS</b>							
SRL LOAN FORGIVENESS	5,112	-	-	-	-	-	-
CAPITAL CONTRIBUTIONS-TAP FEES	2,818,349	2,385,883	4,521,500	3,187,125	2,955,200	2,955,200	2,955,200
NON CASH CONTRIBUTIONS FROM DEVELOPERS	5,642,175	6,927,550	4,542,000	5,014,675	6,740,000	6,740,000	6,740,000
TRANSFERS OUT-IN LIEU OF TAX	(637,154)	(631,177)	(583,659)	(583,659)	(658,082)	(658,082)	(658,082)
<b>CHANGE IN NET POSITION</b>	<b>12,119,091</b>	<b>13,408,216</b>	<b>13,701,960</b>	<b>13,042,446</b>	<b>11,312,615</b>	<b>11,399,605</b>	<b>11,399,605</b>
<b>RECONCILIATION TO CASH BASIS</b>							
ADD: DEPRECIATION	5,562,160	5,877,192	5,532,790	5,532,790	5,532,790	5,532,790	5,532,790
DEBT PROCEEDS	-	-	12,796,833	12,796,833	27,936,502	27,936,502	27,936,502
LESS: DEBT PRINCIPAL PAYMENTS	(3,656,485)	(3,656,485)	(3,947,541)	(3,947,541)	(3,733,342)	(3,733,342)	(3,733,342)
CONTRIBUTIONS FROM DEVELOPERS	(5,642,175)	(6,927,550)	(4,542,000)	(5,014,675)	(6,740,000)	(6,740,000)	(6,740,000)
CAPITAL PROJECTS	(976,960)	(976,960)	(15,610,513)	(1,283,000)	(29,204,802)	(29,204,802)	(29,204,802)
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>7,405,631</b>	<b>7,724,413</b>	<b>7,931,529</b>	<b>21,126,853</b>	<b>5,103,763</b>	<b>5,190,753</b>	<b>5,190,753</b>

## WATER & WASTE WATER SUMMARY



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	3,303,312	3,105,546	3,831,792	3,619,961	4,022,585	4,012,285	4,012,285
OPERATIONS & MAINTENANCE	6,758,514	7,355,324	7,813,652	7,361,159	8,168,650	8,091,960	8,091,960
DEPRECIATION	5,562,160	5,877,192	5,532,790	5,532,790	5,532,790	5,532,790	5,532,790
CAPITAL	-	-	15,610,513	1,283,000	29,204,802	29,204,802	29,204,802
DEBT SERVICE	1,273,562	722,593	4,442,397	4,442,397	6,201,302	6,201,302	6,201,302

## WATER & WASTE WATER REVENUE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>413</b>	<b>REVENUE</b>							
33100	LOAN.GRANT FORGIVENESS	5,112	-	-	-	-	-	-
36007	MISC REVENUE PAYROLL	25	75	50	300	-	-	-
36100	INTEREST EARNED - CHECKING	126,562	336,018	250,000	682,500	400,000	400,000	400,000
36110	INTEREST INCOME	5,545	4,773	5,300	4,184	4,500	4,500	4,500
36900	FINANCING SOURCES	-	-	12,796,833	12,796,833	\$27,936,502	27,936,502	27,936,502
36950	BAD DEBT COLLECTION	1,435	1,124	1,400	-	1,000	1,000	1,000
37110	METERED WATER SALES	10,092,461	9,673,688	10,500,000	9,892,537	10,031,700	10,031,700	10,031,700
37111	CONSOLIDATED SEWER	454,513	481,342	470,000	552,023	525,000	525,000	525,000
37119	OTHER METERED WATER SALES	11,676	15,027	12,000	17,728	14,500	14,500	14,500
37121	TREATMENT/SURCHARGE	87,386	112,967	93,000	-	70,000	70,000	70,000
37122	INDUSTRIAL MONITORING	55,461	71,773	55,500	137,169	85,000	85,000	85,000
37124	CUD CONTRACT - MILL LANE	376,715	1,017,810	1,003,800	1,027,464	1,003,800	1,003,800	1,003,800
37191	FORFEITED PENALTIES	252,834	298,518	247,500	296,645	295,000	295,000	295,000
37192	FEMA GRANT	41,346	-	-	-	-	-	-
37193	TEMA GRANT	2,353	-	-	-	-	-	-
37195	INSTALLATION CHARGES	100,561	102,490	100,000	105,720	102,000	102,000	102,000
37196	WATER TAP FEES	862,535	698,556	821,500	877,198	670,000	670,000	670,000
37199	MISCELLANEOUS	14,391	8,347	10,000	6,367	10,000	10,000	10,000
37200	CONTRIBUTED LINES	5,642,175	6,927,550	4,542,000	5,014,675	6,740,000	6,740,000	6,740,000
37210	WASTE WATER SERVICE CHARGE	8,870,415	8,972,903	9,500,000	9,060,154	9,204,900	9,204,900	9,204,900
37215	WASTE WATER REUSE SALES	42,674	47,858	45,000	38,071	45,000	45,000	45,000
37220	WASTE WATER INSPECTION FEES	14,650	10,725	18,000	28,550	17,000	17,000	17,000
37296	WASTE WATER TAP FEES	1,955,814	1,687,327	3,700,000	2,309,927	2,285,200	2,285,200	2,285,200
	<b>TOTAL REVENUE</b>	<b>29,016,639</b>	<b>30,468,871</b>	<b>44,171,883</b>	<b>42,848,045</b>	<b>59,441,102</b>	<b>59,441,102</b>	<b>59,441,102</b>

## WATER TREATMENT PLANT

### PURPOSE STATEMENT

THE WATER TREATMENT PLANT PRODUCES THE HIGHEST QUALITY OF WATER POSSIBLE AT THE MOST REASONABLE PRICE FOR ITS CUSTOMERS. THE GOAL IS TO OPERATE THE PLANT AT THE MINIMUM COST NEEDED TO PRODUCE WATER AND MEET OR EXCEED STATE AND EPA GUIDELINES.

### MAJOR HIGHLIGHTS

THE UPGRADE OF WATER LINES WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT  
 THE UPGRADE OF CUASTIC TANKS AND ACID DILUTION TANKS  
 THE UPGRADE OF ROCK SPRINGS BOOSTER STATION PUMP #2

### PERFORMANCE MEASURES

	Fiscal Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
COST PER 1,000 GALLONS*	\$3.03	\$3.18	\$2.83	\$2.72	\$2.72
<b>SERVICE QUALITY</b>					
TASTE AND ODOR COMPLAINTS	9	11	12	5	6

\* Includes half of the Water Sewer Maintenance Costs

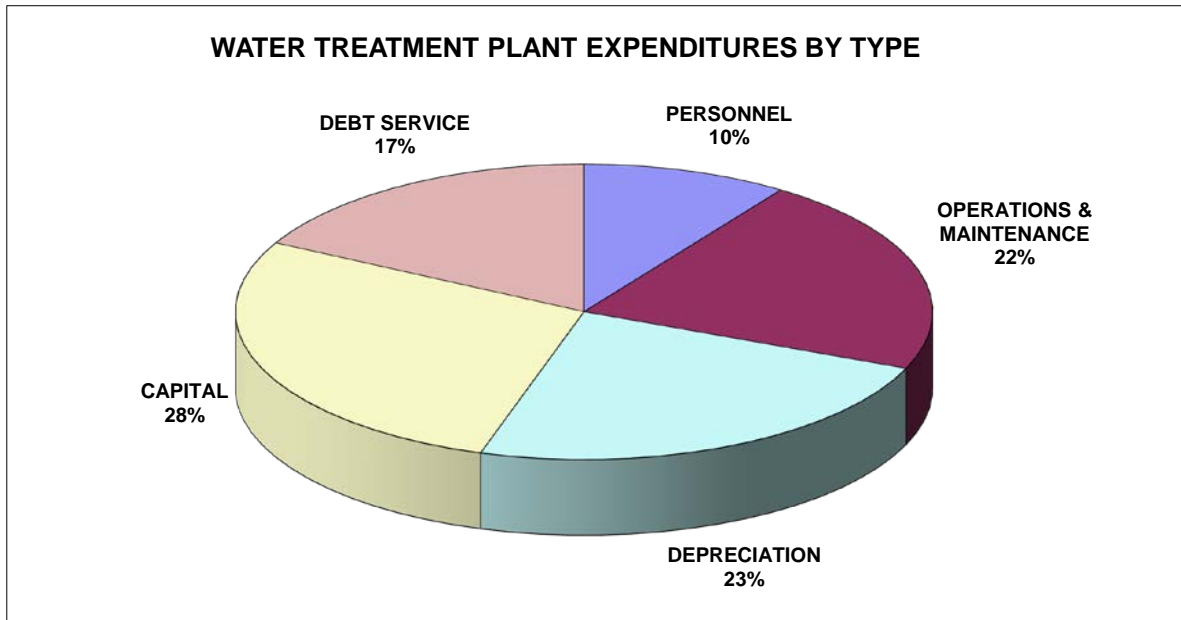
### WORKLOAD INDICATOR

	Fiscal Year				
	2014	2015	2016	2017	2018
RAW WATER TREATED/MONTH (000,000)	2,986.3	2,941.3	3,219.6	3,722.8	3,796.6

### PERSONNEL

		Fiscal Year				
STATUS POSITION		15-16	16-17	17-18	18-19	19-20
F	ASSISTANT MANAGER WTP	1	1	1	1	1
F	LABORATORY ANALYST	1	2	2	0	0
F	LABORATORY SUPERVISOR	0	0	0	1	1
F	LABORATORY TECHNICIAN	1	0	0	1	1
F	MAINTENANCE SUPERVISOR	1	1	1	1	1
F	MAINTENANCE TECHNICIAN	1	1	1	1	1
F	MAINTENANCE TECHNICIAN II	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	WTP LEAD OPERATOR	3	3	3	3	3
F	WTP MANAGER	1	1	1	1	1
F	WTP OPERATOR II	0	1	0	2	0
F	WTP OPERATOR III	1	1	2	1	0
F	WTP OPERATOR IV	4	3	4	3	6
<b>TOTAL POSITIONS</b>		<b>16.0</b>	<b>16.0</b>	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>
<b>FTE</b>		<b>16.0</b>	<b>16.0</b>	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>

# WATER TREATMENT PLANT



<i>DESCRIPTION</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 AMENDED</i>	<i>2018-2019 ESTIMATED</i>	<i>2019-2020 REQUESTED</i>	<i>2019-2020 RECOMMEND</i>	<i>2019-2020 ADOPTED</i>
PERSONNEL	1,246,740	1,048,083	1,292,796	1,223,156	1,349,190	1,349,190	1,349,190
OPERATIONS & MAINTENANCE	2,735,316	2,910,850	2,912,997	2,788,277	3,068,454	3,066,954	3,066,954
DEPRECIATION	3,500,725	3,581,450	3,319,675	3,319,675	3,319,675	3,319,675	3,319,675
CAPITAL	-	-	2,778,503	605,000	3,944,579	3,944,579	3,944,579
DEBT SERVICE	444,197	251,230	1,321,000	1,321,000	2,439,620	2,439,620	2,439,620

## WATER TREATMENT PLANT

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>413-52100</b>								
111	SALARIES	773,871	787,111	810,360	825,160	848,070	848,070	848,070
112	OVERTIME	28,888	27,542	33,400	19,560	34,910	34,910	34,910
118	COMPENSATED ABSENCES	2,148	3,497	-	3,497	-	-	-
141	OASI (EMPLOYER'S SHARE)	58,393	59,269	64,630	61,370	67,640	67,640	67,640
142	HEALTH INSURANCE	256,287	181,461	291,080	242,330	302,090	302,090	302,090
143	RETIREMENT/PENSION	96,203	(40,202)	57,530	41,000	60,020	60,020	60,020
145	DISABILITY INSURANCE	4,546	4,366	4,910	4,375	5,210	5,210	5,210
146	WORKER'S COMPENSATION	19,628	20,222	15,946	15,946	16,310	16,310	16,310
148	EMPLOYEE EDUCATION & TRAINING	6,776	4,817	14,940	9,918	14,940	14,940	14,940
175	ADMINISTRATIVE FEES/BONDS	-	-	100	-	100	100	100
190	EMPLOYMENT TESTING	417	379	2,000	271	2,000	2,000	2,000
191	IMMUNIZATION	-	-	400	-	400	400	400
200	STATE FEES	23,092	24,187	25,820	24,684	26,120	26,120	26,120
211	POSTAGE	811	148	2,850	124	2,850	2,850	2,850
220	PRINTING & DUPLICATION	167	324	2,000	251	2,000	1,000	1,000
235	MEMBERSHIP/REGISTRATION FEES	3,115	2,068	3,490	2,306	3,590	3,590	3,590
236	ADVERTISING/PROMOTION	-	-	1,000	133	1,000	500	500
237	ADVERTISING/LEGAL	344	688	700	384	700	700	700
241	UTILITY SERVICES	1,037,822	1,043,957	1,100,000	1,067,451	1,100,000	1,100,000	1,100,000
245	TELEPHONE SERVICES	5,723	6,192	6,200	4,663	6,200	6,200	6,200
254	ARCHITECTURAL/ENGINEERING	-	-	10,000	-	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	1,586	3,236	5,000	2,493	5,000	5,000	5,000
263	REPAIR & MAINTENANCE/ WATER TANK	17,733	10,103	18,300	14,763	39,500	39,500	39,500
269	OTHER REPAIR & MAINTENANCE	127,695	107,100	105,000	118,609	136,500	136,500	136,500
289	TRAVEL	1,503	2,229	2,630	447	3,395	3,395	3,395
290	CONTRACTUAL SERVICES	357,463	350,574	414,600	361,474	469,250	469,250	469,250
320	OPERATING SUPPLIES	14,375	38,645	21,800	35,426	21,800	21,800	21,800
321	CHEMICAL SUPPLIES	954,203	992,927	990,000	968,440	1,030,000	1,030,000	1,030,000
322	LAB SUPPLIES	78,767	55,139	70,000	60,805	70,000	70,000	70,000
323	SAFETY SUPPLIES	5,213	12,156	9,700	8,469	9,700	9,700	9,700
324	ADMINISTRATION SUPPLIES	1,498	2,447	3,650	3,036	3,700	3,700	3,700
325	MAINTENANCE SUPPLIES	1,068	871	1,000	414	1,000	1,000	1,000
326	CLOTHING AND UNIFORMS	6,685	9,658	13,800	9,570	13,800	13,800	13,800
327	JANITORIAL SUPPLIES	1,315	1,010	1,750	1,615	1,750	1,750	1,750
331	GAS, OIL & FUEL	13,456	5,455	10,000	10,934	10,000	10,000	10,000
511	BUILDING INSURANCE	51,091	49,646	60,626	60,626	66,799	66,799	66,799
512	VEHICLE INSURANCE	4,210	4,210	4,681	4,681	5,150	5,150	5,150
513	LIABILITY INSURANCE	25,554	25,000	25,000	25,000	25,000	25,000	25,000
540	DEPRECIATION	3,500,725	3,581,450	3,319,675	3,319,675	3,319,675	3,319,675	3,319,675
630	DEBT SERVICE - PRINCIPAL	-	-	1,150,000	1,150,000	1,981,620	1,981,620	1,981,620
636	BOND INTEREST 2011	443,423	73,245	144,000	144,000	98,000	98,000	98,000
638	STATE REVOLVING INTEREST 2015 A	774	873	27,000	27,000	27,000	27,000	27,000
639	2017 REFUNDING BOND INTEREST	-	177,112	-	-	333,000	333,000	333,000
699	BOND ISSUE COSTS	-	161,643	-	-	-	-	-
799	SUNDRY	410	858	900	1,208	1,150	1,150	1,150
940	TRANSFER TO CAPITAL	-	-	2,778,503	605,000	3,944,579	3,944,579	3,944,579
<b>TOTAL WATER TREATMENT PLANT</b>		<b>7,926,978</b>	<b>7,791,613</b>	<b>11,624,971</b>	<b>9,257,108</b>	<b>14,121,518</b>	<b>14,120,018</b>	<b>14,120,018</b>

## WASTE WATER TREATMENT PLANT

### PURPOSE STATEMENT

PROTECTION OF PUBLIC HEALTH AND THE ENVIRONMENT BY THE TREATMENT OF THE SANITARY AND INDUSTRIAL SEWAGE OF THE TOWN OF SMYRNA. THE GOAL IS TO PROVIDE THE HIGHEST QUALITY OF SERVICE TO THE CITIZENS OF THE TOWN OF SMYRNA.

### MAJOR HIGHLIGHTS

START OF MAJOR PLANT EXPANSION FEBRUARY 2019.

### PERFORMANCE MEASURES

	Fiscal Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
TREATMENT COST PER 1,000 GALLONS	\$3.29	\$3.17	\$3.00	3.19*	\$3.47
<b>SERVICE QUALITY</b>					
PERMIT VIOLATIONS	18	25	19	18	9

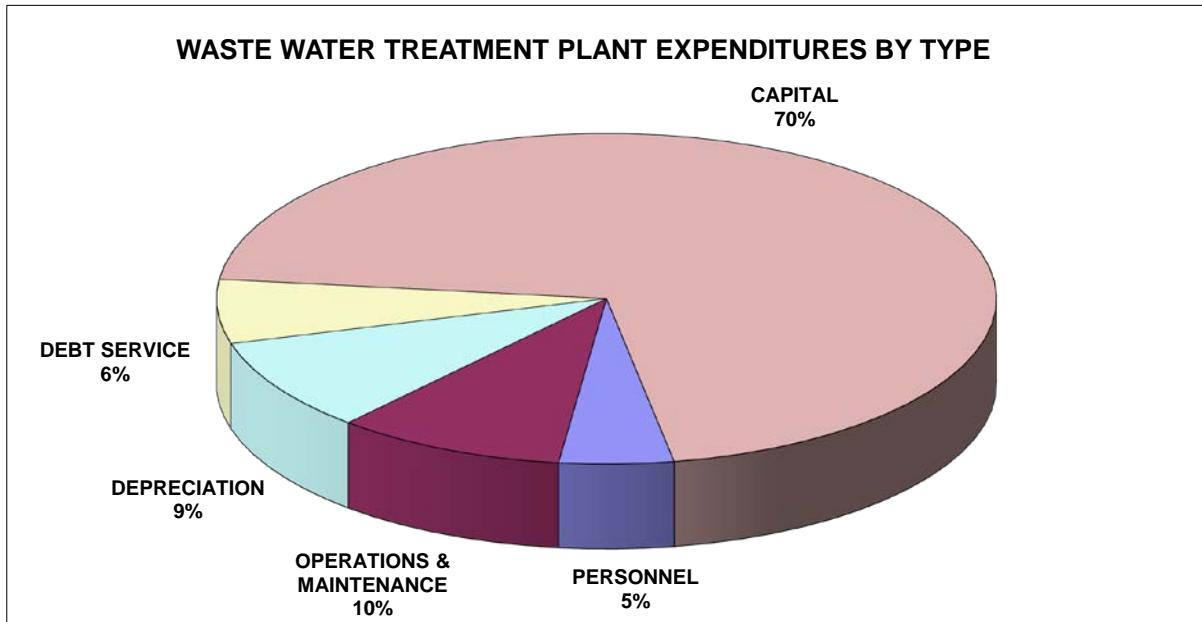
\* Includes half of the Water Sewer Maintenance Costs

### WORKLOAD INDICATOR

	Fiscal Year				
	2014	2,015	2,016	2017	2018
GALLONS TREATED (1,000,000)	2,077	2,104	2,180	2,065	2,107
POUNDS DISPOSED OF	2,729,800	2,870,600	2,473,600	2,766,112	2,779,809
LOADS TRUCKED OUT	492	542	619	568	552

## WASTE WATER TREATMENT PLANT

PERSONNEL		Fiscal Year				
STATUS POSITION	15-16	16-17	17-18	18-19	19-20	
F CHIEF OPERATOR	1	1	1	1	1	
F LABORATORY ANALYST	1	1	0	1	1	
F LABORATORY SUPERVISOR	1	1	1	1	1	
F MAINTENANCE SUPERVISOR	1	1	1	1	1	
F MAINTENANCE TECH	1	0	1	1	1	
F MAINTENANCE TECH II	0	1	0	1	1	
F WWTP LEAD OPERATOR	1	1	1	1	1	
F WWTP MANAGER	1	1	1	1	1	
F WWTP OPERATOR III	3	5	5	2	6	
F WWTP OPERATOR IV	1	0	2	3	0	
F WWTP OPERATOR TRAINEE	1	0	0	0	0	
<b>TOTAL POSITIONS</b>	<b>12.0</b>	<b>12.0</b>	<b>13.0</b>	<b>13.0</b>	<b>14.0</b>	
<b>FTE</b>	<b>12.0</b>	<b>12.0</b>	<b>13.0</b>	<b>13.0</b>	<b>14.0</b>	



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	909,024	971,888	1,084,017	1,050,526	1,161,545	1,151,245	1,151,245
OPERATIONS & MAINTENANCE	1,990,437	2,020,868	2,315,737	2,054,048	2,391,342	2,318,152	2,318,152
DEPRECIATION	2,061,435	2,295,742	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
DEBT SERVICE	72,642	65,335	402,191	402,191	1,522,045	1,522,045	1,522,045
CAPITAL	-	-	10,671,765	132,000	17,096,038	17,096,038	17,096,038

## WASTE WATER TREATMENT PLANT

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>413-52200</b>								
111	SALARIES	566,243	591,113	623,340	598,010	661,130	661,130	661,130
112	OVERTIME	36,389	49,666	47,730	84,370	51,000	51,000	51,000
118	COMPENSATED ABSENCES	1,074	1,789	-	1,789	-	-	-
141	OASI (EMPLOYER'S SHARE)	44,696	49,591	51,470	50,100	54,610	54,610	54,610
142	HEALTH INSURANCE	189,257	143,216	220,780	212,025	256,320	256,320	256,320
143	RETIREMENT/PENSION	56,632	119,601	82,040	62,587	83,080	83,080	83,080
144	457B MATCH	261	260	260	260	260	260	260
145	DISABILITY INSURANCE	3,378	3,509	3,780	3,228	4,070	4,070	4,070
146	WORKER'S COMPENSATION	7,644	9,118	34,342	34,342	30,800	30,800	30,800
147	UNEMPLOYMENT INSURANCE	97	-	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	3,109	3,534	15,750	2,380	15,750	7,500	7,500
175	ADMINISTRATIVE FEES/BONDS	1,050	1,050	3,150	1,050	3,150	1,100	1,100
190	EMPLOYMENT TESTING	150	491	875	385	875	875	875
191	IMMUNIZATION	94	-	500	-	500	500	500
200	STATE FEES	12,285	1,380	14,220	11,760	14,220	14,220	14,220
211	POSTAGE	282	204	700	212	700	500	500
235	MEMBERSHIP/REGISTRATION FEES	30	625	2,250	625	2,490	1,000	1,000
236	ADVERTISING / PROMO	-	129	1,000	-	1,000	500	500
241	UTILITY SERVICES	993,971	966,781	980,000	956,932	980,000	980,000	980,000
245	TELEPHONE SERVICES	36,433	39,284	25,600	14,271	25,600	25,600	25,600
254	ARCHITECTURAL/ENGINEERING	44	-	10,000	-	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	20,564	21,867	26,000	15,694	30,000	25,000	25,000
262	REPAIR & MAINTENANCE/LIFT STATIONS	50,119	50,766	123,000	114,789	123,000	100,000	100,000
269	OTHER REPAIR & MAINTENANCE	97,300	139,675	225,000	158,281	225,000	200,000	200,000
289	TRAVEL	27	626	1,275	659	1,300	1,300	1,300
290	CONTRACTUAL SERVICES	352,820	432,420	460,900	408,601	421,520	421,520	421,520
320	OPERATING SUPPLIES	38,114	29,568	27,000	24,947	29,000	29,000	29,000
321	CHEMICAL SUPPLIES	240,851	209,575	220,000	201,099	220,000	220,000	220,000
322	LAB SUPPLIES	26,973	26,422	33,000	30,085	33,000	33,000	33,000
323	CHLORINE SUPPLIES	27,118	9,726	20,000	7,785	20,000	20,000	20,000
324	DEWATERING SUPPLIES	9,134	40	20,000	806	20,000	10,000	10,000
326	CLOTHING AND UNIFORMS	6,843	8,669	13,000	9,974	13,000	13,000	13,000
327	JANITORIAL SUPPLIES	1,611	1,095	3,000	1,945	3,000	3,000	3,000
331	GAS, OIL & FUEL	11,852	14,413	20,000	11,791	25,000	20,000	20,000
339	PUMP OIL	-	423	6,000	-	6,000	3,000	3,000
511	BUILDING INSURANCE	25,021	24,511	29,879	29,879	34,521	34,521	34,521
512	VEHICLE INSURANCE	4,736	4,736	4,681	4,681	4,010	4,010	4,010
513	LIABILITY INSURANCE	32,500	36,125	48,032	48,032	147,281	147,281	147,281
540	DEPRECIATION	2,061,435	2,295,742	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
630	DEBT SERVICE - PRINCIPAL	-	-	177,391	177,391	181,192	181,192	181,192
633	DEBT SERVICE INTEREST-2003A	7,257	3,293	-	-	-	-	-
635	STATE REVOLVING INTEREST 234	57,529	54,186	50,772	50,772	47,284	47,284	47,284
636	STATE REVOLVING INTEREST 258	5,712	5,412	5,028	5,028	4,704	4,704	4,704
637	STATE REVOLVING INTEREST 2015 B	2,144	2,444	30,000	30,000	-	-	-
638	BOND PRINCIPAL 2019	-	-	139,000	139,000	701,615	701,615	701,615
639	BOND INTEREST 2019	-	-	-	-	587,250	587,250	587,250
799	SUNDRY	759	758	1,200	1,200	1,700	1,700	1,700
940	TRANSFER TO CAPITAL	-	-	10,671,765	132,000	17,096,038	17,096,038	17,096,038
<b>TOTAL WASTE WTR TREATMENT PLANT</b>		<b>5,033,538</b>	<b>5,353,833</b>	<b>16,686,825</b>	<b>5,851,880</b>	<b>24,384,085</b>	<b>24,300,595</b>	<b>24,300,595</b>

## WATER & WASTE WATER MAINTENANCE

### PURPOSE STATEMENT

THE WATER & WASTE WATER MAINTENANCE DEPARTMENT MAINTAINS THE TOWN'S WATER DISTRIBUTION SYSTEM, RECLAIMED WATER SYSTEM AND WASTE WATER COLLECTION SYSTEM. THE PURPOSE IS TO ADHERE TO ALL REGULATORY REQUIREMENTS WHILE CONTINUING TO UPGRADE THE SYSTEM AND PROVIDE THE BEST VALUE TO CUSTOMERS IN THE STATE OF TENNESSEE.

### MAJOR HIGHLIGHTS

PERFORMING ALL MAINTENANCE EFFORTS WHILE SUBSTANTIALLY REDUCING OPERATING AND CAPITAL EXPENDITURES

### PERFORMANCE MEASURES

	Fiscal Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
PERCENT OF UNACCOUNTED FOR WATER	17.4%	16.1%	16.7%	16.8%	16.7%
DISTRIBUTION OF WATER SAMPLES REPORTED SAFE	100%	100%	100%	100%	99.86%

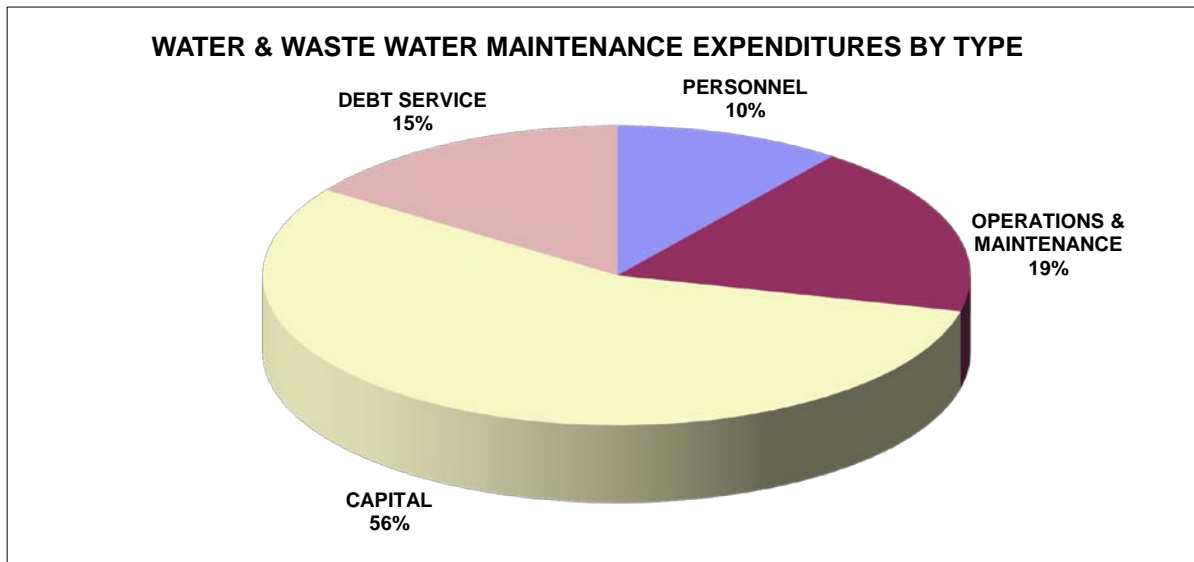
### WORKLOAD INDICATOR

	Fiscal Year				
	2014	2015	2016	2017	2018
WATER CUSTOMERS	14,030	14,336	14,343	14,522	14,724
WORK ORDERS	7,344**	7,607**	7,850**	7,857**	9,644**
MILES OF WATER MAINS	241*	243.72*	246.03*	249.98*	251*
SEWER CUSTOMERS	14,264	14,458	14,805	15,070	15,446

\* Miles of water mains obtained from GIS mapping records  
\*\*New billing system does less workorders per task

## WATER & WASTE WATER MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	15-16	16-17	17-18	18-19	19-20	
F ASSISTANT DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5	
F CONSTRUCTION INSPECTOR	1	1	2	2	2	
F CROSS CONNECTION COORDINATOR	1	1	1	1	1	
F CROSS CONNECTION TECHNICIAN	1	1	1	1	1	
F DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5	
F GIS TECHNICIAN	1	1	1	1	1	
F HEAVY EQUIPMENT OPERATOR	2	0	0	0	0	
F LEAD UTILITY FIELD REPRESENTATIVE	1	1	1	1	1	
F SEWER CREW LEADER	0	0	1	1	1	
F UTILITY FIELD REPRESENTATIVE	1	1	1	1	1	
F UTILITY FIELD REPRESENTATIVE SUPR.	1	1	1	1	1	
F WATER CREW LEADER	2	2	1	0	0	
F WATER/SEWER ASSISTANT SUPERVISOR	1	1	1	1	1	
F WATER/SEWER SUPERVISOR	1	1	1	1	1	
F WATER/SEWER TECHNICIAN I	2	2	4	3	5	
F WATER/SEWER TECHNICIAN II	0	2	1	3	1	
<b>TOTAL POSITIONS</b>	<b>16.0</b>	<b>16.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	
<b>FTE</b>	<b>16.0</b>	<b>16.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>	



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	1,147,548	1,085,575	1,454,979	1,346,279	1,511,850	1,511,850	1,511,850
OPERATIONS & MAINTENANCE	2,032,761	2,423,606	2,584,918	2,518,834	2,708,854	2,706,854	2,706,854
CAPITAL	-	-	2,160,245	546,000	8,164,185	8,164,185	8,164,185
DEBT SERVICE	756,723	406,028	2,719,206	2,719,206	2,239,637	2,239,637	2,239,637

## WATER & WASTE WATER MAINTENANCE

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>413-52300</b>								
111	SALARIES	752,533	807,728	862,680	822,220	889,350	889,350	889,350
112	OVERTIME	28,993	43,576	46,070	51,320	47,340	47,340	47,340
117	CAPITALIZED LABOR	(78,656)	(170,377)	-	-	-	-	-
118	COMPENSATED ABSENCES	1,660	2,846	-	2,846	-	-	-
141	OASI (EMPLOYER'S SHARE)	57,525	62,251	69,660	64,120	71,810	71,810	71,810
142	HEALTH INSURANCE	247,335	194,364	311,210	268,345	311,760	311,760	311,760
143	RETIREMENT/PENSION	33,416	36,997	61,330	40,665	62,840	62,840	62,840
145	DISABILITY INSURANCE	3,943	4,079	5,270	3,755	5,430	5,430	5,430
146	WORKER'S COMPENSATION	98,000	99,033	90,259	90,259	113,820	113,820	113,820
148	EDUCATION & TRAINING	1,872	3,632	5,500	2,131	6,500	6,500	6,500
190	EMPLOYMENT TESTING	739	1,005	2,000	618	2,000	2,000	2,000
191	IMMUNIZATION	188	441	1,000	-	1,000	1,000	1,000
211	POSTAGE	41,389	42,762	37,000	51,127	44,300	44,300	44,300
220	PRINTING & DUPLICATION	19,318	18,052	18,000	20,964	18,000	18,000	18,000
235	MEMBERSHIP/REGISTRATION FEES	13,401	16,349	17,600	16,141	17,600	17,600	17,600
237	ADVERTISING/LEGAL	937	-	1,000	220	1,000	1,000	1,000
241	UTILITY SERVICES	11,479	16,712	11,000	14,839	11,000	11,000	11,000
245	TELEPHONE SERVICES	8,525	10,114	5,000	10,230	5,000	5,000	5,000
252	LEGAL SERVICES	283,481	16,267	300,000	47,169	300,000	300,000	300,000
253	AUDIT SERVICES	7,910	10,169	10,200	8,906	10,200	10,200	10,200
254	ARCHITECTURAL/ENGINEERING	5,168	2,434	10,000	100	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	29,885	32,940	28,000	54,519	28,000	28,000	28,000
262	SEWER REHABILITATION	3,788	700	9,000	350	9,000	9,000	9,000
269	OTHER REPAIR & MAINTENANCE	74,076	448,284	29,000	466,125	29,000	29,000	29,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,818	4,800	4,800	4,800	4,800	4,800	4,800
289	TRAVEL	35	-	-	-	1,500	1,500	1,500
290	CONTRACTUAL SERVICES	63,754	283,078	205,980	92,238	195,280	195,280	195,280
310	OFFICE SUPPLIES	3,231	3,104	2,500	2,953	2,500	2,500	2,500
320	OPERATING SUPPLIES	23,792	28,776	9,500	32,462	9,500	9,500	9,500
326	CLOTHING AND UNIFORMS	8,529	11,457	13,700	12,506	13,700	13,700	13,700
331	GAS, OIL & FUEL	25,717	26,951	50,000	28,662	50,000	50,000	50,000
341	TOOLS	9,358	5,781	4,500	6,734	4,500	4,500	4,500
351	INVENTORY PURCHASES	-	-	361,500	157,451	361,500	361,500	361,500
511	BUILDING INSURANCE	669	645	791	791	896	896	896
512	VEHICLE INSURANCE	7,894	7,893	9,362	9,362	8,010	8,010	8,010
513	LIABILITY INSURANCE	27,619	25,000	25,000	25,000	25,000	25,000	25,000
592	PAYMENTS IN LIEU OF TAXES	637,154	631,177	583,659	583,659	658,082	658,082	658,082
593	SUPPORT SERVICES/GENERAL FUND	673,837	714,977	807,826	807,826	856,986	856,986	856,986
628	DEBT SERVICE - PRINCIPAL	-	-	2,620,150	2,620,150	1,570,530	1,570,530	1,570,530
629	DEBT INTEREST - 2008 CONST BOND	116,094	1,707	13,006	13,006	-	-	-
630	DEBT INTEREST - 2009 REFUNDING	157,361	12,935	17,250	17,250	-	-	-
631	DEBT INTEREST - 2009 CONST BOND	483,268	35,509	68,800	68,800	-	-	-
633	2017 REFUNDING BOND INTEREST	-	355,877	-	-	669,107	669,107	669,107
700	WATER PURCHASED	26,671	-	-	-	-	-	-
750	SAFETY	3,065	7,398	5,500	5,844	9,000	7,000	7,000
799	SUNDRY	393	491	4,500	996	4,500	4,500	4,500
825	BAD DEBT	16,868	57,295	20,000	56,860	20,000	20,000	20,000
940	TRANSFER TO CAPITAL	-	-	2,160,245	546,000	8,164,185	8,164,185	8,164,185
<b>TOTAL WATER &amp; WASTE WATER MAINT.</b>		<b>3,937,032</b>	<b>3,915,209</b>	<b>8,919,348</b>	<b>7,130,319</b>	<b>14,624,526</b>	<b>14,622,526</b>	<b>14,622,526</b>

## NATURAL GAS

DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
METERED GAS SALES-RESIDENTIAL	2,540,523	3,314,070	2,750,000	3,531,334	2,750,000	2,900,000	2,900,000
METERED GAS SALES-COMMERCIAL	4,003,271	5,189,332	4,350,000	5,138,383	4,350,000	4,500,000	4,500,000
METERED GAS SALES-INDUSTRIAL	4,623,521	4,691,257	4,750,000	5,033,095	4,600,000	4,700,000	4,700,000
FORFEITED PENALTIES	120,345	119,920	115,000	69,493	119,000	119,000	119,000
LESS: BAD DEBT (EXPENSE)	(30,715)	527	(15,000)	(44)	(15,000)	(15,000)	(15,000)
OTHER	133,332	136,611	119,500	154,580	54,600	54,600	54,600
<b>TOTAL OPERATING REVENUE</b>	<b>11,390,277</b>	<b>13,451,717</b>	<b>12,069,500</b>	<b>13,926,841</b>	<b>11,858,600</b>	<b>12,258,600</b>	<b>12,258,600</b>
PERSONNEL	1,152,217	1,182,562	1,441,121	1,329,676	1,464,840	1,461,840	1,461,840
OPERATIONS & MAINTENANCE	1,069,795	1,181,918	1,285,636	1,410,396	1,314,112	1,338,432	1,338,432
DEPRECIATION	748,952	786,154	759,005	759,005	759,005	759,005	759,005
NATURAL GAS FOR RESALE	8,361,404	9,630,203	8,425,000	10,939,318	8,668,000	8,668,000	8,668,000
<b>TOTAL OPERATING EXPENSES</b>	<b>11,332,368</b>	<b>12,780,837</b>	<b>11,910,762</b>	<b>14,438,395</b>	<b>12,205,957</b>	<b>12,227,277</b>	<b>12,227,277</b>
<b>OPERATING INCOME (LOSS)</b>	<b>57,909</b>	<b>670,880</b>	<b>158,738</b>	<b>(511,554)</b>	<b>(347,357)</b>	<b>31,323</b>	<b>31,323</b>
INTEREST INCOME	76,478	160,532	110,000	257,705	175,000	175,000	175,000
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-
<b>NON OPERATING REVENUES / (EXPENSES)</b>	<b>76,478</b>	<b>160,532</b>	<b>110,000</b>	<b>257,705</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>
<b>INCOME BEFORE CONTRIBUTIONS &amp; TRANSFERS</b>	<b>134,387</b>	<b>831,412</b>	<b>268,738</b>	<b>(253,849)</b>	<b>(172,357)</b>	<b>206,323</b>	<b>206,323</b>
<b>KEY INDICATORS</b>							
CAPITAL CONTRIBUTIONS-TAP FEES	252,850	169,030	230,000	216,529	200,000	200,000	200,000
TRANSFERS OUT-IN LIEU OF TAX	(210,983)	(208,037)	(194,986)	(194,986)	(188,021)	(188,021)	(188,021)
<b>CHANGE IN NET POSITION</b>	<b>176,254</b>	<b>792,405</b>	<b>303,752</b>	<b>(232,306)</b>	<b>(160,378)</b>	<b>218,302</b>	<b>218,302</b>
<b>RECONCILIATION TO CASH BASIS</b>							
ADD: DEPRECIATION	748,952	786,154	759,005	759,005	759,005	759,005	759,005
CAPITAL PROJECTS	-	-	(2,586,586)	(2,596,807)	(4,431,770)	(4,431,770)	(4,431,770)
<b>NET INCREASE (DECREASE) IN CASH</b>	<b>925,206</b>	<b>1,578,559</b>	<b>(1,523,829)</b>	<b>(2,070,108)</b>	<b>(3,833,143)</b>	<b>(3,454,463)</b>	<b>(3,454,463)</b>

## NATURAL GAS

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>415</b>	<b>REVENUE</b>							
36007	MISC REVENUE PAYROLL	-	25	-	-	-	-	-
36100	INTEREST EARNED CHECKING	76,478	160,532	110,000	257,705	175,000	175,000	175,000
36950	BAD DEBT COLLECTION	887	257	500	-	600	600	600
37191	FORFEITED PENALTIES	120,345	119,920	115,000	69,493	119,000	119,000	119,000
37195	INSTALLATION CHARGES	43,200	43,810	44,000	43,240	44,000	44,000	44,000
37199	MISCELLANEOUS	33,932	23,503	15,000	107,185	10,000	10,000	10,000
37200	SURPLUS SALES	-	-	-	-	-	-	-
37411	METERED GAS SALES-RESIDENTIAL	2,540,523	3,314,070	2,750,000	3,531,334	2,750,000	2,900,000	2,900,000
37412	METERED GAS SALES-COMMERCIAL	4,003,271	5,189,332	4,350,000	5,138,383	4,350,000	4,500,000	4,500,000
37413	METERED GAS SALES-INDUSTRIAL	4,623,521	4,691,257	4,750,000	5,033,095	4,600,000	4,700,000	4,700,000
37496	GAS TAP FEES	252,850	169,030	230,000	216,529	200,000	200,000	200,000
37801	CREDIT CARD CONVENIENCE FEES	56,200	69,273	60,000	4,155	-	-	-
	<b>TOTAL REVENUES</b>	<b>11,751,207</b>	<b>13,781,009</b>	<b>12,424,500</b>	<b>14,401,119</b>	<b>12,248,600</b>	<b>12,648,600</b>	<b>12,648,600</b>

## NATURAL GAS

### PURPOSE STATEMENT

THE NATURAL GAS DEPARTMENT PROVIDES NATURAL GAS SERVICE TO THE CITIZENS OF SMYRNA, LA VERGNE, AND PORTIONS OF THE OUTLYING AREAS. THIS INCLUDES THE MAINTENANCE AND INSTALLATION OF INFRASTRUCTURE, REGULATORY COMPLIANCE AND THE ACQUISITION OF SUPPLY. THE PURPOSE IS TO PROVIDE THE BEST ENERGY VALUE IN THE STATE OF TENNESSEE FOR OUR CITIZENS.

### MAJOR HIGHLIGHTS

THE EXTENSION OF A HIGH-PRESSURE GAS MAIN WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT CONTROL OF OPERATING AND CAPITAL EXPENSES  
UPGRADE TO A NEW SCADA SYSTEM

### PERFORMANCE MEASURES

	Fiscal Year				
	2014	2015	2016	2017	2018
<b>EFFICIENCY</b>					
ODOR CALLS ANSWERED WITHIN 20 MIN.	90%	92%	94%	93%	96%
SERVICES RUN WITHIN 5 DAYS	100%	100%	100%	100%	100%
OPERATING COST PER DTH	\$1.01	\$1.08	\$1.36	\$1.58	\$1.27
OPERATING COST PER CUSTOMER	\$25.51	\$26.26	\$27.93	\$31.56	\$28.18
UNACCOUNTED FOR GAS	0.00%	0.00%	0.00%	0.00%	0.00%

### WORKLOAD INDICATOR

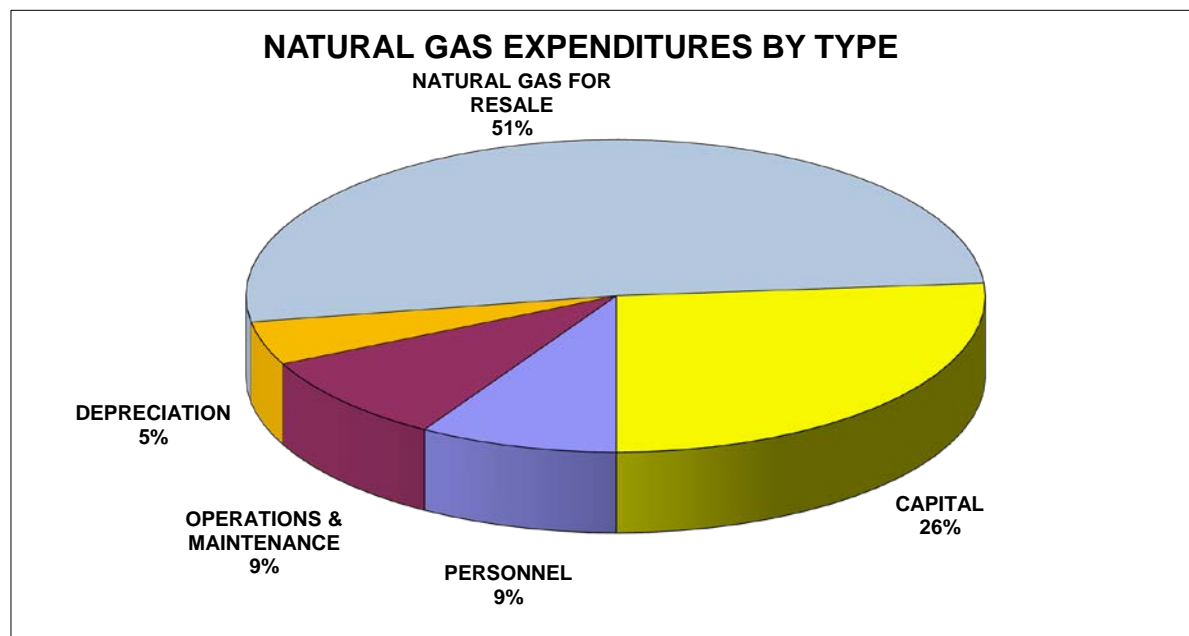
	Fiscal Year				
	2014	2015	2016	2017	2018
GAS CUSTOMERS	9,933	10,082	10,302	10,430	10,769
MILES OF MAIN*	267	268.6	273.63	275.23	281
NUMBER OF SERVICE	9,803	9,925	10,295	10,429	10,625
NUMBER OF WORKORDERS**	3,635	3,888	3,901	3,996	5,156

\* Miles of gas main obtained from GIS mapping records

\*\*New billing system does less workorders per task

## NATURAL GAS

PERSONNEL		Fiscal Year				
STATUS POSITION		14-15	15-16	17-18	18-19	19-20
F	ASSISTANT DIRECTOR OF UTIL	0.5	0.5	0.5	0.5	0.5
F	CUSTOMER SERVICE REP	2	2	2	2	2
F	CUSTOMER SERVICE SUPV	1	1	1	1	1
F	DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	GAS CONST. TECH I	1	1	0	0	0
F	GAS CREW LEADER	0	1	1	1	1
F	GAS SUPERVISOR	1	1	1	1	1
F	GAS TECHNICIAN I	1	0	2	3	3
F	GAS TECHNICIAN II	3	3	3	2	2
F	GIS ANALYST	1	1	1	1	1
F	MEASUREMENT TECHNICIAN I	1	1	1	1	1
F	MEASUREMENT TECHNICIAN II	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	SAFETY COORDINATOR	1	1	1	1	1
F	UTILITIES BILLING CLERK	1	1	1	1	1
F	UTILITIES OPER. MANAGER	1	1	1	1	1
<b>TOTAL POSITIONS</b>		<b>17.0</b>	<b>17.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>
<b>FTE</b>		<b>17.0</b>	<b>17.0</b>	<b>18.0</b>	<b>18.0</b>	<b>18.0</b>



DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
PERSONNEL	1,152,217	1,182,562	1,441,121	1,329,676	1,464,840	1,461,840	1,461,840
OPERATIONS & MAINTENANCE	1,312,380	1,389,685	1,495,622	1,605,426	1,517,133	1,541,453	1,541,453
DEPRECIATION	748,952	786,154	759,005	759,005	759,005	759,005	759,005
NATURAL GAS FOR RESALE	8,361,404	9,630,203	8,425,000	10,939,318	8,668,000	8,668,000	8,668,000
CAPITAL	-	-	2,586,586	2,596,807	4,431,770	4,431,770	4,431,770

## NATURAL GAS

ACCT	DESCRIPTION	2016-2017 ACTUAL	2017-2018 ACTUAL	2018-2019 AMENDED	2018-2019 ESTIMATED	2019-2020 REQUESTED	2019-2020 RECOMMEND	2019-2020 ADOPTED
<b>415-52419</b>								
111	SALARIES	871,236	910,193	939,100	900,900	935,700	935,700	935,700
112	OVERTIME	14,880	12,479	11,190	16,090	11,550	11,550	11,550
117	CAPITALIZED LABOR	(214,731)	(134,776)	-	-	-	-	-
118	COMPENSATED ABSENCES	515	3,534	3,000	3,534	3,000	3,000	3,000
141	OASI (EMPLOYER'S SHARE)	64,470	67,132	72,740	67,140	72,500	72,500	72,500
142	HEALTH INSURANCE	286,387	215,235	290,720	275,392	311,760	311,760	311,760
143	RETIREMENT/PENSION	97,760	78,236	90,290	38,956	93,700	93,700	93,700
144	457B MATCH	522	520	520	520	520	520	520
145	DISABILITY INSURANCE	5,790	5,940	5,720	5,453	5,710	5,710	5,710
146	WORKER'S COMPENSATION	19,747	15,730	16,391	16,391	16,200	16,200	16,200
148	EMPLOYEE EDUCATION & TRAINING	5,283	7,692	9,500	4,598	12,000	10,000	10,000
190	EMPLOYEE TESTING	358	567	1,750	702	2,000	1,000	1,000
191	IMMUNIZATION	-	80	200	-	200	200	200
211	POSTAGE	41,033	42,110	39,500	50,688	42,800	42,800	42,800
220	PRINTING & DUPLICATION	19,232	17,938	18,000	20,357	21,000	21,000	21,000
235	MEMBERSHIP/REGISTRATION FEES	27,222	29,059	26,150	37,822	27,550	37,000	37,000
236	ADVERTISING & PROMOTIONS	49,570	55,489	65,000	58,541	71,000	63,000	63,000
237	ADVERTISING/LEGAL	437	360	500	360	500	500	500
241	UTILITY SERVICES	11,578	13,041	13,400	14,713	13,400	13,400	13,400
245	TELEPHONE SERVICES	34,943	36,607	19,500	27,656	19,500	37,000	37,000
252	LEGAL SERVICES	25,817	8,099	23,000	15,278	30,000	23,000	23,000
253	AUDIT SERVICES	8,327	6,830	7,500	5,501	7,500	7,500	7,500
254	ARCHITECTURAL/ENGINEERING	425	223	2,000	-	2,000	1,000	1,000
259	OTHER PROFESSIONAL SERVICES	725	4,755	11,500	4,755	11,500	5,000	5,000
261	REPAIR & MAINTENANCE/VEHICLES	33,507	25,914	36,500	26,357	36,500	36,500	36,500
269	OTHER REPAIR & MAINTENANCE	64,154	118,427	23,600	103,571	23,600	23,600	23,600
289	TRAVEL	1,102	1,905	7,253	1,797	7,350	7,350	7,350
290	CONTRACTUAL SERVICES	40,807	83,542	99,180	77,431	91,130	70,000	70,000
310	OFFICE SUPPLIES	3,348	8,008	4,500	4,695	4,500	8,000	8,000
320	OPERATING SUPPLIES	33,428	34,319	14,500	31,823	14,500	35,000	35,000
326	CLOTHING AND UNIFORMS	5,134	7,809	12,900	10,244	12,900	12,900	12,900
331	GAS, OIL & FUEL	19,641	23,908	25,000	24,458	25,000	25,000	25,000
341	TOOLS	8,683	3,906	6,400	1,924	6,400	6,400	6,400
350	NATURAL GAS FOR RESALE	8,361,404	9,630,203	8,425,000	10,939,318	8,668,000	8,668,000	8,668,000
351	INVENTORY PURCHASES	-	-	147,000	200,761	147,000	147,000	147,000
511	BUILDING INSURANCE	989	955	1,194	1,194	1,559	1,559	1,559
512	VEHICLE INSURANCE	5,789	5,789	6,241	6,241	8,580	8,580	8,580
513	LIABILITY INSURANCE	68,254	60,300	29,915	29,915	17,397	17,397	17,397
540	DEPRECIATION	748,952	786,154	759,005	759,005	759,005	759,005	759,005
592	PAYMENTS IN LIEU OF TAXES	210,983	208,037	194,986	194,986	188,021	188,021	188,021
593	SUPPORT SERVICES/GENERAL FUND	517,609	516,056	584,403	584,403	608,446	608,446	608,446
750	SAFETY	-	1,017	7,500	5,021	9,000	6,000	6,000
798	VISA/MC CHARGE FEES	47,261	74,707	50,000	57,124	50,000	70,000	70,000
799	SUNDRY	780	845	3,500	7,766	3,500	3,500	3,500
825	BAD DEBT	31,602	(270)	15,000	44	15,000	15,000	15,000
940	TRANSFER TO CAPITAL	-	-	2,586,586	2,596,807	4,431,770	4,431,770	4,431,770
<b>TOTAL NATURAL GAS</b>		<b>11,574,953</b>	<b>12,988,604</b>	<b>14,707,334</b>	<b>17,230,232</b>	<b>16,840,748</b>	<b>16,862,068</b>	<b>16,862,068</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
LEGISLATIVE	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
COMPUTER ITEMS (UNDER \$4000)	\$8,000	\$0			\$8,000	
<b>Sub total Legislative</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,000</b>	<b>\$0</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$0	\$8,000	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
<b>Sub total net of revenues Legislative</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
JUDICIAL	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
COMPUTER ITEMS (UNDER \$4000)	\$13,270	\$8,770	\$1,500	\$1,500	\$1,500	
EQUIPMENT (UNDER \$4000)	\$6,200	\$3,200	\$500	\$2,000	\$500	
TRAFFIC SCHOOL RENOVATIONS	\$3,100	\$3,100				
REPLACE SECURITY EQUIPMENT	\$11,000	\$0	\$5,000		\$6,000	
<b>Sub total Judicial</b>		<b>\$15,070</b>	<b>\$7,000</b>	<b>\$3,500</b>	<b>\$8,000</b>	<b>\$0</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$15,070	\$7,000	\$3,500	\$8,000	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
<b>Sub total net of revenues Judicial</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>GENERAL SESSIONS</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
NEW SOFTWARE	\$135,000	\$135,000				
COMPUTER ITEMS (UNDER \$4000)	\$27,125	\$0	\$8,175	\$5,350	\$7,600	\$6,000
EQUIPMENT (UNDER \$4000)	\$14,000	\$0	\$4,000	\$4,000	\$2,000	\$4,000

<b>Sub total General Sessions</b>	<b>\$135,000</b>	<b>\$12,175</b>	<b>\$9,350</b>	<b>\$9,600</b>	<b>\$10,000</b>
-----------------------------------	------------------	-----------------	----------------	----------------	-----------------

**Funding Source:**

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$135,000	\$12,175	\$9,350	\$9,600	\$10,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues General Sessions</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---	------------	------------	------------	------------	------------

<b>TRAFFIC COURT</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
EQUIPMENT (UNDER \$4000)	\$7,000	\$0	\$2,000	\$2,000	\$1,000	\$2,000
COMPUTER ITEMS (UNDER \$4000)	\$15,800	\$0	\$1,600	\$1,600	\$7,600	\$5,000

<b>Sub total Traffic Court</b>	<b>\$0</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$8,600</b>	<b>\$7,000</b>
--------------------------------	------------	----------------	----------------	----------------	----------------

**Funding Source:**

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$0	\$3,600	\$3,600	\$8,600	\$7,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues Traffic</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
--	------------	------------	------------	------------	------------

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>INFORMATION SERVICES</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
REPLACEMENT FIBER NETWORK	\$350,000	\$350,000				
5 TON HVAC FOR SERVER ROOM	\$30,000	\$20,000				\$10,000
COMPUTER ITEMS (UNDER \$4000)	\$78,720	\$18,720	\$15,000	\$15,000	\$15,000	\$15,000
COMPUTER EQUIPMENT	\$87,750	\$17,750	\$25,000	\$15,000	\$15,000	\$15,000
SERVERS	\$106,199	\$16,199	\$65,000		\$25,000	
SOFTWARE	\$25,750	\$15,750	\$10,000			
STORAGE AREA NETWORK	\$600,000	\$0	\$250,000	\$250,000	\$100,000	
TELEPHONE SYSTEM EQUIPMENT	\$100,000	\$0	\$25,000	\$50,000	\$25,000	
WI FI UPGRADE	\$15,000	\$0	\$15,000			
EQUIPMENT (UNDER \$4000)	\$42,000	\$0	\$14,000	\$14,000	\$14,000	
NETWORK SWITCHES	\$30,000	\$0			\$15,000	\$15,000
<b>Sub total Information Services</b>		<b>\$438,419</b>	<b>\$419,000</b>	<b>\$344,000</b>	<b>\$209,000</b>	<b>\$55,000</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$438,419	\$419,000	\$344,000	\$209,000	\$55,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
<b>Sub total net of revenues Information Services</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PLANNING/CODES	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
VEHICLES	\$105,564	\$18,940	\$21,656	\$21,656	\$21,656	\$21,656
LARGE FORMAT MAP PRINTER	\$10,000	\$10,000				
COMPUTER ITEMS (UNDER \$4000)	\$23,165	\$4,915	\$2,900	\$10,150	\$5,200	
EQUIPMENT ITEMS (UNDER \$4000)	\$1,250	\$1,250				
IMPACT FEE - IMPACT FEE STUDY	\$35,000	\$0			\$35,000	
MAJOR THOROUGHFARE/BIKE-PED PLAN UPDATE	\$125,000	\$0				\$125,000

<b>Sub total Planning/Codes</b>	<b>\$35,105</b>	<b>\$24,556</b>	<b>\$31,806</b>	<b>\$61,856</b>	<b>\$146,656</b>
---------------------------------	-----------------	-----------------	-----------------	-----------------	------------------

**Funding Source:**

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$35,105	\$24,556	\$31,806	\$26,856	\$146,656
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$35,000	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues Planning/Codes</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---	------------	------------	------------	------------	------------

PUBLIC WORKS	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
COMPUTER ITEMS (UNDER \$4000)	\$11,685	\$4,685	\$2,000		\$5,000	
EQUIPMENT (UNDER \$4000)	\$12,500	\$4,000	\$2,500	\$2,000	\$2,000	\$2,000
COMPUTER SOFTWARE	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
VEHICLES ELECTRIC / HYBRID	\$25,000	\$0	\$25,000			
FURNITURE AND FIXTURES	\$5,000	\$0	\$5,000			

<b>Sub total Public Works</b>	<b>\$8,685</b>	<b>\$59,500</b>	<b>\$27,000</b>	<b>\$32,000</b>	<b>\$27,000</b>
-------------------------------	----------------	-----------------	-----------------	-----------------	-----------------

**Funding Source:**

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$8,685	\$59,500	\$27,000	\$32,000	\$27,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues Public Works</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---	------------	------------	------------	------------	------------

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
BUILDING & GROUNDS	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
TOWN HALL RENOVATIONS	\$325,000	\$300,000		\$25,000		
GOLF COURSE ROOF	\$70,000	\$70,000				
ADA SELF EVALUATION	\$30,000	\$30,000				
TRUCK	\$81,240	\$21,240	\$30,000	\$30,000		
TRAFFIC LIGHT PRE-EMPTION SYSTEM	\$97,000	\$12,000	\$25,000	\$20,000	\$20,000	\$20,000
CHRISTMAS LIGHTS	\$10,000	\$10,000				
CONFLICT MONITOR TESTER	\$9,530	\$9,530				
EQUIPMENT (UNDER \$4000)	\$20,900	\$4,900	\$4,000	\$4,000	\$4,000	\$4,000
LARGE TOOLS	\$13,000	\$3,000	\$2,500	\$2,500	\$2,500	\$2,500
COMPUTER ITEMS (UNDER \$4000)	\$17,700	\$2,700	\$3,000	\$4,000	\$4,000	\$4,000
TRAFFIC CAMERA OR FIBER-OPTIC CONTROL	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
TOWN HALL HVAC	\$38,000	\$0	\$9,000	\$9,000	\$10,000	\$10,000
SCISSOR LIFT	\$6,000	\$0	\$6,000			
NEW SIGNAL HEADS 10@ 650	\$14,000	\$0	\$4,000	\$4,000	\$3,000	\$3,000
NEW LIGHTING	\$4,000	\$0	\$1,000	\$1,000	\$1,000	\$1,000
ROOF RENOVATIONS FOR STREETS / VM BLDG	\$50,000	\$0		\$50,000		
BUCKET TRUCK	\$80,000	\$0				\$80,000
<b>Sub total Building &amp; Grounds</b>		<b>\$463,370</b>	<b>\$109,500</b>	<b>\$174,500</b>	<b>\$69,500</b>	<b>\$149,500</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$463,370	\$109,500	\$174,500	\$69,500	\$149,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
<b>Sub total net of rev. Building &amp; Grounds</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
ADMINISTRATION	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
CABLE TV EQUIPMENT	\$143,000	\$33,000	\$25,000	\$25,000	\$30,000	\$30,000
EQUIPMENT ITEMS (UNDER \$4,000 EACH)	\$39,400	\$14,400	\$5,000	\$5,000	\$5,000	\$10,000
COMPUTER ITEMS (UNDER \$4000)	\$17,010	\$13,010	\$2,000		\$2,000	
SOFTWARE	\$10,000	\$10,000				
LOWRY STREET PROJECT PHASE I	\$200,000	\$0	\$200,000			
TOWN HALL IMPROVEMENTS	\$40,000	\$0	\$20,000		\$20,000	

<b>Sub total Administration</b>	<b>\$70,410</b>	<b>\$252,000</b>	<b>\$30,000</b>	<b>\$57,000</b>	<b>\$40,000</b>
---------------------------------	-----------------	------------------	-----------------	-----------------	-----------------

Funding Source:						
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$70,410	\$252,000	\$30,000	\$57,000	\$40,000	
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues Administration</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---	------------	------------	------------	------------	------------

FINANCE	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
OFFICE RENOVATIONS	\$40,000	\$40,000				
LGC SOFTWARE UPGRADE	\$30,000	\$10,000		\$10,000		\$10,000
COMPUTER ITEMS (UNDER \$4000)	\$14,070	\$6,070	\$2,000	\$4,000	\$2,000	
SOFTWARE	\$10,000	\$0	\$10,000			
EQUIPMENT (UNDER \$4,000 EACH)	\$3,000	\$0	\$2,000	\$500	\$500	

<b>Sub total Finance</b>	<b>\$56,070</b>	<b>\$14,000</b>	<b>\$14,500</b>	<b>\$2,500</b>	<b>\$10,000</b>
--------------------------	-----------------	-----------------	-----------------	----------------	-----------------

Funding Source:						
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$56,070	\$14,000	\$14,500	\$2,500	\$10,000	
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues Finance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
--	------------	------------	------------	------------	------------

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
TREASURY	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
EQUIPMENT (UNDER \$4,000 EACH)	\$7,515	\$2,515	\$1,000	\$1,000	\$2,000	\$1,000
SOFTWARE	\$3,812	\$1,812	\$2,000			
COMPUTER ITEMS (UNDER \$4000)	\$8,000	\$0	\$4,000	\$2,000		\$2,000

<b>Sub total Treasury</b>	<b>\$4,327</b>	<b>\$7,000</b>	<b>\$3,000</b>	<b>\$2,000</b>	<b>\$3,000</b>
---------------------------	----------------	----------------	----------------	----------------	----------------

Funding Source:		2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$4,327	\$7,000	\$3,000	\$2,000	\$3,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues Treasury</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---	------------	------------	------------	------------	------------

HUMAN RESOURCES	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
COMPUTER ITEMS (UNDER \$4000)	\$10,285	\$4,085	\$2,000	\$2,200	\$2,000	
OFFICE FURNITURE	\$5,000	\$3,500	\$1,500			

<b>Sub total Human Resources</b>	<b>\$7,585</b>	<b>\$3,500</b>	<b>\$2,200</b>	<b>\$2,000</b>	<b>\$0</b>
----------------------------------	----------------	----------------	----------------	----------------	------------

Funding Source:		2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$7,585	\$3,500	\$2,200	\$2,000	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0

<b>Sub total net of rev Human Resources</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---	------------	------------	------------	------------	------------

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
POLICE	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
PURSUIT CARS	\$1,787,830	\$390,072	\$422,578	\$487,590	\$260,048	\$227,542
VEHICLE EQUIPMENT	\$2,203,622	\$301,533	\$230,399	\$265,845	\$141,784	\$1,264,061
GUN CAMERA X 70	\$49,000	\$49,000				
EQUIPMENT OVER \$4,000.00	\$25,800	\$25,800				
COMPUTER ITEMS (UNDER \$4000)	\$25,305	\$25,305				
COMMUNITY OUTREACH	\$14,600	\$14,600				
BUILDING RENOVATIONS	\$24,378	\$9,378	\$12,500	\$2,500		
TRAILER	\$7,212	\$7,212				
EQUIPMENT (UNDER \$4000)	\$3,825	\$3,825				
HAND HELD RADIOS	\$140,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000
MOBILE RADIOS	\$220,000	\$0	\$65,000	\$85,000	\$40,000	\$30,000
DETECTIVE VEHICLES	\$82,400	\$0	\$20,600	\$20,600	\$41,200	
BODY CAMERAS	\$122,000	\$0	\$122,000			
PATROL RIFLES	\$23,100	\$0	\$7,700	\$7,700	\$7,700	
PRINTER	\$4,500	\$0	\$4,500			
ADDITION TO EXISTING BUILDING	\$500,000	\$0		\$250,000	\$250,000	
POLICE VESTS	\$85,000	\$0				\$85,000
<b>Sub total Police</b>		<b>\$826,725</b>	<b>\$920,277</b>	<b>\$1,154,235</b>	<b>\$775,732</b>	<b>\$1,641,603</b>

**Funding Source:**

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$288,905	\$920,277	\$1,154,235	\$775,732	\$1,641,603
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
DRUG FUND	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$537,820	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
<b>Sub total net of revenues Police</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
WEST ENON SPRINGS STATION # 1 IMPROVEMENTS	\$406,704	\$406,704				
LOWRY STREET STATION # 4 IMPROVEMENTS	\$362,235	\$362,235				
TRUCKS	\$361,177	\$361,177				
EQUIPMENT OVER \$4,000	\$151,502	\$151,502				
EQUIPMENT (UNDER \$4000)	\$96,827	\$96,827				
ASSISTANCE TO FIRE FIGHTERS	\$87,500	\$87,500				
CHAIRS FOR THE FIRE STATION 2 TRAINING ROOM	\$19,940	\$19,940				
PORTABLE RADIO EQUIPMENT	\$19,200	\$19,200				
COMPUTER ITEMS (UNDER \$4000)	\$19,170	\$19,170				
MOWER	\$9,035	\$9,035				
SPARKY THE DOG COSTUME	\$4,645	\$4,645				
REPLACE HAZ MAT TRUCK	\$800,000		\$800,000			
REPLACE ENGINE 56	\$700,000		\$700,000			
MINI PUMPER	\$600,000		\$600,000			
NEW SERVICE COMPANY	\$600,000		\$600,000			
EQUIPMENT FOR MINI PUMPER	\$200,000		\$200,000			
EQUIPMENT FOR NEW SERVICE COMPANY	\$150,000		\$150,000			
REPLACE UNIT 59	\$45,000		\$45,000			
REPLACE UNIT 59	\$45,000		\$45,000			
CONSTRUCTION OF NEW STATION (JEFFERSON)	\$2,950,000			\$2,950,000		
REPLACEMENT PARKING LOT STATION	\$400,000			\$400,000		
FURNISHINGS & RADIO EQUIPMENT FOR NEW STATION	\$225,000			\$225,000		
EQUIPMENT FOR NEW LADDER	\$100,000			\$100,000		
REPLACE UNIT 63	\$45,000			\$45,000		
NEW LADDER FOR NEW STATION 75FT	\$1,500,000				\$1,500,000	
REPLACE LADDER 1	\$1,500,000				\$1,500,000	
REPLACE LADDER 2	\$1,500,000				\$1,500,000	
EQUIPMENT FOR LADDER 1	\$100,000				\$100,000	
EQUIPMENT FOR LADDER 2	\$100,000				\$100,000	
LAND FOR NEW STATION (JEFFERSON PIKE)	\$300,000					\$300,000
DESIGN FOR NEW STATION (JEFFERSON PIKE)	\$150,000					\$150,000
REPLACE HAZ MAT 1 TRUCK	\$700,000					\$700,000
EQUIPMENT FOR HAZ MAT TRUCK	\$300,000					\$300,000

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>FIRE - CONTINUED</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
NEW LADDER TRUCK 75FT (REPLACE ENGINE 6)	\$1,500,000					\$1,500,000
NEW SERVICE COMPANY (STATION 6)	\$700,000					\$700,000
EQUIPMENT FOR SERVICE COMPANY	\$225,000					\$225,000
EQUIPMENT FOR NEW LADDER TRUCK	\$150,000					\$150,000
REPLACE UNIT 67	\$45,000					\$45,000
REPLACE UNIT 62	\$45,000					\$45,000
<b>Sub total Fire</b>		<b>\$1,537,935</b>	<b>\$3,140,000</b>	<b>\$3,720,000</b>	<b>\$4,700,000</b>	<b>\$4,115,000</b>

**Funding Source:**

GENERAL FUND	\$1,537,935	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$2,710,000	\$3,290,000	\$4,270,000	\$3,685,000
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$430,000	\$430,000	\$430,000	\$430,000
GRANTS	\$0	\$0	\$0	\$0	\$0

<b>Sub total net of revenues Fire</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---------------------------------------	------------	------------	------------	------------	------------

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
SAM RIDLEY WIDENING	\$10,000,000	\$6,000,000	\$4,000,000			
ENON SPRINGS RD WEST EXTENSION	\$5,000,000	\$5,000,000				
NOLAN DRIVE IMPROVEMENTS	\$1,500,000	\$1,500,000				
GENIE LANE ENGINEERING AND ROW ACQUISITION	\$4,250,000	\$1,000,000	\$750,000	\$2,500,000		
WEAKLEY LANE/ SWAN DRIVE IMPROVEMENTS	\$850,000	\$850,000				
SIGNAL SYNC & TRAFFIC STUDY	\$650,000	\$650,000				
LOWRY STREET IMPROVEMENTS	\$525,000	\$525,000				
POTOMAC PLACE EXTENSION	\$520,000	\$520,000				
ADA UPGRADES PER SELF-EVALUATION	\$4,300,000	\$300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
WIDENING STONCREST BLVD @ SAM RIDLEY	\$300,000	\$300,000				
SAM RIDLEY AT OLD NASHVILLE HIGHWAY	\$2,800,000	\$300,000	\$500,000	\$2,000,000		
ITS PHASES III, IV, AND V	\$850,000	\$200,000	\$650,000			
ADA EVALUATION AND TRANSITION PLAN	\$100,000	\$100,000				
OLD NASHVILLE HIGHWAY IMPROVEMENTS	\$2,100,000	\$100,000			\$2,000,000	
IMPROVEMENTS TO MONTGOMERY WAY	\$50,000	\$50,000				
BRIDGE IMPROVEMENTS / REPAIRS	\$250,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
SIDEWALK REHAB	\$70,000	\$50,000	\$5,000	\$5,000	\$5,000	\$5,000
ROAD STRIPING	\$175,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
PEDESTRIAN CROSSING AT WASHINGTON	\$20,000	\$20,000				
SIGNS	\$75,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
ROCKY FORK/I-24 INTERCHANGE	\$30,000	\$10,000	\$20,000			
ROCK SPRINGS ROAD PHASE III	\$10,100,000	\$0	\$350,000	\$750,000	\$1,000,000	\$8,000,000
PAVING EQUIPMENT / INFRARED & PATCH	\$150,000	\$0	\$150,000			
BACKHOE /LOADER	\$135,000	\$0	\$135,000			
SPRING HILL DRIVE	\$2,060,000	\$0	\$60,000	\$200,000	\$1,800,000	
NEW SIDEWALKS	\$225,000	\$0	\$45,000	\$60,000	\$60,000	\$60,000
SHOP BUILDING ADDITIONS	\$40,000	\$0	\$40,000			
EQUIPMENT (UNDER \$4000)	\$90,000	\$0	\$20,000	\$20,000	\$25,000	\$25,000
ROCK SPRINGS ROAD AT ONH INTERSECTION IMP	\$4,310,000	\$0	\$10,000	\$300,000	\$500,000	\$3,500,000
COMPUTER ITEMS (UNDER \$4000)	\$11,300	\$0	\$1,300	\$5,000	\$5,000	
JEFFERSON PIKE AT NISSAN / SAM RIDLEY	\$290,000	\$0		\$10,000	\$80,000	\$200,000
TRACTOR/MOWER W/SIDEARM	\$150,000	\$0		\$150,000		

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS - CONTINUED	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
CORRIDOR STUDY - ALMAVILLE ROAD (SR-1)	\$110,000	\$0		\$90,000		\$20,000
4WD RIDING MOWER TRUCK	\$40,000	\$0		\$40,000		
I/24 TO SR/840 AND COOL SPRINGS STUDY	\$25,000	\$0		\$25,000		
SAM RIDLEY PHASE IV - WIDEN TO MOTLOW BLVD	\$50,000	\$0			\$50,000	
CORRIDOR STUDY - OLD ALMAVILLE ROAD	\$900,000	\$0				\$900,000
	\$80,000	\$0				\$80,000
<b>Sub total Streets</b>		<b>\$17,575,000</b>	<b>\$7,836,300</b>	<b>\$7,255,000</b>	<b>\$6,625,000</b>	<b>\$13,890,000</b>

**Funding Source:**

GENERAL FUND	\$259,000	\$3,891,300	\$4,205,000	\$3,575,000	\$4,020,000
DEBT PROCEEDS	\$11,150,000	\$0	\$0	\$0	\$5,820,000
STATE STREET AID	\$470,000	\$700,000	\$50,000	\$50,000	\$50,000
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$5,696,000	\$3,245,000	\$3,000,000	\$3,000,000	\$4,000,000
<b>Sub total net of revenues Streets</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>VEHICLE MAINTENANCE</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
DIAGNOSTIC EQUIPMENT	\$63,500	\$8,500	\$25,000	\$10,000	\$10,000	\$10,000
COMPUTER ITEMS (UNDER \$4,000 EACH)	\$9,300	\$4,300	\$2,500		\$2,500	
VEHICLES	\$25,000	\$0	\$25,000			
EQUIPMENT (UNDER \$4000)	\$27,500	\$0	\$5,000	\$10,000	\$7,500	\$5,000
AIR CONDITIONING UNIT	\$3,500	\$0	\$3,500			
EXHAUST RECIRCULATING SYSTEM	\$1,500	\$0	\$1,500			
<b>Sub total Vehicle Maintenance</b>		<b>\$12,800</b>	<b>\$62,500</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$15,000</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$12,800	\$62,500	\$20,000	\$20,000	\$15,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
<b>Sub total net of revenues Vehicle Maintenance</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
CEDAR STONE PARK (NON IMPACT FEES)	\$8,270,329	\$4,270,329	\$2,000,000	\$2,000,000		
IMPROVEMENTS TO EXISTING PARKS	\$895,000	\$755,000	\$35,000	\$35,000	\$35,000	\$35,000
ROTARY SOCCER PARK ANNEX IMPACT	\$650,000	\$450,000	\$200,000			
WASHINGTON AND LOWRY PARK	\$375,000	\$125,000	\$250,000			
OUTDOOR CENTER EXHIBIT RENTALS	\$240,000	\$120,000	\$120,000			
TRUCK REPLACEMENT	\$174,008	\$104,008	\$35,000	\$35,000		
LEE VICTORY RECREATION PARK	\$80,000	\$80,000				
ASSEMBLY HALL IMPROVEMENTS	\$80,000	\$60,000	\$20,000			
MOWER	\$75,000	\$45,000	\$15,000	\$15,000		
EQUIPMENT OVER \$4,000	\$44,751	\$44,751				
TRACTOR	\$59,874	\$34,874	\$25,000			
MAINTENANCE AREA IMPROVEMENTS	\$30,000	\$30,000				
DEPOT PARK IMPROVEMENTS	\$30,000	\$15,000	\$15,000			
POOL EQUIPMENT	\$40,000	\$10,000	\$30,000			
TENT	\$7,000	\$7,000				
EQUIPMENT (UNDER \$4000)	\$6,060	\$6,060				
COMPUTER ITEMS (UNDER \$4000)	\$5,785	\$5,785				
TRAILER	\$6,000	\$2,500	\$3,500			
GREENWAY/BIKE	\$1,000,000	\$0	\$500,000	\$500,000		
TODD LANE PARK	\$600,000	\$0	\$400,000	\$200,000		
TRAIL REPAIR & MAINTENANCE	\$600,000	\$0	\$250,000	\$250,000	\$50,000	\$50,000
MIRACLE PLAYGROUND	\$200,000	\$0	\$200,000			
PIONEER PARK IMPROVEMENTS	\$100,000	\$0	\$100,000			
TRACK LOADER	\$60,000	\$0	\$60,000			
WEST FORK DRIVE PARK IMPACT	\$50,000	\$0	\$50,000			
PARKS MASTER PLAN UPDATE	\$50,000	\$0	\$50,000			
Event Center IMPROVEMENTS	\$45,000	\$0	\$45,000			
BARK SPRINGS DOG PARK DEVELOPMENT	\$40,000	\$0	\$40,000			
SHARP SPRINGS NATURAL AREA	\$454,750	\$0	\$25,000	\$109,750	\$320,000	
ASPHALT SEALING	\$15,000	\$0	\$15,000			
BACKSTOP REPLACEMENTS	\$10,000	\$0	\$10,000			
TRASH RECEPTACLES	\$7,000	\$0	\$7,000			
ENON SPRINGS PROPERTY DEVELOPMENT	\$800,000	\$0		\$100,000	\$700,000	
MEETING HALL DEMOLITION + MINI PARK	\$100,000	\$0		\$100,000		
GREGORY MILL PLAYGROUND	\$50,000	\$0		\$50,000		
ROCK SPRINGS PARK	\$15,400	\$0		\$15,400		
CARTER-LEE PARK	\$600,000	\$0			\$100,000	\$500,000
LEE ROAD PROPERTY	\$326,400	\$0			\$25,000	\$301,400

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>PARKS &amp; RECREATION - CONTINUED</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
BATWING MOWER	\$17,000	\$0			\$17,000	
VOLUNTEER PARK IMPROVEMENTS	\$150,000	\$150,000				

<b>Sub total Parks &amp; Recreation</b>	<b>\$6,315,307</b>	<b>\$4,500,500</b>	<b>\$3,410,150</b>	<b>\$1,247,000</b>	<b>\$886,400</b>
---	--------------------	--------------------	--------------------	--------------------	------------------

**Funding Source:**

GENERAL FUND	\$1,465,307	\$1,900,500	\$810,150	\$647,000	\$286,400
CAPITAL PROJECTS	\$2,350,000	\$2,000,000	\$2,000,000	\$0	\$0
DEBT PROCEEDS	\$1,900,000	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$600,000	\$200,000	\$200,000	\$200,000	\$200,000
GRANTS	\$0	\$400,000	\$400,000	\$400,000	\$400,000

<b>Sub total net of revenues Parks &amp; Rec.</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
---	------------	------------	------------	------------	------------

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GOLF COURSE	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
SEALING / STRIPING PARKING LOT	\$9,950	\$9,950				
RANGE PICKER/UTILITY VEHICLE	\$9,100	\$9,100				
COMPUTER ITEMS (UNDER \$4000)	\$12,100	\$3,400	\$4,350	\$1,450	\$1,450	\$1,450
CLUB HOUSE IMPROVEMENTS	\$7,500	\$2,500	\$5,000			
BUNKER REPAIRS	\$9,000	\$0	\$6,000			\$3,000
GROUNDS REPAIR/MAINTENANCE (UNDER \$4,000)	\$4,000	\$0	\$2,000			\$2,000
GOLF CARTS	\$182,000	\$0		\$95,000	\$85,000	\$2,000
<b>Sub total Golf Course</b>		<b>\$24,950</b>	<b>\$17,350</b>	<b>\$96,450</b>	<b>\$86,450</b>	<b>\$8,450</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$24,950	\$17,350	\$96,450	\$86,450	\$8,450
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
<b>Sub total net of revenues Golf Course</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>EVENT CENTER</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
EVENT CENTER RENOVATIONS	\$42,000	\$42,000				
EQUIPMENT (UNDER \$4000)	\$36,000	\$3,500	\$9,500	\$8,000	\$7,500	\$7,500
NEW PARTITION WALLS BALLROOM - MODERNFOLD	\$110,000	\$0	\$110,000			
NEW PARTITION WALLS SALONS -MODERNFOLD	\$45,000	\$0	\$45,000			
DISHWASHER CONVEYOR FEED W/ GAS BOOSTER	\$45,000	\$0		\$45,000		
DISHWASHER TABLES AND INSTALLATION	\$8,500	\$0		\$8,500		
HVAC - RTU 30 TON SINGLE PACK - REPLACEMENT	\$28,000	\$0			\$28,000	
HVAC - RTU 10 TON SINGLE PACK - REPLACEMENT	\$12,000	\$0			\$12,000	
HVAC - RTU 10 TON SINGLE PACK - REPLACEMENT	\$12,000	\$0			\$12,000	
OVENS	\$15,000	\$0				\$15,000
WALL PAPER AND WALL REPAIRS	\$8,500	\$0				\$8,500
DEEP FRYER TWIN VAT - 100# CAPACITY	\$6,000	\$0				\$6,000
<b>Sub total Event Center</b>		<b>\$45,500</b>	<b>\$164,500</b>	<b>\$61,500</b>	<b>\$59,500</b>	<b>\$37,000</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$45,500	\$164,500	\$61,500	\$59,500	\$37,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
<b>Sub total net of revenues Event Center</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>General Fund Sub total</b>		<b>\$27,572,258</b>	<b>\$17,553,258</b>	<b>\$16,360,791</b>	<b>\$13,983,738</b>	<b>\$21,041,609</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>STORM WATER</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
DRAINAGE IMPROVEMENTS	\$4,750,000	\$1,950,000	\$2,000,000	\$250,000	\$250,000	\$300,000
TRASH PICKER	\$70,000	\$70,000				
RIDING MOWER	\$13,364	\$13,364				
COMPUTER ITEMS (UNDER \$4000)	\$4,085	\$4,085				
1-TON DUMP TRUCK	\$140,000	\$0	\$140,000			
MASTER STORMWATER STUDY	\$100,000	\$0	\$50,000			\$50,000
SALT SPREADER BOX	\$20,000	\$0	\$20,000			
COMPUTER ITEMS / SOFTWARE	\$60,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
GIS EQUIPMENT	\$10,000	\$0	\$10,000			
EQUIPMENT (UNDER \$4000)	\$30,000	\$0	\$7,500	\$7,500	\$7,500	\$7,500
LARGE WHEELED EXCAVATOR	\$175,000	\$0		\$175,000		
TRACTOR WITH LARGE FLAILS	\$140,000	\$0		\$140,000		
TRUCK	\$25,000	\$0		\$25,000		
<b>Sub total Storm Water</b>		<b>\$2,037,449</b>	<b>\$2,242,500</b>	<b>\$612,500</b>	<b>\$272,500</b>	<b>\$372,500</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STORM WATER REVENUE		\$2,037,449	\$2,242,500	\$612,500	\$272,500	\$372,500
<b>Sub total net of revenues Storm Water</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Special Revenue Funds Sub total</b>		<b>\$2,037,449</b>	<b>\$2,242,500</b>	<b>\$612,500</b>	<b>\$272,500</b>	<b>\$372,500</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>GOVERNMENTAL FUNDS TOTAL EXPENDITURES</b>		<b>\$29,609,707</b>	<b>\$19,795,758</b>	<b>\$16,973,291</b>	<b>\$14,256,238</b>	<b>\$21,414,109</b>
<b>Governmental Funding Sources:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$4,868,438	\$7,868,258	\$6,990,791	\$5,598,738	\$6,456,609
CAPITAL PROJECTS		\$2,350,000	\$2,000,000	\$2,000,000	\$0	\$0
DEBT PROCEEDS		\$13,050,000	\$2,710,000	\$3,290,000	\$4,270,000	\$9,505,000
STATE STREET AID		\$470,000	\$700,000	\$50,000	\$50,000	\$50,000
DRUG FUND		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$1,137,820	\$630,000	\$630,000	\$665,000	\$630,000
GRANTS		\$5,696,000	\$3,645,000	\$3,400,000	\$3,400,000	\$4,400,000
STORM WATER REVENUE		\$2,037,449	\$2,242,500	\$612,500	\$272,500	\$372,500
<b>TOTALS</b>		<b>\$29,609,707</b>	<b>\$19,795,758</b>	<b>\$16,973,291</b>	<b>\$14,256,238</b>	<b>\$21,414,109</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>UTILITIES - WATER PLANT</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
JEFFERSON PIKE WATER RELOCATE	\$3,306,584	\$3,306,584				
MEMBRANE REPLACEMENT MODULES	\$780,000	\$310,000	\$310,000	\$160,000		
RAW WATER PUMPS	\$280,000	\$280,000				
TURBIDIMETERS	\$56,500	\$28,000	\$28,500			
COMPUTER ITEMS (UNDER \$4000)	\$25,995	\$17,995	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT (UNDER \$4000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
REPAIR ROCK SPRINGS TANK	\$500,000	\$0	\$500,000			
AUTOCLAVE	\$20,000	\$0	\$20,000			
LAB EQUIPMENT	\$10,000	\$0	\$10,000			
BLEACH GENERATOR ELECTRODES	\$240,000	\$0		\$120,000	\$120,000	
MEMBRANE PROCESS COMPRESSORS	\$60,000	\$0		\$60,000		
BLOWERS FOR MEMBRANE SYSTEM	\$60,000	\$0		\$60,000		
TRUCK	\$35,000	\$0			\$35,000	
RWPS #2 REHAB CONSTRUCTION	\$125,000	\$0				\$125,000
<b>Sub total Water Plant</b>		<b>\$3,944,579</b>	<b>\$872,500</b>	<b>\$404,000</b>	<b>\$159,000</b>	<b>\$129,000</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$3,306,584	\$0	\$0	\$0	\$0
W & S REVENUE		\$637,995	\$872,500	\$404,000	\$159,000	\$129,000
<b>Sub total net of revenues Water Plant</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>UTILITIES - WASTE WATER</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
PLANT EXPANSION	\$30,000,000	\$13,500,000	\$10,500,000	\$6,000,000		
JEFFERSON PIKE SEWER EXTENSION	\$3,049,495	\$3,049,495				
PLANT EXPANSION ADMIN	\$1,055,208	\$404,208	\$325,500	\$325,500		
SERVICE TRUCK	\$62,650	\$62,650				
SCADA UPGRADE / CONSOLIDATION	\$50,000	\$50,000				
COMPUTER (UNDER \$4,000 EACH)	\$28,885	\$17,685	\$2,800	\$2,800	\$2,800	\$2,800
LIFT STATION FLYGHT PUMP	\$20,000	\$10,000		\$10,000		
EQUIPMENT (UNDER \$4,000 EACH)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
REFRIGERATOR	\$1,500	\$0	\$1,500			
ISE METER	\$1,000	\$0	\$1,000			
MEADOWBROOK LIFT STATION UPGRADE DESIGN	\$300,000	\$0			\$300,000	
DRYING OVEN	\$2,800	\$0			\$2,800	
DISHWASHER	\$1,000	\$0			\$1,000	
MEADOWBROOK LIFT STATION UPGRADE CNSTR	\$2,500,000	\$0				\$2,500,000
<b>Sub total Waste Water Plant</b>		<b>\$17,096,038</b>	<b>\$10,832,800</b>	<b>\$6,340,300</b>	<b>\$308,600</b>	<b>\$2,504,800</b>

**Funding Source:**

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$16,953,703	\$10,825,500	\$6,325,500	\$0	\$2,500,000
W & S REVENUE	\$142,335	\$7,300	\$14,800	\$308,600	\$4,800
<b>Sub total net of revenues Waste Water Plant</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER & WASTE WATER MNT	Cost	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
OLIVE BRANCH SEWER EXTENSION	\$10,000,000	\$5,000,000	\$5,000,000			
ENON SPRINGS WEST ROAD WATER EXTENSION	\$2,225,822	\$1,128,215	\$1,097,607			
SAM RIDLEY UTILITY RELOCATION	\$878,000	\$878,000				
SEWER MAINS AND MANHOLE REPAIR	\$670,000	\$670,000				
EMERGENCY LINE WORK	\$1,250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
METER REPLACEMENT	\$105,000	\$105,000				
WATER SYSTEM UPGRADES DESIGN	\$365,000	\$50,000	\$50,000	\$75,000	\$90,000	\$100,000
SEWER CREEK CROSSING MAINTENANCE	\$120,000	\$40,000		\$40,000		\$40,000
OFFICE/LOBBY IMPROVEMENTS	\$33,000	\$33,000				
COMPUTERS (UNDER \$4,000 EACH)	\$13,970	\$5,970	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT (UNDER \$4,000 EACH)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
WATER SYSTEM UPGRADES CONSTRUCTION	\$5,250,000	\$0	\$950,000	\$1,000,000	\$1,500,000	\$1,800,000
INFLOW AND INFILTRATION CONSTRUCTION	\$2,410,000	\$0	\$670,000	\$670,000	\$1,070,000	
AMI METER UPGRADE	\$2,000,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000
TRUCK AND EQUIPMENT (F-550)	\$80,000	\$0	\$80,000			
UTILITY RELOCATIONS	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
12" VALVE INSERTIONS	\$52,000	\$0	\$13,000	\$13,000	\$13,000	\$13,000
EQUIPMENT PIPE LOCATOR	\$5,000	\$0	\$5,000			
DUMP TRUCK	\$150,000	\$0		\$150,000		
MINI EXCAVATOR TO REPLACE OLD BACKHOE	\$110,000	\$0		\$110,000		
10 TON PULL TRAILER	\$10,000	\$0		\$10,000		
TRUCK AND EQUIPMENT (VACCON)	\$365,000	\$0			\$365,000	
TRUCK AND EQUIPMENT	\$35,000	\$0			\$35,000	
<b>Sub total Water &amp; Waste Water Maint.</b>		<b>\$8,164,185</b>	<b>\$8,646,607</b>	<b>\$2,849,000</b>	<b>\$3,854,000</b>	<b>\$2,734,000</b>
<b>Funding Source:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$7,676,215	\$8,217,607	\$2,170,000	\$3,070,000	\$2,300,000
W & S REVENUE		\$487,970	\$429,000	\$679,000	\$784,000	\$434,000
<b>Sub total net of rev. Water &amp; Waste Water Maint.</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total All Water &amp; Sewer Depts</b>		<b>\$29,204,802</b>	<b>\$20,351,907</b>	<b>\$9,593,300</b>	<b>\$4,321,600</b>	<b>\$5,367,800</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>UTILITIES - GAS</b>	<b>Cost</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
SOFTWARE	\$1,800,000	\$1,800,000				
JEFFERSON PIKE GAS LINE EXT	\$1,500,000	\$1,500,000				
GAS MAINS AND SERVICES	\$500,000	\$500,000				
ENON SPRINGS WEST ROAD GAS EXTENSION	\$951,697	\$476,000	\$475,697			
BUILDING IMPROVEMENTS	\$60,000	\$60,000				
RELOCATIONS	\$250,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
COMPUTER ITEMS (UNDER \$4000)	\$27,270	\$19,270	\$2,000	\$2,000	\$2,000	\$2,000
LARGE FORMAT SCANNER	\$10,000	\$10,000				
EQUIPMENT (UNDER \$4000)	\$25,000	\$9,000	\$4,000	\$4,000	\$4,000	\$4,000
EQUIPMENT OVER \$4,000	\$7,500	\$7,500				
CONTINUING CONSTRUCTION	\$2,000,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000
NISSAN BYPASS RUN	\$250,000	\$0	\$250,000			
BACKHOE	\$220,000	\$0	\$110,000		\$110,000	
SERVICE TRUCK	\$100,000	\$0	\$50,000			\$50,000
NISSAN METER/CORRECTOR AAT-35-275 (BYPASS)	\$23,000	\$0	\$23,000			
STATION REBUILDS	\$20,000	\$0	\$10,000		\$10,000	
SERVICE TRUCK (F-550)	\$80,000	\$0		\$80,000		
GAS LEAK DETECTORS	\$22,000	\$0		\$22,000		
GAS SHOP PARKING LOT SEALANT	\$14,000	\$0		\$7,000		\$7,000
BOBCATW/TRAILER AND BRUSHHOG	\$140,000	\$0				\$140,000

<b>Sub total Gas</b>	<b>\$4,431,770</b>	<b>\$1,474,697</b>	<b>\$665,000</b>	<b>\$676,000</b>	<b>\$753,000</b>
----------------------	--------------------	--------------------	------------------	------------------	------------------

**Funding Source:**

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
GAS REVENUE	\$4,431,770	\$1,474,697	\$665,000	\$676,000	\$753,000

<b>Sub total net of revenue Gas</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
-------------------------------------	------------	------------	------------	------------	------------

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>UTILITIES TOTAL EXPENDITURES</b>		<b>\$33,636,572</b>	<b>\$21,826,604</b>	<b>\$10,258,300</b>	<b>\$4,997,600</b>	<b>\$6,120,800</b>
<b>Utilities Funding Sources:</b>						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$27,936,502	\$19,043,107	\$8,495,500	\$3,070,000	\$4,800,000
W & S REVENUE		\$1,268,300	\$1,308,800	\$1,097,800	\$1,251,600	\$567,800
GAS REVENUE		\$4,431,770	\$1,474,697	\$665,000	\$676,000	\$753,000
<b>Total</b>		<b>\$33,636,572</b>	<b>\$21,826,604</b>	<b>\$10,258,300</b>	<b>\$4,997,600</b>	<b>\$6,120,800</b>

# CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
<b>TOTALS ALL FUNDS</b>		<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2023-2024</b>
<b>Governmental Funds Total Expenditures</b>		<b>\$29,609,707</b>	<b>\$19,795,758</b>	<b>\$16,973,291</b>	<b>\$14,256,238</b>	<b>\$21,414,109</b>
<b>Utility Funds Total Expenses</b>		<b>\$33,636,572</b>	<b>\$21,826,604</b>	<b>\$10,258,300</b>	<b>\$4,997,600</b>	<b>\$6,120,800</b>
<b>Grand Total</b>		<b>\$63,246,279</b>	<b>\$41,622,362</b>	<b>\$27,231,591</b>	<b>\$19,253,838</b>	<b>\$27,534,909</b>



# Town of Smyrna Fee Schedule\*

## for 2019 - 2020 Budget Year



### ADMINISTRATION

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<u>Fee Schedule 2018 - 2019</u>	<u>2019 - 2020</u>
▶ Open Records Request			
• Copy onto a CD	\$5.00	\$5.00	\$5.00
• Copy onto a DVD	\$5.00	\$5.00	\$5.00
• GIS Maps (24x30)	\$30.00	\$30.00	\$30.00
• Oversized Copies from Planning	\$4.00	\$4.00	\$4.00
• Paper Copies Per Page (Except Courts)			
■ <i>Black and White Copies</i>	\$0.15	\$0.15	\$0.15
■ <i>Color Copies</i>	\$0.50	\$0.50	\$0.50
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments over \$2,000	1% of check amount	1% of check amount	1% of check amount

### BUILDING CODES DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<u>Fee Schedule 2018 - 2019</u>	<u>2019 - 2020</u>
▶ Plan Review, (\$100 minimum, \$5000 maximum)			
• Complete building or build out	½ of Permit Fee	½ of Permit Fee	\$0.175/sf
• Shell	½ of Permit Fee	½ of Permit Fee	\$0.0875/sf
▶ Permits			
• Building Permits			
■ <i>Accessory Building</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Blasting</i>	N/A	\$35.00	\$35.00
■ <i>Building Permit Extension or Renewal</i>			
○ All other	\$100.00 - \$5,000.00	\$100.00 - \$5,000.00	\$100.00
○ Industrial	\$300.00	\$300.00	\$300.00
○ Residential/Multifamily	\$35.00	\$35.00	\$35.00
■ <i>Carnival</i>	\$210.00	\$210.00	\$210.00
■ <i>Complete building or build out</i>			
○ All others (\$100 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
○ Industrial (\$300 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf

**BUILDING CODES DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
○ Residential/Multifamily (\$35 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Construction Trailer</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Demolition</i>	\$105.00	\$105.00	\$105.00
■ <i>Firework</i>			
○ Sale permit (per selling session)	\$750.00	\$750.00	\$750.00
○ Tent permit (per selling session)	\$105.00	\$105.00	\$105.00
■ <i>Foundation</i>			
○ Commercial/Industrial	\$200.00	\$200.00	\$200.00
○ Residential	\$100.00	\$100.00	\$100.00
■ <i>Gas (for additions, or service outside Town limits)</i>	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture
■ <i>Plumbing</i>			
○ Additions, etc.	\$7.50/fixture	\$7.50/fixture	\$7.50/fixture
○ Base fee			\$30.00
○ Sewer	\$15.00	\$15.00	\$15.00
○ Waterline	\$15.00	\$15.00	\$15.00
■ <i>Pool</i>			
○ Above ground	\$75.00	\$75.00	\$75.00
○ In ground	\$150.00	\$150.00	\$150.00
■ <i>Shell</i>			
○ All others (\$100 minimum)	½ of Permit Fee	½ of Permit Fee	\$0.175/sf
○ Industrial (\$300 minimum)	\$0.35	\$0.35	\$0.175/sf
○ Residential/Multifamily (\$35 minimum)	\$0.35	\$0.35	\$0.175/sf
■ <i>Signs</i>			
○ All others	\$100 + \$0.30/sf	\$100 + \$0.30/sf	\$100 + \$0.30/sf
○ Banners (>16 sf is 2 banners)	N/A	N/A	\$30/banner, maximum of 2
○ Temporary large inflatable (15 days)	\$30.00	\$30.00	\$30.00
■ <i>Storage unit (temporary)</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Temporary Office Trailer</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Tent (temporary)</i>	\$55.00	\$55.00	\$55.00
• Electrical			
■ <i>1 &amp; 2 Family Dwellings and Townhomes</i>			
○ HVAC (per dwelling, per unit)	\$30.00	\$35.00	\$35.00
○ New Construction			
◆ Additional inspection/reinspection	\$35.00	\$35.00	\$35.00

**BUILDING CODES DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
◆ Base Fee	\$35.00	\$35.00	\$35.00
◆ Service Size (Amps) (Includes Rough-in, Final and Service Release) 1-200	\$80.00	\$80.00	\$80.00
◆ Service Size (Amps) (Includes Rough-in, Final and Service Release) 201-400	\$100.00	\$100.00	\$100.00
◆ Service Size (Amps) (Includes Rough-in, Final and Service Release) >400	\$120.00	\$120.00	\$120.00
○ Pools/Hot Tub			
◆ Above ground	\$60.00	\$60.00	\$60.00
◆ In ground	\$95.00	\$95.00	\$95.00
○ Remodel and/or addition			
◆ Additional inspection/reinspection	\$35.00	\$35.00	\$35.00
◆ Service Size (Amps) (Includes Rough-in, Final and 1 reinspection) 1-200	\$80.00	\$80.00	\$80.00
◆ Service Size (Amps) (Includes Rough-in, Final and 1 reinspection) 201-400	\$100.00	\$100.00	\$100.00
◆ Service Size (Amps) (Includes Rough-in, Final and 1 reinspection) >400	\$120.00	\$120.00	\$120.00
○ Service Release	\$30.00	\$35.00	\$35.00
○ Temporary Pole	\$30.00	\$35.00	\$35.00
■ <i>All others</i>			
○ Final inspection			
◆ 1-200 amps	\$30.00	\$35.00	\$35.00
◆ 201-400 amps	\$40.00	\$40.00	\$40.00
◆ 401-600 amps	\$50.00	\$50.00	\$50.00
◆ 601-1000 amps	\$90.00	\$90.00	\$90.00
◆ >1000 amps	\$350.00	\$350.00	\$350.00
○ Other inspections			
◆ HVAC (per unit)	\$30.00	\$35.00	\$35.00
◆ Occupancy	\$75.00	\$75.00	\$75.00
◆ Re-inspection	\$35.00	\$35.00	\$35.00
◆ Sign	\$40.00	\$40.00	\$40.00
◆ VAV boxes	\$35 + \$5/VAV	\$35 + \$5/VAV	\$35 + \$5/VAV
○ Rough-in			

**BUILDING CODES DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>Fee Schedule</u>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
◆ 1-1000 amps	\$30.00	\$35.00	\$35.00
◆ >1000 amps	\$35.00	\$35.00	\$35.00
○ Temporary Pole			
◆ 1-200 amps	\$30.00	\$35.00	\$35.00
◆ 201-400 amps	\$40.00	\$40.00	\$40.00
◆ 401-600 amps	\$50.00	\$50.00	\$50.00
◆ 601-1000 amps	\$90.00	\$90.00	\$90.00
◆ >1000 amps	\$120.00	\$120.00	\$120.00
▶ Miscellaneous			
• Administrative Fee for Codes Violations	\$250.00	\$250.00	\$250.00
• Processing Fee for refunds (per requested permit refund)	N/A	N/A	\$35.00
• Reinspection Fee	\$35.00	\$35.00	\$35.00
• Technology Fee (per permit or plan review issued), Non-refundable	N/A	N/A	\$10.00
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments up to \$2,000	\$20.00 or check amount, whichever is less	\$20.00 or check amount, whichever is less	\$20.00 or check amount, whichever is less

\* sf = square foot

**COMMUNITY SERVICE DEPARTMENT - EVENT CENTER**

<u>Name of Fee/Purpose of Fee</u>	<u>Fee Schedule</u>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Room Rental			
• Grand Ballroom	\$800.00	\$800.00	\$800.00
• Ballroom "A"	\$550.00	\$550.00	\$550.00
• Ballroom "B"	\$300.00	\$300.00	\$300.00
• Ballroom "B" Sections "1 or 2"	\$175.00	\$175.00	\$175.00
• Smyrna Room	\$475.00	\$475.00	\$475.00
• Art/Tokyo/London " Full Set"	\$300.00	\$300.00	\$300.00
• Art/Tokyo/London "Any Single"	\$150.00	\$150.00	\$150.00
• Art/Tokyo/London "Any Double"	\$225.00	\$225.00	\$225.00
• Entire Building (all rooms and lobby)	\$3500.00	\$3500.00	\$3500.00
▶ Service Charge	18%	18%	18%

**COMMUNITY SERVICE DEPARTMENT - EVENT CENTER**Name of Fee/Purpose of Fee2017 - 2018**Fee Schedule**2018 - 20192019 - 2020**COMMUNITY SERVICE DEPARTMENT - GOLF COURSE**Name of Fee/Purpose of Fee2017 - 2018**Fee Schedule**2018 - 20192019 - 2020

## ▶ Cart Fees

- 9 Holes
- 18 Holes

\$6.00  
\$12.00

\$6.00  
\$12.00

\$6.50  
\$13.00

## ▶ Executive Course Green Fee

- Regular
- Senior/Junior

\$10.00  
\$8.00

\$11.00  
\$8.00

\$11.00  
\$8.00

## ▶ FootGolf

- Regular
- Senior/Junior

\$8.00  
\$6.00

\$9.00  
\$6.00

\$9.00  
\$6.00

## ▶ Green Fee Rates (Monday-Friday)

- 9 Holes
- 18 Holes

\$13.00  
\$26.00

\$14.00  
\$27.00

\$14.00  
\$27.00

## ▶ Green Fee Rates (Weekend and Holiday)

- 9 Holes
- 18 Holes

\$15.00  
\$30.00

\$15.00  
\$30.00

\$15.00  
\$30.00

## ▶ Senior Green Fee Pass

- In-Town - Every Six Months
- Out-of-Town - Every Six Months

\$475.00  
\$575.00

\$475.00  
\$575.00

\$500.00  
\$600.00

## ▶ Senior Green Fee Rates (Monday-Friday)

- 9 Holes
- 18 Holes

\$8.00  
\$16.00

\$8.00  
\$16.00

\$8.00  
\$16.00

## ▶ Trail Fee (9 or 18 Holes)

\$8.00

\$8.00

\$9.00

## ▶ Winter / Aerification Rate (Monday-Friday)

- 9 Holes
- 18 Holes

\$11.00  
\$22.00

\$12.00  
\$23.00

\$12.00  
\$23.00

## ▶ Winter / Aerification Rate (Senior)

- 9 Holes
- 18 Holes

\$6.00  
\$12.00

\$6.00  
\$12.00

\$6.00  
\$12.00

## ▶ Winter / Aerification Rate (Weekend and Holiday)

- 9 Holes

\$13.00

\$13.00

\$13.00

**COMMUNITY SERVICE DEPARTMENT - GOLF COURSE**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• 18 Holes	\$26.00	\$26.00	\$26.00

**JUDICIAL - GENERAL SESSIONS \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Costs			
• 5 Year Guilty Expungement	\$110.00	\$100.00	\$100.00
• Bail Bond	\$10.00	\$10.00	\$10.00
• Base Cost	\$60.00	\$60.00	\$60.00
• Certification	\$5.00	\$5.00	\$5.00
• Certified Mail-Restricted Delivery-Return Receipt	\$12.50	\$11.85	\$12.15
• Community Service	-	-	-
• Computerization Fee	\$4.00	\$4.00	\$4.00
• Continuance	\$5.00	\$5.00	\$5.00
• Copies	\$0.50	\$0.50	\$0.50
• Court Room Security	\$2.00	\$2.00	\$2.00
• Diversion Expungement	\$117.50	\$117.50	\$109.00
• Driver Safety School	\$85.00	\$85.00	\$85.00
• Extraordinary Costs/10 parties	100%	100%	100%
• Failure to Appear	\$40.00	\$40.00	\$40.00
• Interest	100%	100%	100%
• Mail	100%	100%	100%
• Mileage	100%	100%	100%
• Motion	\$25.00	\$25.00	\$25.00
• Out of State Prisoner Transportation	100%	100%	100%
• Post-Judgment	\$25.00	\$25.00	\$25.00
• Public Defender Admin. Fee	\$2.50	\$2.50	\$2.50
• Public Defender's Conference	5%	5%	5%
• Request for Release from Final Forfeiture	\$75.00	\$75.00	\$75.00
• Restricted License Fee	\$25.00	\$25.00	\$25.00
• Scire Facias	\$40.00	\$40.00	\$40.00
• Service Fee (Misd Citation)	\$25.00	\$25.00	\$25.00
• Service Fee (Warrant and Criminal Summons)	\$40.00	\$40.00	\$40.00
• Service of Process- Attempt	\$9.00	\$9.00	\$9.00

**JUDICIAL - GENERAL SESSIONS \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<b>Fee Schedule</b>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
• Service of Process- In Person	\$26.00	\$26.00	\$26.00
• Service of Process- Other	\$10.00	\$10.00	\$10.00
• Subpoena	\$6.00	\$6.00	\$6.00
• Transport Fee	\$50.00	\$50.00	\$50.00
▶ Fines			
• Domestic Assault (additional fine)	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Drug Charge Fine	30%	30%	30%
• Fine	60%	60%	60%
• Sexual Battery Fine	5%	5%	5%
▶ Taxes/Fees			
• Alcohol and Drug Fee - DUI, DWI, and Drug Charges	\$5.00	\$5.00	\$5.00
• Blood Alcohol Test Fee - If BAT is administered	\$12.50	\$12.50	\$12.50
• City Litigation Tax	\$29.50	\$29.50	\$29.50
• County Litigation Tax (District Pub Def Conf)	\$0.63	\$0.63	\$0.63
• Court House Security Litgation Tax	\$25.00	\$25.00	\$25.00
• Criminal Injury Comp Fund - Victim Under 18 (Non-Domestic)	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund - Assault	\$1.00	\$1.00	\$1.00
• District Attorney Fee - PWC and Forgery Charges (\$0-\$9)	\$0.25	\$0.25	\$0.25
• District Attorney Fee - PWC and Forgery Charges (\$10-\$99)	\$0.50	\$0.50	\$0.50
• District Attorney Fee - PWC and Forgery Charges (\$100-\$299)	\$1.50	\$1.50	\$1.50
• District Attorney Fee - PWC and Forgery Charges (\$300-\$499)	\$2.50	\$2.50	\$2.50
• District Attorney Fee - PWC and Forgery Charges (\$500 & Up)	\$3.75	\$3.75	\$3.75
• Domestic Assult Electronic Monitoring Indigency Fund	N/A	N/A	\$0.50
• Drag Racing- TBI Fee	\$1.25	\$1.25	\$1.25
• Drug Court TreatmentAct Fee - Drug/Para Charges	\$0.25	\$0.25	\$0.25
• Drug Testing Fee - Drug Charges	\$12.50	\$12.50	\$12.50
• DUI Electronic Monitoring Indigency Fund	N/A	N/A	\$0.60
• Fraud and Economic Fund Fee - Theft Charges	\$3.75	\$3.75	\$3.75
• Impaired Driver's Trust Fund - DUI and DWI Charges	\$0.25	\$0.25	\$0.25
• Interlock Device Fee - DUI Charges	\$0.00	\$0.00	\$0.00
• Judicial Commissioner Education	\$0.04	\$0.04	\$0.04
• Reckless Driving - Dept of Safety Fee	\$1.50	\$1.50	\$1.50

**JUDICIAL - GENERAL SESSIONS \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• State Litigation Tax	\$0.59	\$0.59	\$0.59
• TBI Fee - DUI Charges	\$0.88	\$0.88	\$0.88
• TBI Narcotics Fee - Drug Charges - NOT Paraphernalia	\$1.00	\$1.00	\$1.00
• Traumatic Brain Injury Fund - DOS/DOR/DOC/DUI/DWI	\$0.75	\$0.75	\$0.75
• Veterans Treatment Cort Program	N/A	N/A	\$0.25
• Victim Assessment Assistance Fee -NO C Misd.	\$3.00	\$3.00	\$3.00
• Victim Notification Fund	\$0.06	\$0.06	\$0.06

**JUDICIAL - JUVENILE COURT \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Costs			
• Court Costs	\$74.05	\$74.05	\$74.05
• Court Costs- Texting While Driving	\$9.05	\$9.05	\$9.05
▶ Fee			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Certified Mail Fee	\$6.75	\$6.75	\$6.85
• Copy Fee	\$0.50	\$0.50	\$0.50
• Dismissal Fee	\$75.00	\$75.00	\$75.00
• E Ticket Fee	\$1.00	\$1.00	\$1.00
• Motion Fee	\$25.00	\$25.00	\$25.00
• Show Cause Continuance Fee	\$35.00	\$35.00	\$35.00
▶ Fines			
• Child Restraint Fine	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Fine- All Other Violations Not Specified	100%	100%	100%
• Insurance Fine	5%	5%	5%
• Registration Fine	5%	5%	5%
• Seat Belt- 1st Offense	5%	5%	5%
• Seat Belt- 2nd Offense	5%	5%	5%
▶ Taxes/Guilty			
• Head Injury Fund	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• State Litigation Tax	\$0.28	\$0.28	\$0.28

**JUDICIAL - JUVENILE COURT \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• Town Litigation Tax	\$13.75	\$13.75	\$13.75
▶ Traffic School			
• Smyrna Traffic School	\$85.00	\$85.00	\$85.00

**JUDICIAL - MUNICIPAL COURTS \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Commercial Costs			
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$75.00 Court Costs- All Other Violations	\$74.05	\$74.05	\$74.05
▶ Commercial Fees			
• Conitnuance Fee *	\$35.00	\$35.00	\$35.00
• Diversion Fee *	\$75.00	\$75.00	\$75.00
• E Ticket Fee **	\$1.00	\$1.00	\$1.00
• Late Penalty *	\$35.00	\$35.00	\$35.00
• Traffic Certified Mail	\$6.75	\$6.75	\$6.85
• Traffic Motion Fee *	\$25.00	\$25.00	\$25.00
▶ Commercial Fines			
• \$100.00 Fine Specified Commercial Violations	\$100.00	\$100.00	\$100.00
• \$125.00 Fine Specified Commercial Violations	\$125.00	\$125.00	\$125.00
• \$150.00 Fine- Specified Commercial Violations	\$150.00	\$150.00	\$150.00
• \$25.00 Fine- Specified Commercial Violations	\$25.00	\$25.00	\$25.00
• \$350.00 Fine- Specified Commercial Violations	\$350.00	\$350.00	\$350.00
• \$50.00 Fine- Specified Commercial Violations	\$50.00	\$50.00	\$50.00
• \$500.00 Fine- Specified Commercial Violations	\$500.00	\$500.00	\$500.00
SET BY FEDERAL MOTOR CARRIER SAFETY ACT			
▶ Commercial Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28
▶ Traffic Costs			
• \$10.00 Court Cost- Texting While Driving	\$9.05	\$9.05	\$9.05
• \$125.00 Court Cost	\$124.05	\$124.05	\$124.05
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05

**JUDICIAL - MUNICIPAL COURTS \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<u>Fee Schedule 2018 - 2019</u>	<u>2019 - 2020</u>
• \$75.00 Court Cost- All Other Violations	\$74.05	\$74.05	\$74.05
▶ Traffic Fees			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Continuance Fee	\$35.00	\$35.00	\$35.00
• Copy	\$0.50	\$0.50	\$0.50
• Diversion Fee	\$75.00	\$75.00	\$75.00
• Diversion Fee for Corrected Light Violations	\$25.00	\$25.00	\$25.00
• E Ticket Fee	\$1.00	\$1.00	\$1.00
• Late Penalty	\$35.00	\$35.00	\$35.00
• Out of Town TR School Diversion Fee	\$75.00	\$75.00	\$75.00
• Restricted Driver's License Fee	\$25.00	\$25.00	\$25.00
• Traffic Certified Mail	\$6.75	\$6.75	\$6.75
• Traffic Motion Fee	\$25.00	\$25.00	\$25.00
▶ Traffic Fines			
• \$10.00 Fine- Parking Violations	\$10.00	\$10.00	\$10.00
• \$20.00 Fine- Improper Lane Usage 2nd Offense	\$20.00	\$20.00	\$20.00
• \$30.00 Fine- All Other Non-Moving Violations Not Specified	\$30.00	\$30.00	\$30.00
• \$35.00 Fine- Window Tint Violations	\$35.00	\$35.00	\$35.00
• \$40.00 Fine- One Way Street	\$40.00	\$40.00	\$40.00
• \$50.00 Fine- All Other Moving Violations Nnot Specified	\$50.00	\$50.00	\$50.00
• Child Restraint Fine	\$2.50	\$2.50	\$2.50
• Driver's License Fine	\$1.50	\$1.50	\$1.50
• Improper Display of Tag 1st Offense	\$0.50	\$0.50	\$0.50
• Improper Display of Tag 2nd Offense or More	\$1.00	\$1.00	\$1.00
• Insurance Fine	\$1.50	\$1.50	\$1.50
• Registration Fine	\$1.50	\$1.50	\$1.50
• Seat Belt 1st Offense	\$1.25	\$6.25	\$6.25
• Seat Belt 2nd Offense	\$2.50	\$7.50	\$7.50
▶ Traffic School			
• Out of Town Traffic School Tuition	\$95.00	\$95.00	\$95.00
• Traffic School Tuition	\$85.00	\$85.00	\$85.00
▶ Traffic Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Head Injury Tax- Guilty Speeding Violations	\$0.25	\$0.25	\$0.25

**JUDICIAL - MUNICIPAL COURTS \*\*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28

**PARKS DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Assembly Hall Building			
• Building Rental Fee			
■ 8:00 a.m. to 2:00 p.m. and 4:00 p.m. to 10 p.m.	\$75.00	\$75.00	\$100.00
■ Whole Day	\$100.00	\$100.00	\$175.00
Effective 1-1-2020			
• Cleaning Deposit			
■ Half (½) Day	\$100.00	\$100.00	\$100.00
■ Whole Day	\$100.00	\$100.00	\$100.00
• Processing Fee if Cancelled with 72 Hours Notice (No Refunds if Cancelled with less than 72 Hours Notice)	\$10.00	\$10.00	\$10.00
▶ Corp Shelter Rental Fee			
• 51-99 LVRP Shelter (6 Hours)	\$50.00	\$50.00	\$50.00
■ Cleaning Deposit	\$75.00	\$100.00	\$100.00
(1 & 4 Sharp Springs, Rotary Soccer or Hilltop)			
• 51-99 LVRP Shelter 1 & 4 (All Day)	\$100.00	\$100.00	\$100.00
■ Cleaning Deposit	\$75.00	\$100.00	\$100.00
• Shelters 100-300 (All Day)	\$200.00	\$200.00	\$200.00
■ Cleaning Deposit	\$200.00	\$200.00	\$200.00
(Sharp Springs or Rotary Soccer Park and Hilltop up to 150)			
▶ Credit Card Convenience Fee (credit card transactions only)	N/A	N/A	2.5% of sales amount
▶ Cross Country Race Fee			
• 1,000-1,500 runners	\$1000.00	\$1000.00	\$1000.00
• 1,000-1,500 runners - Deposit Only			
■ Cleaning & Damage Deposit	\$1000.00	\$1000.00	\$1000.00
• 500-999 runners	\$500.00	\$500.00	\$500.00
• 500-999 runners - Deposit Only			

**PARKS DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<u>Fee Schedule 2018 - 2019</u>	<u>2019 - 2020</u>
■ <i>Cleaning &amp; Damage Deposit</i>	\$500.00	\$500.00	\$500.00
• less than 499 runners	\$250.00	\$250.00	\$250.00
• less than 499 runners - Deposit Only			
■ <i>Cleaning &amp; Damage Deposit</i>	\$250.00	\$250.00	\$250.00
▶ Depot Building			
• Building Rental Fee			
■ <i>4:00 p.m. to 10:00 p.m.</i>	\$75.00	\$75.00	\$100.00
■ <i>8:00 a.m. to 2:00 p.m.</i>	\$75.00	\$75.00	\$100.00
■ <i>Whole Day</i>	\$150.00	\$150.00	\$175.00
Effective 1-1-2020			
• Cleaning Deposit			
■ <i>Half (½) Day</i>	\$100.00	\$100.00	\$100.00
■ <i>Whole Day</i>	\$100.00	\$100.00	\$100.00
• Processing Fee if Cancelled with 72 Hours Notice (No Refunds if Cancelled with less than 72 Hours Notice)	\$10.00	\$10.00	\$10.00
▶ Field Rental			
• Elementary Fields (2 Hour Increment)	\$25.00	\$25.00	\$25.00
• Lee Victory Football (2 Hour Increment)	\$25.00	\$25.00	\$25.00
• Practice Field Rental (2 Hour Increment)	\$25.00	\$25.00	\$25.00
• Rotary Soccer Park (2 Hour Increment)	\$25.00	\$25.00	\$25.00
• RSP Soccer Multi-Purpose Field (2 Hour Increment)	\$25.00	\$25.00	\$25.00
• Sharp Springs (2 Hour Increment)	\$25.00	\$25.00	\$25.00
▶ Fire Pit Rental Fee per day (Sharp Springs)	\$25.00	\$25.00	\$25.00
▶ Line Fee			
• Line Baseball/Softball Field	\$30.00	\$30.00	\$30.00
• Line Football Field	\$200.00	\$250.00	\$250.00
• Line Soccer Field	\$125.00	\$150.00	\$150.00
• Re-Line Fee			
■ <i>Baseball/Softball Field</i>	\$10.00	\$10.00	\$10.00
■ <i>Football Field</i>	\$150.00	\$150.00	\$150.00
■ <i>Soccer Field</i>	\$50.00	\$50.00	\$50.00
▶ Paint Ball Tournament Fee			
• Cleaning Fee (Per Day) (Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00

**PARKS DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• Field Fee (per field, per day)	\$150.00	\$200.00	\$200.00
• Team Fee (per team)	\$10.00	\$10.00	\$10.00
▶ Program Participation Fee	\$3.00	\$3.00	\$3.00
▶ Rosenwald Building			
• Building Rental Fee			
■ 4:00 p.m. to 10:00 p.m.	\$75.00	\$75.00	\$100.00
■ 8:00 a.m. to 2:00 p.m.	\$75.00	\$75.00	\$100.00
■ Whole Day	\$150.00	\$150.00	\$175.00
Effective 1-1-2020			
• Cleaning Deposit			
■ Half (½) Day	\$100.00	\$100.00	\$100.00
■ Whole Day	\$100.00	\$100.00	\$100.00
• Processing Fee if Cancelled with 72 Hours Notice (No Refunds if Cancelled with less than 72 Hours Notice)	\$10.00	\$10.00	\$10.00
▶ Shelter Rental Fee			
• 3:00 p.m. to Close	\$30.00	\$30.00	\$30.00
• 8:00 a.m. to 2:00 p.m.	\$30.00	\$30.00	\$30.00
• All Day	\$50.00	\$50.00	\$50.00
▶ Shelter Rental for Non-Local School or Local Homeschool Groups			
• Local Homeschool Group (Per Child) (One Shelter Rental Free to Local Homeschool Group Per Month, after 1 Rental Above Fee Applies)	\$1.00	\$1.00	\$1.00
• Non-Local School Group (Per Child)	\$1.00	\$1.00	\$1.00
▶ Special Events			
• Cleaning Deposit (Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00
• Fee	\$250.00	\$300.00	\$300.00
▶ Splash Pad Group Rental Fee (2 hr period)			
• Morning Slot	\$75.00	\$75.00	\$75.00
• Evening Slot	\$150.00	\$150.00	\$150.00
▶ Tennis Court (2 Hour Increment-Per Court)	\$20.00	\$25.00	\$25.00
▶ Tournament Fees			
• Cleaning Fee (Per Day) (Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00

**PARKS DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• Field Fee (Per Field)(Per Day)	\$50.00	\$50.00	\$100.00
• Team Fee(Per Field)	\$10.00	\$10.00	\$10.00
▶ Vendor Booth Rental Fee	\$50.00	\$50.00	\$50.00
▶ Vendor Booth Rental Fee: Halloween in the Park	N/A	\$35.00	\$35.00

**PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Admission Prices			
• Adults - Age 13 -54			
▣ <i>Full Admission</i>	\$7.00	\$7.00	\$7.00
▣ <i>No Climbing</i>	\$4.00	\$4.00	\$4.00
• Children - Age 2 & below			
▣ <i>All Admission</i>	Free	Free	Free
• Children - Age 3 - 12			
▣ <i>Full Admission</i>	\$5.00	\$5.00	\$5.00
▣ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
• Groups - 10 or more			
▣ <i>Full Admission</i>	\$5.00	\$4.00	\$4.00
▣ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
• Senior - Age 55 & up			
▣ <i>Full Admission</i>	\$5.00	\$4.00	\$4.00
▣ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
▶ Assembly Hall Building			
• Building Rental Fee			
▣ <i>Whole Day</i>	\$150.00	\$150.00	\$150.00
▶ Camps			
• Spring/Fall/Winter Break ( 5 days - 3 hrs/day)			
▣ <i>Scheduled Programs only Per Day</i>	\$15.00	\$15.00	\$15.00
▣ <i>Limited Slots Per Week</i>	\$75.00	\$75.00	\$75.00
• Summer (5 days - 6 hrs/day)			
▣ <i>Scheduled Programs only Per Day</i>	\$25.00	\$25.00	\$25.00
▣ <i>Limited Slots Per Week</i>	\$125.00	\$125.00	\$125.00
▶ Credit Card Convenience Fee			2.5% of sales amount

**PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER**

<u>Name of Fee/Purpose of Fee</u> (credit card transactions only)	<b>Fee Schedule</b>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Daily Fees - Pool			
• Equipment Rental (Each)	\$1.00	\$1.00	\$1.00
• Pool/Adults	\$5.00	\$5.00	\$5.00
• Pool/Child and Senior	\$4.00	\$4.00	\$4.00
▶ Entire Facility			
• 4 Hour Minimum	\$600.00	\$600.00	\$600.00
• Additional Hour (per)	\$150.00	\$150.00	\$150.00
• Lock In (6pm - 8am)	\$2000.00	\$2000.00	\$2000.00
▶ Equipment Rental			
• Canoe			
▣ Day	N/A	N/A	\$45.00
▣ Week	N/A	N/A	\$225.00
▣ Weekend	N/A	N/A	\$75.00
▣ Deposit (one per group)	N/A	N/A	\$100.00
• Paddle Board			
▣ Day	N/A	N/A	\$45.00
▣ Week	N/A	N/A	\$225.00
▣ Weekend	N/A	N/A	\$75.00
▣ Deposit (one per group)	N/A	N/A	\$100.00
• Single Kayak			
▣ Day	N/A	N/A	\$35.00
▣ Week	N/A	N/A	\$150.00
▣ Weekend	N/A	N/A	\$60.00
▣ Deposit (one per group)	N/A	N/A	\$100.00
• Tandem Kayak			
▣ Day	N/A	N/A	\$45.00
▣ Week	N/A	N/A	\$225.00
▣ Weekend	N/A	N/A	\$75.00
▣ Deposit (one per group)	N/A	N/A	\$100.00
Includes PFD's & Equipment.			
▶ Funbrella			
• Daytime Rental (2 hrs, 20 wristbands)	\$125.00	\$125.00	\$125.00
▶ Locker Rental, Daily Rental	\$1.00	\$1.00	\$1.00

**PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<u>Fee Schedule 2018 - 2019</u>	<u>2019 - 2020</u>
▶ Memberships			
• Double (2 people)	\$150.00	\$100.00	\$100.00
• Double All Inclusive	\$200.00	\$150.00	\$150.00
• Family (up to 6 people)	\$250.00	\$150.00	\$150.00
• Family All Inclusive	\$300.00	\$200.00	\$200.00
• Single (1 person)	\$100.00	\$75.00	\$75.00
• Single All Inclusive	\$150.00	\$125.00	\$125.00
▶ Party Room			
• Both Rooms (2 hrs, Does NOT Include Pool)	\$100.00	\$100.00	\$100.00
• Single Room (2 hrs, Does NOT Include Pool)	\$50.00	\$50.00	\$50.00
• Room Clean-up Fee	N/A	N/A	\$25.00
▶ Pool Party			
• After Hours (2 hrs, 75 ppl max)	\$150.00	\$150.00	\$150.00
• Private, After Hours (2 hrs, 150 ppl max)	\$300.00	\$300.00	\$300.00
▶ Room Rentals			
• Adventure Room			
■ <i>Adventure Room # 1 &amp; 2 - 2 Hours ONLY</i>	\$250.00	\$250.00	\$250.00
■ <i>Adventure Room #2</i>			
○ AZ Side#2 - 2 Hours ONLY	\$100.00	\$100.00	\$100.00
■ <i>Adventure Room #1</i>			
○ AZ Side#1 - 2 Hours ONLY	\$150.00	\$150.00	\$150.00
• Lecture Hall			
■ <i>2 Hour</i>	\$100.00	\$100.00	\$100.00
• Party Room			
■ <i>With Climbing Access</i>		\$60.00	\$125.00
Includes 20 wrist bands; per individual over 20 pay admission price. Effective 1-1-2020			
■ <i>With Pool Access</i>	N/A	\$85.00	\$125.00
Includes 20 wrist bands; per individual over 20 pay admission price. Effective 1-1-2020			
■ <i>Single - 2 Hours</i>	\$50.00	\$50.00	\$50.00
■ <i>Double - 2 Hours</i>	\$100.00	\$100.00	\$100.00
Room Rental. (24 ppl per room max)			
• Room Clean-up Fee	N/A	N/A	\$25.00

**PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• Themed Parties <ul style="list-style-type: none"><li>■ <i>Themed Parties- Party Room Rental Cost + Theme Fee</i><ul style="list-style-type: none"><li>○ 2 hours ONLY</li></ul></li></ul> No wrist bands included.	\$5.00 per person	\$40.00	\$40.00
▶ Scout Badge Workshops <ul style="list-style-type: none"><li>• 2 Hours</li><li>• 4 Hours</li><li>• 6 Hours</li><li>• 8 Hours</li></ul>	\$4 per person \$5 per person \$6 per person \$7 per person	\$4 per person \$5 per person \$6 per person \$7 per person	\$4 per person \$5 per person \$6 per person \$7 per person
▶ Summer Pool Passes <ul style="list-style-type: none"><li>• Double (2 ppl)</li><li>• Family (up to 6 ppl)</li><li>• Single (1 person)</li></ul>	\$100.00 \$150.00 \$75.00	\$100.00 \$150.00 \$75.00	\$100.00 \$150.00 \$75.00

**PLANNING DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Annexation/Rezoning Request <ul style="list-style-type: none"><li>• Application fee to request annexation or rezoning</li></ul>	\$500.00	\$500.00	\$500.00
▶ Appeal to Board of Adj and App	\$200.00	\$200.00	\$200.00
▶ Boards of Zoning appeals <ul style="list-style-type: none"><li>• Appeal/Spec Exceptions</li><li>• Variance</li></ul>	\$250.00 \$250.00	\$250.00 \$250.00	\$250.00 \$250.00
▶ Impact Fees <ul style="list-style-type: none"><li>• Parks<ul style="list-style-type: none"><li>■ <i>Mobile Home/RV Park (Unit: Pad Site)</i><ul style="list-style-type: none"><li>○ Assessed Fee</li><li>○ Maximum Fee Per Unit</li></ul></li><li>■ <i>Multi-Family (Unit: Dwelling)</i><ul style="list-style-type: none"><li>○ Assessed Fee</li><li>○ Maximum Fee Per Unit</li></ul></li><li>■ <i>Single-Family Detached (Unit: Dwelling)</i><ul style="list-style-type: none"><li>○ Assessed Fee</li><li>○ Maximum Fee Per Unit</li></ul></li></ul></li></ul>	\$722.00 \$1032.00 \$589.00 \$842.00 \$722.00 \$1032.00	\$722.00 \$1032.00 \$589.00 \$842.00 \$722.00 \$1032.00	\$722.00 \$1032.00 \$589.00 \$842.00 \$722.00 \$1032.00

**PLANNING DEPARTMENT**

**Name of Fee/Purpose of Fee**

**2017 - 2018**

**Fee Schedule**

**2018 - 2019**

**2019 - 2020**

Assessed Fee 60% to 70% Adopted 1/1/2018

• Public Safety

■ *Industrial (Unit: 1,000 Sq Ft)*

○ Assessed Fee	\$284.00	\$284.00	\$284.00
○ Maximum Fee Per Unit	\$405.00	\$405.00	\$405.00

■ *Mobile Home/RV Park (Unit: Pad Site)*

○ Assessed Fee	\$419.00	\$419.00	\$419.00
○ Maximum Fee Per Unit	\$599.00	\$599.00	\$599.00

■ *Multi-Family (Unit: Dwelling)*

○ Assessed Fee	\$343.00	\$343.00	\$343.00
○ Maximum Fee Per Unit	\$490.00	\$490.00	\$490.00

■ *Office (Unit: 1,000 Sq Ft)*

○ Assessed Fee	\$594.00	\$594.00	\$594.00
○ Maximum Fee Per Unit	\$848.00	\$848.00	\$848.00

■ *Public/Institutional (Unit: 1,000 Sq Ft)*

○ Assessed Fee	\$222.00	\$222.00	\$222.00
○ Maximum Fee Per Unit	\$317.00	\$317.00	\$317.00

■ *Retail/Commercial/Public (Unit: 1,000 Sq Ft)*

○ Assessed Fee	\$942.00	\$942.00	\$942.00
○ Maximum Fee Per Unit	\$1346.00	\$1346.00	\$1346.00

■ *Single-Family Detached (Unit: Dwelling)*

○ Assessed Fee	\$419.00	\$419.00	\$419.00
○ Maximum Fee Per Unit	\$599.00	\$599.00	\$599.00

■ *Warehouse (Unit: 1,000 Sq Ft)*

○ Assessed Fee	\$157.00	\$157.00	\$157.00
○ Maximum Fee Per Unit	\$224.00	\$224.00	\$224.00

Assessed Fee 70% Adopted 1/1/2018

• Roads

■ *Industrial (Unit: 1,000 Sq Ft)*

○ Industrial Park			
◆ Assessed Fee	\$1495.00	\$1495.00	\$1495.00
◆ Maximum Fee Per Unit	\$2135.00	\$2135.00	\$2135.00

○ Mini-Warehouse

◆ Assessed Fee	\$531.00	\$531.00	\$531.00
----------------	----------	----------	----------

**PLANNING DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<b>Fee Schedule</b>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
◆ Maximum Fee Per Unit	\$758.00	\$758.00	\$758.00
○ Warehousing			
◆ Assessed Fee	\$651.00	\$651.00	\$651.00
◆ Maximum Fee Per Unit	\$930.00	\$930.00	\$930.00
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$531.00	\$531.00	\$531.00
○ Maximum Fee Per Unit	\$758.00	\$758.00	\$758.00
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$892.00	\$892.00	\$892.00
○ Maximum Fee Per Unit	\$1274.00	\$1274.00	\$1274.00
■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$2435.00	\$2435.00	\$2435.00
○ Maximum Fee Per Unit	\$3478.00	\$3478.00	\$3478.00
■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$796.00	\$796.00	\$796.00
○ Maximum Fee Per Unit	\$1137.00	\$1137.00	\$1137.00
■ <i>Retail/Commercial (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$1712.00	\$1712.00	\$1712.00
○ Maximum Fee Per Unit	\$2445.00	\$2445.00	\$2445.00
■ <i>Single Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$1567.00	\$1567.00	\$1567.00
○ Maximum Fee Per Unit	\$2239.00	\$2239.00	\$2239.00
Assessed Fee 30% to 70% Adopted 1/1/2018			
▶ <b>Plan/Plat Review Fees</b>			
• Concept Plan	\$150.00	\$150.00	\$150.00
• Final Plat	\$200.00 + \$25/Lot	\$200.00 + \$25/Lot	\$200.00 + \$25/Lot
• Preliminary Plat Subdivision	\$300.00 + \$50/Lot	\$300.00 + \$50/Lot	\$300.00 + \$50/Lot
• Site Plan	\$300.00	\$300.00	\$300.00
• Site Plan Renewal/Extension	\$200.00	\$200.00	\$200.00
• Sketch Plat	\$150.00	\$150.00	\$150.00
▶ <b>Planning and Code Documents for Purchase</b>			
• Code Manual			
Based on Cost of Book at Time of Purchase (Avg Cost \$65.50)			
• Sign Ordinance Book	\$15.00	\$15.00	\$15.00

**PLANNING DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• Subdivision Regulation Book	\$30.00	\$30.00	\$30.00
• TOS Zoning Map	\$30.00	\$30.00	\$30.00
• Zoning Ordinance Book	\$30.00	\$30.00	\$30.00

**POLICE DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Adult-Oriented Establishments			
• Late Penalty for License Renewal Fee	10% of Fee	10% of Fee	10% of Fee
• Non-refundable License Fee	\$250.00	\$250.00	\$250.00
• Non-refundable License Renewal Fee	\$250.00	\$250.00	\$250.00
• Non-refundable Permit Fee	\$100.00	\$100.00	\$100.00
▶ Background Check	\$7.00	\$7.00	\$7.00
▶ Citizens Police Academy Class	\$25.00		
▶ Copies of 911 Tapes	\$25.00	\$25.00	\$25.00
▶ Copies of Pictures (Bail Bondsmen after Original Date of Arrest)	\$4.00	\$4.00	\$4.00
▶ False Emergency Alarms Fee (Per False Alarm after 3 in a Calendar Year)	\$50.00	\$50.00	\$50.00
▶ Fingerprinting (Non-arrestees)	\$10.00	\$10.00	\$10.00
▶ Rape Aggression Defense Class	\$25.00	\$25.00	\$25.00
▶ Reports (Accident, Office, Etc.)	\$0.15 per Page	\$0.15 per Page	\$0.15 per Page
▶ Youth Academy	\$30.00	\$30.00	\$30.00

**PUBLIC WORKS DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Grading/Excavation Permit			
• Application Fee	\$25.00	\$25.00	\$25.00
• Engineering Review Fees	Based on Costs Incurred	Based on Costs Incurred	Based on Costs Incurred
▶ Jet Wash Truck Services (Minimum 1 Hour)	\$200.00 per Hour	\$200.00 per Hour	\$200.00 per Hour
▶ Road Inspection			
• Initial Fee	-	-	-
• Re-Inspection Fee	\$100.00	\$100.00	\$100.00
▶ Storm Water			

**PUBLIC WORKS DEPARTMENT**

<u>Name of Fee/Purpose of Fee</u>	<u>Fee Schedule</u>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
• Appeal Review Fee	\$50.00	\$50.00	\$50.00
• Credit and Adjustment Application Fee			
■ <i>Adjustment Application Fee</i>	-	-	-
■ <i>All Other Property Application Fees</i>			
○ Containing < 40,000 - ≤ 100,000 Sq Ft Impervious Surface	\$250.00	\$250.00	\$250.00
○ Containing > 20,000 - ≤ 40,000 Sq Ft Impervious Surface	\$150.00	\$150.00	\$150.00
○ Containing ≤ 20,000 Sq Ft Impervious Surface	\$50.00	\$50.00	\$50.00
○ Containing 100,000+ Sq Ft Impervious Surface	\$500.00	\$500.00	\$500.00
■ <i>Small Homes Credit</i>	-	-	-
■ <i>Water Education Credit</i>	-	-	-
■ Application fees for a property which received a credit, but subsequently became non-compliant for failure to maintain, shall be doubled upon reapplication for the credit.			
• Equivalent Residential Unit (ERU)	3,543 Square Feet	3,543 Square Feet	3,543 Square Feet
• ERU Base Rate	\$3.47 Per ERU	\$3.47 Per ERU	\$3.47 Per ERU
• Grading/Excavation Permit	\$150.00	\$150.00	\$150.00
• Jet Wash Truck Services (Minimum 1 Hour)	\$200.00 per Hour	\$200.00 per Hour	\$200.00 per Hour
• Late Payment Fee	10% of Bill	10% of Bill	10% of Bill
• Storm Water Fee	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre
• Storm Water User Fee			
■ <i>Agricultural Property User Fee</i>			
○ > 3,543 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
○ ≤ 3,543 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
■ <i>Exempt Property User Fee</i>	-	-	-
■ <i>Other Developed Property User Fee</i>	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
■ <i>Single Family Residential User Fee</i>			
○ > 10,000 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
○ ≤ 10,000 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
■ <i>Vacant/Undeveloped Property User Fee</i>			
○ < 1,800 Sq Ft Impervious Surface	-	-	-
○ > 1,800 Sq Ft Impervious Surface	\$3.47 Minimum or \$3.47 x # of ERU's	\$3.47 Minimum or \$3.47 x # of ERU's	\$3.47 Minimum or \$3.47 x # of ERU's
• Video Inspection Fee	\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot
▶ Video Inspection Fee	\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot

**TREASURY DEPARTMENT \*\***

<u>Name of Fee/Purpose of Fee</u>	<u>Fee Schedule</u>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Beer Permit			
• Annual Privilege Tax	\$100.00	\$100.00	\$100.00
• Application Fee	\$250.00	\$250.00	\$250.00
▶ Business License			
• Application (Based on Type of Business)	Minimum \$15.00	Minimum \$15.00	Minimum \$15.00
▶ Cable TV Franchise Application Fee	\$10000.00	\$10000.00	\$10000.00
▶ Credit Card			
• Utility payment fee	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater
• Misc Fee			
▣ <i>Credit</i>	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater
▣ <i>Debit</i>	\$1.50	\$1.50	\$1.50
▶ Demonstration Permit Application	N/A	\$200.00	\$200.00
▶ Flea Market Booth Fee Per Day	\$1.00	\$1.00	\$1.00
▶ Hotel/Motel Tax	2.5%	2.5%	2.5%
▶ Junkyard Control Application and Annual Renewal	\$50.00	\$50.00	\$50.00
▶ Legal/Collection Fee	\$25.00	\$25.00	\$25.00
▶ Liquor Privilege Tax			
• Caterers	\$625.00	\$625.00	\$625.00
• Commercial Passenger Boat Company	\$750.00	\$750.00	\$750.00
• Community Theater	\$300.00	\$300.00	\$300.00
• Convention Center	\$500.00	\$500.00	\$500.00
• Historic Interpretive Center	\$300.00	\$300.00	\$300.00
• Historic Mansion House Site	\$300.00	\$300.00	\$300.00
• Historic Performing Arts Center	\$300.00	\$300.00	\$300.00
• Hotel and Motel			
▣ <i>Seats 0-99 Rooms</i>	\$1000.00	\$1000.00	\$1000.00
▣ <i>Seats 100-399 Rooms</i>	\$1250.00	\$1250.00	\$1250.00
▣ <i>Seats 400 Rooms and Over</i>	\$1500.00	\$1500.00	\$1500.00
• Museum	\$300.00	\$300.00	\$300.00
• Premiere Type Tourist Resort	\$2000.00	\$2000.00	\$2000.00
• Private Club	\$500.00	\$500.00	\$500.00

**TREASURY DEPARTMENT \*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<u>Fee Schedule 2018 - 2019</u>	<u>2019 - 2020</u>
• Restaurant According to Seating Capacity (Liquor and Wine)			
▣ <i>Seats 126-175</i>	\$925.00	\$925.00	\$925.00
▣ <i>Seats 176-225</i>	\$975.00	\$975.00	\$975.00
▣ <i>Seats 226-275</i>	\$1100.00	\$1100.00	\$1100.00
▣ <i>Seats 276 and Over</i>	\$1200.00	\$1200.00	\$1200.00
▣ <i>Seats 40-74</i>	\$650.00	\$650.00	\$650.00
▣ <i>Seats 75-125</i>	\$750.00	\$750.00	\$750.00
• Restaurant According to Seating Capacity (Wine Only)			
▣ <i>Seats 126-175</i>	\$300.00	\$300.00	\$300.00
▣ <i>Seats 176-225</i>	\$310.00	\$310.00	\$310.00
▣ <i>Seats 226-275</i>	\$330.00	\$330.00	\$330.00
▣ <i>Seats 276 and Over</i>	\$350.00	\$350.00	\$350.00
▣ <i>Seats 40-125</i>	\$270.00	\$270.00	\$270.00
• Urban Park Center	\$500.00	\$500.00	\$500.00
• Zoological Institution	\$300.00	\$300.00	\$300.00
▶ Mapleview Cemetery (\$600.00 goes to Perpetual Fund)	\$900.00	\$900.00	\$900.00
▶ Massagist Annual Permit	\$75.00	\$75.00	\$75.00
▶ Municipal Inspection Fee	As Per State Law	As Per State Law	As Per State Law
▶ Package Liquor Application/Investigation Fee	\$750.00	\$750.00	\$750.00
▶ Property Tax per \$100 of Assessed Valuation	\$0.8840	\$0.8840	\$0.8840
▶ Smyrna Business License Print	\$0.15 per Sheet	\$0.15 per Sheet	\$0.15 per Sheet
▶ Solicitors/Peddlers Permit	\$50.00	\$50.00	\$50.00
▶ Special Event			
• Athletic, Block Parties, Fairs	-	-	No Fee
• Parade			
▣ <i>Application</i>	-	\$100.00	\$100.00
• Protests/Rallies on town Property	-	-	\$200.00
▶ Street Map (Color)	\$3.00	\$3.00	\$3.00
▶ Taxicab Franchise			
• Annual Driver Renewal Fee	\$10.00	\$10.00	\$10.00
• Driver Application Fee	\$25.00	\$25.00	\$25.00
• Franchise Application Fee	\$100.00	\$100.00	\$100.00
• Franchise Renewal Fee per Taxicab	\$50.00	\$50.00	\$50.00

**TREASURY DEPARTMENT \*\***

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Transient Vendors License (14 Day Permit)			
• Application Fee	\$50.00	\$50.00	\$50.00
• Clerk's Fee	\$5.00	\$5.00	\$5.00

**UTILITIES - NATURAL GAS**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Commercial Credits to Tap Fee for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater	\$250.00	\$250.00	\$250.00
• Water Heating	\$150.00	\$150.00	\$150.00

**UTILITIES - NATURAL GAS**

**Fee Schedule**

Name of Fee/Purpose of Fee

2017 - 2018

2018 - 2019

2019 - 2020

\*Gas Tap fees and extension costs can be offset under the above credits to assure that the gas company will receive adequate investment return.

Requirements:

1. Commercial Gas Credits apply to commercial/retail businesses and to business or common area centers that are part of a townhouse, condominium, or apartment development.
2. Supporting documentation (sales receipt, codes inspection, gas service person inspection verification) is required.
3. A minimum of two (2) gas equipment units documented per each meter in order to get any credit. (Stub outs do not count toward the minimum units.)
4. Existing buildings with no prior credits can qualify for a credit with one equipment unit, when replacing electric or propane equipment.
5. In existing customer sites, replacement of existing gas furnace and water heaters units qualify for \$50.00 rebates.
6. The amount credited per meter at a new customer site cannot exceed the total of the tap fee and extension charges.

▶ Deposit for Service

• Commercial/Industrial	Amount of Largest Historical Bill	Amount of Largest Historical Bill	Amount of Largest Historical Bill
• Non-Owner Residential	\$75.00	\$75.00	\$75.00
• Owner Residential/Non-Payment Reconnect	Amount of Balance Due	Amount of Balance Due	Amount of Balance Due

▶ Hang Tag Fee

\$25.00	\$25.00	\$25.00
---------	---------	---------

▶ Large Customer Rate

This rate will apply to the distribution charge for gas for large customers meeting at least two of the following requirements:

1. Annual total demand greater than 12,000 mcf.
2. Seasonal use, with less than 50% of annual use during the November thru March months.
3. Ability to use an alternate competing fuel during November thru March months.

The monthly distribution charge will consist of the total cost of gas after system cost of gas, unaccounted for gas and the distribution margin.

• Distribution margin for large customers calculated as follows:

■ <i>Per mcf for all demand up to 1,500 mcf</i>	\$3.50	\$3.50	\$3.50
■ <i>Per mcf for all demand, 1,501 to 6,000 mcf</i>	\$1.50	\$1.50	\$1.50
■ <i>Per mcf for all demand, 6,001 to 25,000 mcf</i>	\$1.00	\$1.00	\$1.00
■ <i>Per mcf for all demand, greater than 25,000 mcf</i>	\$0.50	\$0.50	\$0.50
■ <i>Per month minimum basic service charge</i>	\$10.00	\$10.00	\$10.00

System gas cost is the purchased gas cost for this distribution system. Unaccounted for charge will be limited to 2.5% of gas cost. Very large customers, with annual demand greater than 100,000 mcf, who meet the above requirements, can warrant a customer specific contract. All levels will be based on the system-wide charge to residential customers and will be adjusted accordingly, if that charge is changed.

▶ Non-payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (after business hours)	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (during business hours)	\$20.00	\$20.00	\$20.00
▶ Residential Rebates for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00

**UTILITIES - NATURAL GAS**

<u>Name of Fee/Purpose of Fee</u>	<b>Fee Schedule</b>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater *Rinnai Brand	\$250.00	\$250.00	\$250.00
• Water Heating	\$150.00	\$150.00	\$150.00
*Gas Tap Fee can be offset if both a gas furnace and gas water heater are installed behind each new residential customer meter.			
Requirements:			
1. Residential rebates apply to single-family residences, multifamily residences, townhouses and apartments.			
2. Supporting documentation (sales receipt, codes inspection, gas service person inspection verification) is required.			
3. A minimum of two (2) gas equipment units are required per each meter in order to get any credit. (Stub outs do not count toward the minimum units.)			
4. One of the two required gas equipment units must be a water heater.			
5. Existing buildings with no prior rebates can qualify for a rebate with one equipment unit, when replacing electric or propane equipment.			
6. Replacement of existing gas furnaces and water heaters units qualify for \$50.00 rebates.			
7. No limit on the number of units rebated per meter at a new customer site			
▶ Service Fee (For Change in Service)	\$30.00	\$30.00	\$30.00
▶ Tap Fee			
• Commercial/Industrial	At Cost	At Cost	At Cost
• Residential	\$325.00	\$325.00	\$325.00
Increase due to material cost increase.			
▶ Usage Charge/Rates			
• All Users (Base + Usage)			
■ Base Minimum Rate	\$3.50	\$3.50	\$3.50

**UTILITIES - NATURAL GAS**

Name of Fee/Purpose of Fee

■ *Usage Rate*

- Nissan\*

	<b>Fee Schedule</b>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
Cost of Gas + \$2.00 per mcf	Cost of Gas + \$2.00 per mcf	Cost of Gas + \$2.00 per mcf	Cost of Gas + \$2.00 per mcf
	By Contract	By Contract	By Contract

**UTILITIES - WASTEWATER**

Name of Fee/Purpose of Fee

	<b>Fee Schedule</b>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Residential Unit in Town of Smyrna	\$1600.00	\$1600.00	\$1600.00
• Residential Unit out of Town of Smyrna	\$2300.00	\$2300.00	\$2300.00
▶ Cross-connection re-test fee	\$60.00	\$60.00	\$60.00
▶ Industrial User Permit Limit Violation			
• Violation from 151% - 200%	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00
• Violation from 201% or greater	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00
• Violation up to 150% of limit	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00
▶ Industrial User Surcharge			
• < 300 MG/Liter of BOD5 (Per LB)	\$0.00	\$0.00	\$0.00
• 1100+ MG/Liter (Per LB)	\$1.29	\$1.29	\$1.29
• 300 MG/Liter - 1100 MG/Liter (Per LB)	\$0.62	\$0.62	\$0.62
▶ Inspection Fee	\$25.00	\$25.00	\$25.00
▶ Jet Wash Truck Services (Per Hour) (Minimum 1 Hour)	\$200.00	\$200.00	\$200.00
▶ Permit	\$75.00	\$75.00	\$75.00
▶ Pretreatment Charges	Based on Pretreatment Cost	Based on Pretreatment Cost	Based on Pretreatment Cost
▶ Sanitary Sewer Spec Book	\$30.00	\$30.00	\$30.00
▶ Sanitary Sewer Specs CD	\$35.00	\$35.00	\$35.00
▶ Show Cause Hearing Transcript (Per Page)	\$1.00	\$1.00	\$1.00
▶ Special Assessment Districts			
• Harts Branch SAD			
■ <i>Base Zone Fee</i>	\$1600.00	\$1600.00	\$1600.00
■ <i>Unit Sewer Tape Fee</i>	\$100.00	\$100.00	\$100.00
(For Each 2,000 Linear Foot under Project 776)			
• Old Nashville Hwy. Basin SAD			
■ <i>(Plus Base Zone Fee)</i>	\$1000.00	\$1000.00	\$1000.00

**UTILITIES - WASTEWATER**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
• Stewarts Creek Drainage Basin SAD			
▣ <i>Zone A - North of I-24 (Plus Base Zone Fee)</i>	\$1600.00	\$1600.00	\$1600.00
▣ <i>Zone B - South of I-24 (Plus Base Zone Fee)</i>	\$2400.00	\$2400.00	\$2400.00
▶ Step System:	To Be Determined	To Be Determined	To Be Determined
▶ Usage Charge/Rates			
• Inside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$15.95	\$16.43	\$16.93
▣ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$4.26	\$4.39	\$4.52
• Nissan*	By Contract	By Contract	By Contract
• Outside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$23.81	\$24.53	\$25.26
▣ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$5.69	\$5.86	\$6.03
• Pre Certificate of Occupancy Rate			
▣ <i>Per 1,000 Gallons</i>	\$4.26	\$4.39	\$4.52
• Repurified			
▣ <i>Minimum Charge</i>	\$16.23	\$16.72	\$17.22
▣ <i>Per 1,000 Gallons (April - October)</i>	\$2.39	\$2.46	\$2.54
▣ <i>Per 1,000 Gallons (November - March)</i>	\$1.30	\$1.34	\$1.38
▶ Video Inspection Fee (Per Linear Foot)	\$1.50	\$1.50	\$1.50
▶ WWT Plant Disposal Fee			
• Per Load for 0 - 2,000 Gallons	\$150.00	\$150.00	\$150.00
• Per Load for 2,001+ Gallons	\$300.00	\$300.00	\$300.00

**UTILITIES - WATER**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Irrigation and Repurified Meters			
▣ <i>¾" through 1 ½" Meter</i>	\$800.00	\$800.00	\$800.00
▣ <i>2" Meter</i>	\$1000.00	\$1000.00	\$1000.00
▣ <i>3" Meter</i>	\$2000.00	\$2000.00	\$2000.00
▣ <i>4" Meter</i>	\$3500.00	\$3500.00	\$3500.00

**UTILITIES - WATER**

<u>Name of Fee/Purpose of Fee</u>	<u>Fee Schedule</u>		
	<u>2017 - 2018</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>
■ 6" Meter	\$5000.00	\$5000.00	\$5000.00
• Residential Unit in Town of Smyrna	\$1100.00	\$1100.00	\$1100.00
• Residential Unit out of Town of Smyrna	\$1600.00	\$1600.00	\$1600.00
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Damaged Meter Fee	Actual Cost	Actual Cost	Actual Cost
▶ Domestic Water Meter Fee 1" - 6" Meter Size	Actual Cost	Actual Cost	Actual Cost
▶ Drought Management Surcharge:			
• First Exceedance	5% + current bill	5% + current bill	5% + current bill
• Second Exceedance	15% + current bill	15% + current bill	15% + current bill
• Third Exceedance	25% + current bill	25% + current bill	25% + current bill
▶ Fire Line Fee (per diameter inch)	\$500.00	\$500.00	\$500.00
▶ Hang Tag Fee	\$25.00	\$25.00	\$25.00
▶ Hydrant Meter Deposit (Depending on Meter Size)	\$300.00 - \$1,200.00	\$300.00 - \$1,200.00	\$300.00 - \$1,200.00
▶ Late Fee	10% of Bill	10% of Bill	10% of Bill
▶ Meter Relocation Fee	Actual Cost	Actual Cost	Actual Cost
▶ Meter Test			
• 1 ½" - 2" Meter	\$175.00	\$175.00	\$175.00
• 3" Meter	\$275.00	\$275.00	\$275.00
• 4" Meter	\$425.00	\$425.00	\$425.00
• 5/8" - 1" Meter	\$100.00	\$100.00	\$100.00
▶ Non-Payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Non-Payment Reconnect Deposit	\$75.00	\$75.00	\$75.00
▶ Permit and Inspection Report	\$3.00	\$3.00	\$3.00
▶ Service Fee			
• Change in Service	\$30.00	\$30.00	\$30.00
• New Service	N/A	N/A	N/A
▶ Sprinkler Fee (Per Sprinkler)	\$0.05	\$0.05	\$0.05
▶ Tampering Fee (Plus Cost)	\$100.00	\$100.00	\$100.00
▶ Usage Charge/Rates			
• CUD*	By Contract	By Contract	By Contract
• Inside Town Limits			
■ For First 2,000 Gallons	\$11.09	\$11.31	\$11.54
■ Per 1,000 Gallons for next 3,000 Gallons	\$3.46	\$3.53	\$3.60
■ Per 1,000 Gallons for next 5,000 Gallons	\$3.93	\$4.01	\$4.09

**UTILITIES - WATER**

<u>Name of Fee/Purpose of Fee</u>	<u>2017 - 2018</u>	<b>Fee Schedule</b> <u>2018 - 2019</u>	<u>2019 - 2020</u>
■ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$4.40	\$4.48	\$4.57
• Irrigation Meter			
■ <i>Minimum Charge</i>	\$21.33	\$21.75	\$22.19
■ <i>For First 10,000 Gallons</i>	\$4.40	\$4.48	\$4.57
■ <i>Per 1,000 Gallons for next 15,000 Gallons</i>	\$5.10	\$5.20	\$5.31
■ <i>Per 1,000 Gallons for next 25,000 Gallons</i>	\$5.63	\$5.74	\$5.86
■ <i>Per 1,000 Gallons over 50,000 Gallons</i>	\$6.47	\$6.60	\$6.73
• Nissan*	By Contract	By Contract	By Contract
• Nolensville*	By Contract	By Contract	By Contract
• Outside Town Limits			
■ <i>For First 2,000 Gallons</i>	\$13.59	\$13.86	\$14.14
■ <i>Per 1,000 Gallons for next 3,000 Gallons</i>	\$5.10	\$5.20	\$5.31
■ <i>Per 1,000 Gallons for next 5,000 Gallons</i>	\$5.63	\$5.74	\$5.86
■ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$6.47	\$6.60	\$6.73
• Pre Certificate of Occupancy Rate			
■ <i>Per 1,000 Gallons</i>	\$3.39	\$3.53	\$3.60
• Wholesale			
■ <i>For First 2,000 Gallons</i>	\$11.62	\$11.85	\$12.09
■ <i>Per 1,000 Gallons for next 3,000 Gallons</i>	\$3.56	\$3.63	\$3.70
■ <i>Per 1,000 Gallons for next 5,000 Gallons</i>	\$4.14	\$4.22	\$4.31
■ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$4.57	\$4.66	\$4.75
▶ Well Water Quality Test Fee	\$40.00	\$40.00	\$40.00

\*Fees set by Contract may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with Contract terms only.

\*\*Fees set by statute or separate ordinance may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with applicable federal and state law and/or ordinance.

\*\*\*General Sessions: General Sessions handles criminal matters classified as misdemeanors. Fees reflected in the fee schedule represent that portion of fees and costs kept by the Town of Smyrna. The final assessed cost will be higher due to required state and county fees. Fees set by state statute or separate ordinance may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with applicable federal and state law and/or ordinance.

\*\*\*Municipal Court: Municipal Court handles violations of the Smyrna Municipal Code and traffic violations. Fees reflected in the fee schedule represent that portion of fees and costs kept by the Town of Smyrna. The final assessed cost will be higher due to required state and county fees. Fees set by state statute or separate ordinance may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with applicable federal and state law and/or ordinance.